

# Five Year Capital Improvement Program

August 2012 Update City of Kent, Ohio CITY OF KENT, OHIO

# FIVE YEAR CAPITAL IMPROVEMENT PLAN

Updated August 2012

When it comes to infrastructure, time has a way of turning assets into liabilities.

The City's \$150 million investment in Kent's infrastructure loses value every day. Time, weather and daily usage take their toll on an aging infrastructure. Kent's infrastructure is on-call 24 hours a day, 7 days a week, 365 days a year – and whether the tolls are paid along the way or at the end of the trip, the meter is always running. The question is how and when the bill gets paid. The Capital Improvement Plan (CIP) seeks to answer that question.

The matter of how the bill gets paid takes infrastructure into the realm of investment strategies with questions like: How valuable is the asset? How important is preservation of asset equity? What return on equity is expected? What is the risk tolerance for infrastructure failure? The answers to these questions make it possible to develop an investment strategy that matches investor goals.

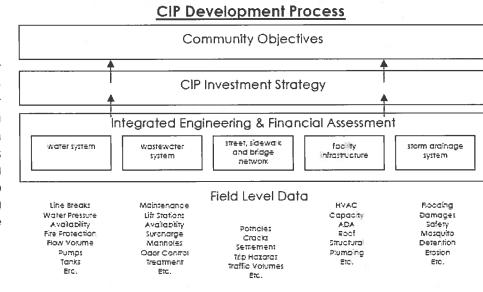
The City's CIP is based on the recognition that infrastructure is not free, re-investment matters, repairs work and planning is critical.

#### Investment Grade Infrastructure

Public infrastructure is the largest class of investments that Kent has made in pursuit of community prosperity. Like any successful investment strategy, managing the City's infrastructure portfolio requires balancing risks against the City's income position, asset base and goals. In this process asset allocation decisions can be aligned with strategic objectives and infrastructure equity can be leveraged to yield dividends in public safety, environmental protection, economic development and quality of life.

With over \$150 million invested in Kent's infrastructure it is fiscally imperative to preserve the value

of that equity through wellplanned and appropriately timed capital re-investments. The City's infrastructure is also expected to be a catalyst for new growth and accelerate economic development opportunities. Achieving both capital preservation and growth goals requires exceptional planning and a long term commitment to constructing and maintaining investment grade infrastructure.



Infrastructure performance, like market performance, has an inherent degree of uncertainty. From aspects in design, construction and daily use there are many variables that can affect infrastructure service life. The City's CIP is based on the application of proven engineering principles and practices to evaluate the City's infrastructure in order to understand the risks, quantify those risks and assess options based on probable outcomes that drive CIP project recommendations.

Infrastructure performance is a necessary – but not sufficient – condition for nearly all of the City's strategic objectives and it is integral to the City's mission of advancing community prosperity. Infrastructure makes strategic outcomes possible. When infrastructure performs at the highest levels it is capable of being leveraged to drive economic activity and enhance quality of life. Likewise, poor performing infrastructure is equally capable of impeding economic growth, impairing quality of life and undercutting efforts to stimulate community vitality. The City's CIP creates a framework for matching resource inputs to community outputs.

#### Collaborative Capital Planning

The City of Kent recognizes the importance of long-range capital investment planning to maintain the health and vitality of the community. The City's Capital Improvement Plan (CIP) is a five year infrastructure plan that has been developed to provide the City's highest capital priorities with a sustainable financing schedule. The Capital priorities are built around the City's strategic goals that have been collaboratively defined through input from community members, City Council and City staff as follows:

- Financial Health and Economic Development ....."to be a prosperous and livable city for all citizens"
- Natural Resources ....."to protect and promote the City's natural resources"
- Quality of Life ....."to enhance lifestyle choices through physical and social environment"
- Community Safety .... "to be an exceptionally safe city"
- Communities within the City ....."to strengthen the quality and enhance the value of neighborhoods"
- City / University Synergy ....."expand collaborative opportunities that enrich the community experience"
- Governmental Performance ....."to provide the best services at the lowest cost"

The CIP was developed to meet the needs of Kent residents that depend upon modern and reliable utility services for public health, jobs from economic development and the lifestyle amenities and conveniences that define the quality of life in their hometown. By facilitating economic development, enhancing the tax base, forging partnerships and protecting the community's safety and environmental resources, the CIP seeks to benefit all segments of the community and support the mission of the Kent municipal government.

#### Framework for Investment

The City has established a multi-year planning process as a framework to evaluate and address short and long term capital needs. With more capital outlay needs than available resources can support at any one time, this framework serves as a decision matrix for maximizing resources and selecting projects based on Council policies, priorities and sound financial principles.

The multi-year focus creates the continuity needed to focus resources towards long term strategic objectives in a decision environment that is typically dominated by the short term pressures of the annual budget cycle. This continuity does not mean that the CIP is rigid and non-adaptive. Rather, the CIP provides a platform to understand the choices and consequences of possible budgetary changes before making decisions – which is what sound fiscal management and strategic planning is all about.

The effectiveness of the CIP framework is measured by its ability to provide predictability, stability and financial sustainability for the replacement, upgrade and development of critical public facilities and infrastructure. In this way, the CIP offers a fiscally responsible approach to reconciling the gap between the mounting costs of critical infrastructure needs and affordability or the ability of the customer to pay for those needs.

Ultimately, the CIP framework ensures elected officials and citizens that major capital decisions are fully considered before they are approved and funded.

# Principle Based Programming

The general principles applied to the selection of projects in the development of the CIP include:

- 1. Fulfilling the 25% charter requirement for income tax allocation for capital projects;
- 2. Ensuring continued compliance with all applicable federal and state mandates;
- 3. Honoring existing financial commitments (previously approved grant or partnership agreements);
- 4. Leveraging public funds to obtain external funding, e.g., grants;
- 5. Investing in projects that yield a return on investment internally in the form of cost savings, e.g., energy upgrades, and externally in terms of tax base growth and economic development;
- 6. Sustaining infrastructure performance at a level commensurate with community expectations;
- 7. Timing infrastructure replacement to optimize the operating cost to capital cost ratio;
- 8. Providing a balanced capital plan which funds the highest priority community needs, serving the widest array of public possible.
- Stabilizing rates to avoid dramatic year-to-year fluctuations by amortizing costs across multiple years;
- 10. Utilizing conservative bond finance practices to keep debt load to a minimum);
- 11. Building towards a "pay as you go" cash position that leverages debt recoveries and rate based revenues (water, sewer, storm sewer) to reduce the need for new debt issuance;
- 12. Aligning and budgeting expected project costs to match realistic spending time frames.

# Capital Improvement Financing

Capital outlays can be financed with operating revenues, user charges (rates), bond proceeds, capital reserves (fund balances), lease-purchase agreements, equipment-purchase revolving funds, special assessments, and state/federal grants. The use of operating revenue to finance capital projects or equipment is called "pay-as-go" financing and has been Kent's traditional method of addressing the community's capital outlay needs.

At present, the City does not possess sufficient financial resources to both adequately meet its capital needs and maintain current levels of municipal services. Strategically, the City must either:

1) continue to defer much needed capital improvements until a crisis arises; 2) reduce current levels of municipal services; 3) increase revenues; or 4) a combination of two or more of the above. These options demonstrate the inter-relationship that exists between revenues, operating expenses and capital needs.

In 2011, City Council adopted a multi-year rate stabilization plan for water and sewer utilities that is designed to reduce the volatility that results from rate spikes following periods of rate increase deferrals. By allocating rate increases annually, the multi-year rate plan is a more predictable and reliable funding source. The approved 2011 rate plan shows a proposed 9% rate increase in 2013.

# Deferred Capital Maintenance

Investment grade infrastructure is what Kent residents and businesses expect and it is what potential investors look for when considering whether the Kent community is investment-worthy. Experience has demonstrated that there are different paths to get to investment grade infrastructure but the deferred maintenance path is a slippery slope that has proven to be a costly diversion from the financial reality of infrastructure maintenance.

Debt is not just a result of over-spending, it also arises when significant infrastructure problems go unaddressed and associated costs climb. Avoiding debt at the front-end of infrastructure maintenance (e.g., deferring capital investment) only grows the debt burden at the back-end of infrastructure maintenance; and failing to recognize this linkage or to balance this transfer of costs has proven in practice to fail both the intent of good infrastructure maintenance and the spirit of fiscal conservatism that defended deferred maintenance in the first place.

# Capital Improvement Projects

The list of projects in the Capital Improvement Program is the heart of the capital budgeting process. The list is reviewed and updated annually to provide a recurring opportunity to assess the capital needs of the City based on what has been funded and what new needs have been identified. The project list contained in this CIP for the years 2013 through 2017 represents the Administration's recommendation for the City's 5-Year Capital Improvement Program.

#### Proposed 2013 Capital Program Summary

- The proposed 2013 capital program includes 39 projects (excluding debt).
- The total proposed capital program costs (including all debt costs) for 2013 is \$8,822,983.
- \$3,921,000 of the \$8,822,983 (or 44%) in 2013 is grant or debt funded.
- The City has leveraged outside capital for City cash on an approximately 1:1 basis in 2013.
- The approved 2010 Capital Plan listed a total City cash contribution at 47% for 2012; the 2011 Plan had 38% and the proposed 2013 Plan includes a 55% total City cash contribution.
- The proposed new general government City cash contribution (income tax) for 2013 is \$2,445,983.
- The estimated Charter requirement for 2013 is \$2,500,000.
- The proposed 2013 general government City cash contribution is \$54,017 under the Charter requirement but actual costs are expected to exceed that amount in 2013.
- The proposed 2013 debt (debt service, principle, interest) is \$2,582,192 (reduced from \$2.8 million in 2012).
- The City's legal debt margin (10.5% of assessed value) is approximately \$35 million.
- The net cost of debt in 2013 will be \$644,192.
- The undesignated fund balance declined by \$1,845,259 in 2010 to \$10.0 million.
- The undesignated fund balance declined by \$1,190,650 million in 2011 to \$8.7 million.
- The undesignated fund balance is projected to decline by \$2.1 million in 2012 to \$6.6 million.
- The undesignated fund balance is projected to decline by \$1.7 million in 2013 to \$4.8 million.
- The managed reserve fund balance (emergency fund) is projected to be \$2.27 million in 2013.
- The approved 2011 Rate Stabilization Plan includes a 9% rate increase for 2013.
- Council approved using Stormwater Funds to pay 10% towards stormwater related salaries of General Fund employees through the end of 2012. As part of the 2013 Capital and Operating Budget discussions, staff will need Council's direction for the future of that fund allocation. The Proposed Capital Plan for 2013 currently shows no funds allocated towards Operating expenses.

#### 2013 Proposed Capital Project Listing By Strategic Priorities

Note: some projects may appear twice because they serve multiple priorities and some related projects have been consolidated (e.g., Fire safety equipment replacement) under a single heading rather than listed separately for each purchase.

- Financial Health and Economic Development ...."to be a prosperous and livable city for all citizens"
  - Downtown Streets Finish Work (Erie & Depeyster)
  - Automated Parking System
  - Ametek Site Remediation
  - Mogadore Road Site Remediation
  - Debt Refunding (short term)
- Natural Resources ....."to protect and promote the City's natural resources"
  - Fishcreek Watershed Study
  - Area Q Phase 5 Stormwater (Irma, Diedrich)
  - Miller/Harvey Stormsewer
  - Ametek Site Remediation
  - Mogadore Road Site Remediation
- Quality of Life .... "to enhance lifestyle choices through physical and social environment"
  - Streets & Sidewalk Repair Program
  - Portage Hike and Bike Trail (Tannery section)
- Community Safety ...."to be an exceptionally safe city"
  - Summit Street Signal Coordination Project
  - Fairchild Avenue Bridge Completion
  - Fire Safety Equipment Replacement
  - Police Safety Equipment and Vehicle Replacements
  - Police Facility Repairs (unfunded)
  - SR43 Signalization
  - Area Q Phase 5 Stormwater (Irma, Diedrich)
- Communities within the City ....."to strengthen the quality and enhance the value of neighborhoods"
  - Streets & Sidewalk Repair Program
- City / University Synergy ....."expand collaborative opportunities that enrich the community experience"
  - Downtown Streets Finish Work (Erie & Depeyster)
  - Esplanade Project Finish Work
  - Summit Street Improvement Project
- Governmental Performance ....."to provide the best services at the lowest cost"
  - Water Reclamation Plant Equipment Replacement
  - Water Treatment Plant Equipment Replacement
  - Water Recharge Basin Repair
  - SAC Roof Replacement
  - Central Maintenance Equipment and Vehicle Replacements
  - Safety and Service Department Phone & Network Study

The Five Year Capital Improvement Program should be viewed as a living document reflecting the dynamics of an ever-changing environment that requires constant monitoring and adjustment as priority needs change over time. This process needs to be revisited and updated annually with the understanding that the City's Annual Budget may need to be modified from time to time in reaction to the transforming needs of the Kent community.

					2012 Program	med Fundina*		F IOI Teal Z		2012 Program	med Reimburs	ements & Sale	Notes/Bonds			
Proj. No.	Project Name	Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total	Cost	Notes
1992-013	Summit Street Traffic Signal Coordination - (R/W & Design)		\$ 687,90		\$ 687,900				\$ 687,900	\$ 619,110				\$ 619,110		\$550,320 (ODOT-HSP-R/W); \$68,790 Phase II Design
1997-009	Fairchild Avenue Bridge		\$ 477,34	5	\$ 477,345	-			\$ 477,345	\$ 194,277	-			\$ 194,277	\$ 283,068	Includes 2011 Re-approp. Funds
2002-014	Plum Creek Stream Restoration				\$ -			\$ 35,000	\$ 35,000					\$ -	\$ 35,000	2011 Re-Approp. Funds
2004-014	SR 59 Signalization Project		\$ 1,486,336	)	\$ 1,486,330			-	\$ 1,486,330	\$ 1,236,627				\$ 1,236,627	\$ 249,703	AMATS \$998,814, OPWC \$237,813
2008-005	Middlebury Road Water Main Replacement				\$ -	\$ 709,000			\$ 709,000	s -	\$ 295,000			\$ 295,000	\$ 414,000	Includes 2011 Re-Approp. Increased for 2012
2008-006	Area Q Ph. 5, Irma/Diedrich		s -		\$ -			\$ -	\$ -	\$ -			s -	\$ -	\$ -	Moved to 2013
2008-009	Harvey/Lake Steet Outfall				s -			\$ 177,700	\$ 177,700					\$ -	\$ 177,700	2011 Re-Approp. Funds
2008-015	Fishcreek Watershed Study							\$ 9,900	\$ 9,900	s -				\$ -	\$ 9,900	2011 Re-Approp. Funds
2009-005	Downtown Demolition Phase I		\$ 10,000		\$ 10,000				\$ 10,000					\$ -	\$ 10,000	2011 Re-Approp. Funds
2009-007	Downtown Traffic Study		\$ 46,65		\$ 46,650				\$ 46,650	s -				\$ -	\$ 46,650	2011 Re-Approp. Funds
2009-009	Downtown Streets (Erie & Depeyster)		\$ 870,00	ס	\$ 870,000	\$ 230,000	\$ 135,000	\$ 230,000	\$ 1,465,000	\$ 870,000				\$ 870,000	\$ 595,000	\$540,000 Add'l to be Funded Through Fund 302
2009-010	Cuyahoga River Letter of Map Revision							\$ 40,500	\$ 40,500	<b>s</b> -				\$ -	\$ 40,500	2011 Re-Approp. Funds
2010-004	Esplanade Project		\$ 3,282,00	0	\$ 3,282,000				\$ 3,282,000	\$ 3,282,000				\$ 3,282,000	\$ -	Reimbursements, \$700,000 AMATS and \$2,580,000 from KSU
2010-005	SR 59 Sidewalk Franklin Twp.		\$ 5,00	0	\$ 5,000				\$ 5,000	s -				\$ -	\$ 5,000	2011 Re-Approp. Funds
2010-010	Pine Street - Phase 1		\$ 41,00	0	\$ 41,000				\$ 41,000	s -				s -	\$ 41,000	Includes 2011 Re-approp. Funds
2010-011	City/KSU Message Board		\$ 50,00	0	\$ 50.000				\$ 50,000					\$ -	\$ 50,000	Includes 2011 Re-approp. Funds
2011-001	2011 Annual Sidewalk/Street Program - Construction (Crain Ave.)		\$ 45,00	0	\$ 45,000				S 45,000	\$ 36,000				\$ 36,000	\$ 9,000	Crain Ave. Resurfacing
2011-003	Alley 5 - Parking Lot		\$ 1,074,80	0	\$ 1,074,800				\$ 1,074,800	\$ -				\$ -	\$ 1,074,800	Includes 2011 Re-approp. And 2012 Approp. Reduction Funds
2011-004	Ametek Purchase & Remediation		\$ 606,00	0	\$ 606,000				\$ 606,000	\$ 375,000				\$ 375,000	\$ 231,000	Reimbursement, \$375,000 in Core Funding to be applied for
2011-005	Rhodes Road Path				\$ -				\$ -	\$ -				\$ -	\$ -	Included in 2012 if Work is done by Developer
2012-001	Annual Sidewalk/Street Program - Construction		\$ 250,00	0	\$ 250,000				\$ 250,000	s -				\$ -	\$ 250,000	Cost increased \$250,000 offset by reduction in Alley 5 Parking Lot
	B&F IT		\$ 221,68	8	\$ 221,688				\$ 221,688	\$ 207,000				\$ 207,000	\$ 14,688	This is a continuing requested starting in 2010 with a cumulative total of \$207,000 previously
BF-12-01	B&F Carpet Replacement, B&F, Council and HD		\$ 18,00	0	\$ 18,000				\$ 18,000	<b>s</b> -				\$ -	\$ 18,000	This is new request and is based on condition of carpet in Council Chambers, B&F, HD
CM-12-00	CM, Misc. Equipment				\$ -	\$ 5,000	\$ 5,000		\$ 10,000	\$ -				\$ -	\$ 10,000	
CM-12-02	Pickup Trucks (1)		<u> </u>		\$ -	\$ 10,000	\$ 10,000		\$ 20,000	\$ -				\$ -	\$ 20,000	
CM-12-05	Pavement Maintenance Equipment		\$ 67,50	0	\$ 67,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 135,000	\$ 45,000				\$ 45,000	\$ 90,000	\$45k committed from the City of Ravenna
CM-12-06	Push Camera				\$ -		\$ 10,000		\$ 10,000	\$ -				\$ -	\$ 10,000	0
DS-10-01	General Obligation Bonds - Principal			\$ 240,815	\$ 240.815				\$ 240,815	5 \$ -				\$ -	\$ 240.81	5 Principal (\$145.000) & Interest (\$92.680) Payment
DS-10-02	Issue II Loan - Fairchild			\$ 25,647	\$ 25,647				\$ 25,64	7 S -				\$ -	\$ 25,64	7 Zero Interest
DS-10-03	Issue II Loan - Elm/Mae/Morris			\$ 4,300	\$ 4,300				\$ 4,300	s -				\$ -	\$ 4,30	0 Zero Interest
DS-10-04	Note Outstanding Fire Station/City Admin.			\$ 2,518,095	\$ 2,518,095				\$ 2,518,09	5 \$ 2,215,000				\$ 2,215,000	0 \$ 303,09	5 Principal paydown of \$303,095
FD-12-01	Fire Miscellaneous Equipment	\$ -			\$ -				s -	\$ -				\$ -	\$ -	

				<del></del>	2012 Program	mod Funding*	2012 (1	P for Year 2	012	10040 D				
Proj. No.	Project Name	Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	med Reimbursements & Sale Notes/Bonds Water Sanitary Storm	Total	Cost	Notes
					33337	***************************************	Cantary	Cionn	Total	Gen Gov	Water Samilary Storm	Total	City	Notes
5D 40 00														
FD-12-03	Fire Heart Monitor Replacement				\$ -				\$ -	\$ -		\$ -	\$ -	Funding request removed see Proj. Desc.
FD-12-04	Med Unit 1811 Replacement	\$ 195,000			\$ 195,000				\$ 195,000	\$ 200,000		\$ 200,000	\$ (5,000)	2012 \$200k Fire Vehicle Replacement Fund used to Purchase this unit
FD-13-04	Fire Main Station Vehicle Bay Roof Repair	\$ 35,000			\$ 35,000				\$ 35,000	\$ 35,000		\$ 35,000	\$ -	Moved to 2011 from a project in 2013 to completion in 2012, used other funding
HD-12-01	Sanitarian Inspection Veh Replacement				s -				\$ -	\$ -		\$ -	s -	Health Dept requests new vehicle rplcment
HD-12-02	Atomic Absorption Unit Replacement				\$ -		\$ 55,000		\$ 55,000	\$ -		\$ -	\$ 55,000	Health Dept requests replacement unit
PD-09-02	Police New Facility				\$ -				\$ -	\$ -		\$ -	\$ -	Funding for this project must be idnetified, See Note 1
PD-11-05	Existing PD Building Minimum Repairs		\$ 35,000		\$ 35,000				\$ 35,000	\$ -			\$ 35,000	Reduced from \$25,000 to \$10,000 to meet target total funding level and then increased
PD-12-01	Police Miscellaneous Equipment		\$ 30,000		\$ 30,000				\$ 30,000	\$ -		\$ -	\$ 30,000	
PD-12-02	Police Unmarked Vehicle Replacement (2)		\$ 22,000		\$ 22,000				\$ 22,000	\$ -		\$ -	\$ 22,000	Moved from 2010, in 2011 decreased to 2 vehicles from 3
PD-12-03	K-9 Patrol Vehicle replacement - Qty. 2		\$ 68,000		\$ 68,000				\$ 68,000	s -		\$ -	\$ 68,000	
PD-12-04	Police Cruiser Video recorders		\$ 8,000		\$ 8,000				\$ 8,000	\$ -		\$ -	\$ 8,000	
PD-13-04	Police Network KPD-KSUPD		\$ 20,000		\$ 20,000				\$ 20,000	s -		\$ -	\$ 20,000	Install network fiber between KPD & KSDPD for CAD Disptach Interconnect
PD-10-05	Automated Parking Ticket		\$ 15,000		\$ 15,000				\$ 15,000	\$ -		\$ -	\$ 15,000	
SA-11-02	Carter Lumber Company Utility Easement				\$ -		\$ 32,530	\$ 54,980	\$ 87,510	\$ -		\$ -	\$ 87,510	To pay for easement where existing San. & Stm sewers are located
SA-11-03	RB&W Site Remediation (Thomas & Betts)		\$ 150,000		\$ 150,000				\$ 150,000	\$ 75,000		\$ 75,000	\$ 75,000	City committed to Brown Field Cleanup local share \$75,000, City will own property
	Safety & Service Depts. Phone & Network Study		\$ 37,519		\$ 37,519	\$ 2,000	\$ 2,000		\$ 41,519	\$ -		\$ -	\$ 41,519	New project added to ID future needs and funding requirements for phone & digital network for 2011 carryover and 2012
SS-12-03	Server Replacement		\$ 39,033		\$ 39,033	\$ 7,655	\$ 8,415	\$ 1,000	\$ 56,103	\$ 2,166		\$ 2,166	\$ 53,937	Funding is carry over from 2011 and includes \$2,166 P&R funds in Gen. Gov. funding to be reimbursed from P&R
	Fiber to P&R and WRF		<b>\$</b> 11,551		\$ 11,551		\$ 69,852		\$ 81,403	\$ 11,551		\$ 11,551	\$ 69,852	\$11,551 P&R Funds
WR-11-03	Waste Activated Sludge Thickening, Project Construction				s -		\$ -		\$ -	\$ -		\$ -	s -	
	WRF, Misc. Plant Equipment				\$ -		\$ 45,000		\$ 45,000	\$ -		\$	\$ 45,000	Increase for Marlow sludge pump and ferrous tank replacements
VVIC-12-04	Clarifier Sludge Rakes/Skimmer Arms/Baffle Rings				\$ -		\$ 90,000		\$ 90,000	\$ -		\$ -	\$ 90,000	
	Replace circa 1950s No. 1 Prim. Clairifer Drive Unit				\$ -		\$ 93,000		\$ 93,000	\$ -		\$ -	\$ 93,000	This project ID'd by Consultant as high priority
WR-13-02	Secondary Clarifier and Aeration Tank Handrail				\$ -		\$ 40,000		\$ 40,000	\$ -		\$ -	\$ 40,000	
WR-12-10	Emergency Pump Repair				\$ -		\$ 13,000		\$ 13,000	\$ -		\$ -	\$ 13,000	)
WT-12-01	WTP, Misc. Plant Equipment				\$ -	\$ 25,000			\$ 25,000	\$ -		\$ -	\$ 25,00	
WT-12-03	Soda Ash Machine including Installation				\$ -	\$ 30,000			\$ 30,000	\$ -		\$ -	\$ 30,00	
WT-13-02	2 V-10K Chlorinators Installed				\$ -	\$ 30,000			\$ 30,00	\$ -		\$ -	\$ 30,00	0
WT-12-04	Reconfigure Electric Lines in Tank				\$ -	\$ 25,000			\$ 25,00	\$ -		\$ -	\$ 25,00	Proj. Added when Tank Painting Removed
WT-12-05	Utility Pole Relocation at Fairchild Tank				\$ -	\$ 7,500			\$ 7,50	\$ -		\$ -	\$ 7,50	0 Proj. Added when Tank Painting Removed
WT-12-06	Well No. 10 Cleaning				\$ -	\$ 28,000			\$ 28,00	0 \$ -		\$ -	\$ 28,00	0 Proj. Added when Tank Painting Removed

	1										2012 C	IP for Year 2	2012									
Proj. No.	D-11N		t==	-				2012 Progran									ements & Sale	Notes/Bonds				
roj. No.	Project Name	Fire	e/EMS_	l C	ap Proj	Debt S	erv	Gen Gov	_	Water	Sanitary	Storm		Total	Gen Gov	Water	Sanitary	Storm	Total	Co		Notes
													ļ							Ci	ty	
WT-12-07	Raw Water Line Emg. Rpr.							\$ -	\$	15,000			\$	15,000	\$ -				\$ -	\$	15,000	Project added from Contingency
012 CIP F	Program Funding Totals for 2012:	\$	230,000	\$	9,675,316	\$ 2,7	8,857	\$ 12,694,173	\$	1,146,655	\$ 631,297	\$ 571,580	\$ 1	15,043,705	\$ 9,403,731	\$ 295,000	\$ -	<b>s</b> -	\$ 9,698,731	\$ 5,3	344,974	
2011.0	CIP Program Funding Totals for 2012:																					
20110	Triogram Funding Totals for 2012.	\$	230,000	\$	6,935,239	\$ 2,8	0,312	\$ 10,005,551	\$	750,000	\$ 1,292,852	\$ 100,000	\$ 1	12,148,403	\$ 7,505,551				\$ 7,505,551	\$ 4,6	642,852	
	2011 CIP Subtracted from 2012 CIP:	\$	-	\$	2,740,077	\$ (	1,455)	\$ 2,688,622	\$	396,655	\$ (661,555)	\$ 471,580	\$	2,895,302	\$ 1,898,180	\$ 295,000	s -	\$ -	\$ 2,193,180	\$ 7	702,122	
													1									
	2040.0- 11.15			-				Gener	ral Gov	vernment Fur	ds Summary Ana	lysis	_	2 for 2012			Fundin	g by Dept./Div.				
			9,675,316						1				ļ	CAP					Engineering =	\$ 10,4	499,125	
			2,788,857						-			Total Fire/EMS =	\$	230,000					idget & Finance =	\$ :	239,688	
	2012 Capital Project + Debt Service:	\$ 1	12,464,173						1			Total Cap. Proj. =		9,675,316				Communi	ty Development =	\$	-	
									-		Total Fire/EMS	plus Cap. Proj. =	\$	9,905,316				Centr	al Maintenance =		175,000	
	D9E C-f-h			-					1										Debt Service =	\$ 2,	788,857	
	B&F Safety: B&F Service:		208,000		183,000		25,000		+			al Debt Service =		2,788,857					Fire / EMS =	_	230,000	
	B&F Service Capital Facilities:		86,537		94,552		(8,015)		-		Total Gene	ral Government =	\$ '	12,694,173					Health =	_	55,000	
			9,552,026		11,964,933	· · · · · · · · · · · · · · · · · · ·	2,907)					<u> </u>	-						Police =	-	198,000	
2012 7	B&F for B&F:		221,688		221,688		-		•			rom Note/Bond =	+	9,403,731				Sen	vice Department =	\$	237,510	
2012 1	Fotal Capital Reported B&F 08/10/12:	<b>3</b> 1	10,068,251	\$ '	12,464,173	\$ (2,3	95,922)	Total Ge	neral (	3overnment I		ts & Note/Bond =		3,290,442				s	afety & Service =	\$	179,025	
	Delta 2012 CIP minus B&F:		0.005.000	ļ					<u> </u>			Target Estimate =	\$	2,500,000				Vehic	cle Maintenance =	\$	-	
	Delta 2012 CIP Minus B&F:	2	2,395,922						1	Net Ge	neral Governmen	t MINUS Target =	\$	790,442				<del> </del>	ter Reclamation =		281,000	
		-			170 1 1000	. — -			ļ									<del></del>	Vater Treatment =	\$	160,500	
									-	*			ļ					Total all Departm	ents & Divisions =	\$ 15,	043,705	
											To	tal Water Funds =	s	1,146,655								
			_	1					Ť		Tot	al Water Grants =	_	295,000								
							-		1			ls minus Grants =	\$	851,655							-	
								-	1		Total	Sanitary Funds =	\$	631,297	= =	Total Ge	neral Government	Funds minus Grar	nts & Note/Bond =	\$ 3	290,442	
											Total	Sanitary Grants =	\$	-					ds minus Grants =		851,655	
			4444				-			Т		ds minus Grants =		631,297			1		ds minus Grants =		631,297	
						-77-0700						tal Storm Funds =	+	571,580					ds minus Grants =		571,580	10.1041
											Tot	al Storm Grants =	\$	_					ocal Funds Cost =	_	,344,974	
											Total Storm Fund	ds minus Grants =	\$	571,580								
lote					-					·											manus manus	
1	*1 Combined Statement of Revenues,	, Ехре	enditures	and C	Changes in	n Fund E	alance	es - Budget an	nd Ac	tual (Non-	GAAP Budgeta	arv Basis) (1)	<del> </del>				<u> </u>		-	+		
2	General Fund, Street Construction Ma	ainten	ance and	Repa	air Fund, I	Income 1	ax Fu	nd, Income Ta	ax Sa	fety Fund	Fire and E.M.	S. Fund and C.	apital	Projects F	und			-		- = =-		
3	(1) Expenditures include current year Charter Target Estimate	encur	mbrances	and	the ending	g balanc	e is eq	ual to cash mi	inus e	encumbrea	nces		apital	. 10,60.61							- 1- 11-11-	
5				-																		
	1	1		1		<u> </u>	_					1										

Proj. No.	)					2013 Program	med Funding*				2013	Programmed Reimburg	sements & Sale Notes/E	Bonds	Net	
-	Project Name	Fire/EMS	Cap Pro	Deb	bt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov		nitary Storm	Total	Cost	Notes
1992-013	Summit Street Traffic Signal Coordination -		\$ 695,0	00		\$ 695,000				\$ 505,000	<b>c</b> cor coo	<u> </u>		0 005 500	City	
	(R/W & Design)		ф 030,0	1		3 995,000				\$ 695,000	\$ 625,500			\$ 625,500	\$ 69,500	
2008-006	Area Q Ph. 5, Irma/Diedrich		\$			\$ -			\$ 1,181,000	\$ 1,181,000	\$ =		\$ 695,000	\$ 695,000	\$ 486,000	S50k Stow, \$545k I2 Grant \$100k I2 Loan, moved from 2010, 2011 Re-Approp Moved from 2012
2008-015	Fishcreek Watershed Study - Part 2					\$ -			\$ 100,000	\$ 100,000	s -			\$ -	\$ 100,000	
2011-007	Miller/Harvey/Steel Storm, Design					\$ -			\$ 85,000	\$ 85,000	\$ -			\$ -	\$ 85,000	
2011-010	SR 43 Signalization		\$ 420,0	00		\$ 420,000				\$ 420,000	\$			\$ e	\$ 420,000	
2013-001	Annual Sidewalk/Street Program - Construction		\$ 925,2	66		\$ 925,266			\$ 50,000	\$ 975,266	<b>\$</b> 630,500			\$ 630,500	\$ 344.766	\$520,000 AMATS
CD-12-01	Community Development Vehicle Replacement		\$ 15,5	25		\$ 15,525				\$ 15,525				\$ -	\$ 15,525	Moved from 2012
CM-10-04	1 ton Dump Truck w\ Spreader and Plow		\$ 60,0	00		\$ 60,000				\$ 60,000	:			\$ -	\$ 60,000	Moved from 2012
CM-12-03	Street Sweeper to replace #183		\$ 200,0	100		\$ 200,000				\$ 200,000	<b>s</b> -			\$ -	\$ 200,000	Funded in the 2008 for Year 2012, equipment is wi need to be replaced but is defered to 2013
CM-13-02	Hooklift Truck with V Box & Dump		\$ 145,0	000		\$ 145,000				\$ 145,000	s -			s -	\$ 145,000	
CM-12-04	Carpenter Van to Replace #138		\$ 22,0	100		\$ 22,000	-			\$ 22,000	\$ -			s -	\$ 22,000	Moved from 2012 and changed to P/U w\ CAP, reduced from \$25k to 22K
CM-13-00	CM, Misc. Equipment		\$ 20,0	100		\$ 20,000	\$ 7,500	\$ 7,500		\$ 35,000	\$ -			\$ -	\$ 35,000	
CM-13-03	Pickup Trucks (1)					\$ -	\$ 11,500	\$ 11,500		\$ 23,000	\$ -			\$ -	\$ 23,000	
DS-10-01	General Obligation Bonds - Principal		_	s	237.400	\$ 237,400				\$ 237,400	\$ =			\$ ===	\$ 237,400	Principal (\$145 000) & Interest (\$92 680) Payment
DS-10-02	Issue II Loan - Fairchild			s	25,647	\$ 25,647				\$ 25,647	\$			S -	\$ 25 647	Zero Interest
DS-10-03	Issue II Loan - Elm/Mae/Morris			\$	4,300	\$ 4,300				\$ 4,300	\$			\$	\$ 4,300	Zero Interest
DS-10-04	Note Outstanding Fire Station/City Admin		1	s	2 277,845	\$ 2 277,845				\$ 2.277,845	S 1,938,000			\$ 1.938,000	\$ 339.845	Principal paydown of \$273,500
DS-13-01	Issue II Loan - Downtown Erie-Depeyster			s	37,000	\$ 37,000				\$ 37,000	\$ =			\$ 20	\$ 37,000	Zero Interest
FD-11-03	2001 Chevy Tahoe Replacement	\$ 32,000				\$ 32,000				\$ 32,000	\$ 32,000			\$ 32,000	\$ -	Delayed from 2011 where funded in 2009 CIP, pai for out of Fire Veh. Rpl. Funds
FD-13-01	Fire Miscellaneous Equipment	\$ 30,000				\$ 30,000				\$ 30,000	\$ -			s -	\$ 30,000	
FD-13-02	Fire Vehicle Replacement Fund	\$ 200,000				\$ 200,000				\$ 200,000	\$ -			s -	\$ 200,00	Reduced from \$200k to \$168 for purchase of 200° Chevy Tahoe replacement
FD-13-03	Fire West Side Station Generator Replacement	\$ 30,000				\$ 30,000		7		\$ 30,000	\$ -			s -	\$ 30,00	
HD-12-01	Sanitarian Inspection Veh Replacement		\$ 19,	000		\$ 19,000				\$ 19,000	\$ -			\$ -	\$ 19,00	Health Dept requests new vehicle rplcment
PD-09-02	Police New Facility					\$ -		1		\$ -	\$ -			\$ -	\$ -	Funding for this project must be idnetified, See No.
PD-10-05	Automated Parking Ticket System		\$ 5,	000		\$ 5,000				\$ 5,000					\$ 5,00	0
PD-11-05	Existing PD Building Minimum Repairs		\$ 25,	000		\$ 25,000				\$ 25,000					\$ 25,00	D
PD-12-04	Cruiser Video Recorders		\$ 24,	000	-	\$ 24,000				\$ 24,000	\$ -			\$ -	\$ 24,00	0
PD-13-01	Police Miscellaneous Equipment		\$ 32,	000		\$ 32,000				\$ 32,000	<del> </del>			\$ -	\$ 32,00	
PD-13-02	Police Unmarked Vehicle Replacement		\$ 30,	000		\$ 30,000				\$ 30,000	\$ ==			\$ -	-	0 Replacing 2004 Ford Explorer
SA-11-01	SAC Roof Replacement	<u> </u>	\$ 25,	000		\$ 25,000				\$ 25,000	-			\$ -	\$ 25,00	
	Safety & Service Depts. Phone & Network Study		\$ 35,	000	_	\$ 35,000				\$ 35,000	<del> </del>			\$ -		New project added to ID future needs and funding
	Fueling Staion Replacement/Relocation		\$ 100,	000		\$ 100,000		\$ 25,000	,	\$ 150,000				\$	\$ 150,00	

							2013 Pro	gramı	ned Funding*							2013 P	rogrammed Re	eimbursement	s & Sa	le Notes/	Bonds			Net	
Proj. No.	Project Name	Fire/EM	s	Cap Proj	Debt	Serv	Gen G	ov	Water	Si	anitary	Storm	T	Total	Gen C	3ov [	Water	Sanitary	8	Storm	T	otal		Cost City	Notes
WR-11-02	WRF, Digester Lid Replacement						\$	-		\$	825,000		\$	825,000	\$	-					\$		\$	825,000	Moved \$100,000 to 2016
	Clarifier Sludge Rakes/Skimmer Arms/Baffle Rings						\$	-		\$	90,000	-	\$	90,000	\$	-					\$	li i	\$	90,000	
WR-13-01	WRF, Misc. Plant Equipment						\$	-		\$	50,000		\$	50,000	\$	-				,	\$	•	\$	50,000	Project design in 2011, Const defered until 2012 & increased by addl. \$200,000 total
WR-13-02	Secondary Clarifier and Aeration Tank Handrail						\$	-		\$	40,000	-	\$	40,000								,	\$	40,000	Moved from 2011 to 2013 and then back to 2011 fo N Maint, Bldg.
WR-13-03	WRF, Vehicle Replacement	_					\$	-		\$	17,000		\$	17,000	\$	-					\$	-	\$	17,000	
WT-13-01	WTP, Misc. Plant Equipment						\$	-	\$ 50,000				\$	50,000	\$	-					\$	-	\$	50,000	
	WTP, Paint Fairchild Tank including Lead Abatement		$\top$				\$	-	\$ 260,000				\$	260,000	\$	-					s	-	\$	260,000	
WT-12-02	WTP, Paint KSU 250k Elevated including Lead Abatement						\$	-	\$ 260,000			-	\$	260,000	\$	-	·····		$\top$		\$	-	\$	260,000	
WT-13-03	Update Plant SCADA System						\$	-	\$ 25,000			-	\$	25,000	\$	-					\$	-	\$	25,000	
WT-13-04	Well Cleaning No. 12						\$	-	\$ 30,000			-	\$	30,000	\$	-	·····				\$	-	\$	30,000	
2012 C	P Program Funding Totals for 2013:	\$ 292	000 \$	2,797,791	\$ 2	,582,192	\$ 5,67	1,983	\$ 669,000	\$	1,066,000	\$ 1,416,00	0 \$	8,822,983	\$ 3,2	26,000	\$ -	s -	\$	695,000	\$	3,921,000	\$	4,901,983	
															<u> </u>				-				-		
2011 C	P Program Funding Totals for 2013:	\$ 579	517 \$	1,597,791	\$ 2	,592,192	\$ 4,76	9,500	\$ 141,500	\$	203,500	\$ 85,00	0 \$	5,199,500	\$ 2,2	69,500					\$	2,269,500	\$	2,930,000	
	2011 CIP Subtracted from 2012 CIP:	\$ (287	517) \$	1,200,000	\$	(10,000)	\$ 90	2,483	\$ 527,500	\$	862,500	\$ 1,331,00	0 \$	3,623,483	<b>\$</b> 9	56,500	\$ -	\$ -	s	695,000	s	1,651,500	s	1,971,983	

General Government Funds Summary Analysis  Total Fire/EMS = Total Cap. Proj. = Total Fire/EMS plus Cap. Proj. =  Total Debt Service = Total General Government =		12 for 2013
		CAP
Total Fire/EMS =	\$	292,000
Total Cap. Proj. =	\$	2,797,791
Total Fire/EMS plus Cap. Proj. =	\$	3,089,79
Total Debt Service =	\$	2,582,192
Total General Government =	\$	5,671,983
Total Grants for Cap. Projects and Proceeds from Note/Bond =	\$	3,226,000
Total General Government Funds minus Grants & Note/Bond =	\$	2,445,983
Charter Target Estimate =	\$	2,500,000
Net General Government MiNUS Target =	\$	(54,01

Funding by Dept./Div.	
Engineering =	\$ 3,456,266
Budget & Finance =	\$ 
Community Development =	\$ 15,525
Central Maintenance =	\$ 485,000
Debt Service =	\$ 2,582,192
Fire / EMS =	\$ 292,000
Health =	\$ 19,000
Police =	\$ 116,000
Service Department =	\$ 25,000
Safety & Service =	\$ 35,000
Vehicle Maintenance =	\$ 150,000
Water Reclamation =	\$ 1,022,000
Water Treatment =	\$ 625,000
Total all Departments & Divisions =	\$ 8,822,983

	Total Water Funds =	\$ 669,000
	Total Water Grants =	\$ -
	Total Water Funds minus Grants =	\$ 669,000
	Total Sanitary Funds =	\$ 1,066,000
	Total Sanitary Grants =	\$
1	otal Sanitary Funds minus Grants =	\$ 1,066,000
	Total Storm Funds =	\$ 1,416,000
	Total Storm Grants =	\$ 695,000
	Total Storm Funds minus Grants =	\$ 721,000

Total General Government Funds minus Grants & Note/Bond =	\$ 2,445,983
Total Water Funds minus Grants =	\$ 669,000
Total Sanitary Funds minus Grants =	\$ 1,066,000
Total Storm Funds minus Grants =	\$ 721,000
Total Local Funds Cost =	\$ 4,901,983

- \*1 Combined Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Non-GAAP Budgetary Basis) (1)
  General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund
  (1) Expenditures include current year encumbrances and the ending balance is equal to cash minus encumbrances
- Charter Target Estimate

					2014 Program					2014 F	Programmed R	Reimbursement	s & Sale Notes	s/Bonds	Net	
Proj. No.	Project Name	Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total	Cost City	Notes
1992-013	Summit Street Traffic Signal Coordination - (Construction)		\$ 12,500,000		\$ 12,500,000				\$ 12,500,000	\$ 11,250,000				\$ 11,250,000	\$ 1,250,000	Seeking additional Grant Funding from OPWC (\$700k) & HSP (\$800k) currntly in reimburs.
	Hudson Road Watermain Replacement - Design				\$ -	\$ 90,000			\$ 90,000	\$ -				\$ -	\$ 90,000	Design moved from 2011 for lack of construction money
	SW Sanitary Pump Stations System Evaluation				\$ -		\$ 50,000		\$ 50,000	\$ -				s -	\$ 50,000	Study required to determine if Middlebury PS should be combined with Yacavona PS
2009-011	Non-Compliance Sign Upgrade				\$ -				\$ -	<b>s</b> -				\$ -	\$ -	
2010-010	Pine Street - Phase 2				\$ -	\$ 50,000		\$ 45,000	\$ 95,000	\$ -				s -	\$ 95,000	Balance paid through CDBG Funds
2011-008	ODOT-SR261 Resurfacing (PID 86930)		\$ 25,000		\$ 25,000				\$ 25,000	\$ -				\$ -	\$ 25,000	Local Share (20%) of Total Construction Cost within City Limits North of Summit St.
2011-010	SR 43 Signalization		\$ 150,000		\$ 150,000				\$ 150,000	\$ 120,000				\$ 120,000	\$ 30,000	AMATS Funding for R/W \$120k
	Annual Sidewalk/Street Program - Construction				\$ -				\$ -	\$ -				\$ -	\$ -	
CM-10-01	Sign Van		\$ 50,000		\$ 50,000				\$ 50,000	\$ -				\$ -	\$ 50,000	Purchase moved from 2011 as repairs made to existing vehicle, place in 2013
CM-12-01	Aerial Lift Bucket Truck Replacement		\$ 150,000		\$ 150,000				\$ 150,000	\$ -				\$ -	\$ 150,000	Not funded in the 2008 for Year 2012
CM-14-00	CM, Misc. Equipment		\$ 15,000		\$ 15,000	\$ 5,000	\$ 5,000		\$ 25,000	\$ -				\$ -	\$ 25,000	
CM-14-01	(1) Pickup Truck to Replace #215		\$ 25,000		\$ 25,000				\$ 25,000	\$ -				\$ -	\$ 25,000	
CM-14-02	Trailer Mounted 26-Yd. Leaf Vacuum Unit, Replace #199 a 1985 Truck Mounted Unit		\$ 60,000		\$ 60,000				\$ 60,000	\$ -				\$ -	\$ 60,000	
DS-10-01	General Obligation Bonds - Principal			\$ 238,300	\$ 238,300				\$ 238,300	\$ -				s -	\$ 238,300	Principal (\$145,000) & Interest (\$92,680) Paymen
DS-10-02	Issue II Loan - Fairchild			\$ 25,647	\$ 25,647				\$ 25,647	\$ -				\$ -	\$ 25,647	Zero Interest
DS-10-03	Issue II Loan - Elm/Mae/Morris			\$ 4,300	\$ 4,300				\$ 4,300	\$ -				\$ -	\$ 4,300	Zero Interest
DS-10-04	Note Outstanding Fire Station/City Admin.			\$ 2,006,140	\$ 2,006,140				\$ 2,006,140	\$ 1,664,500				\$ 1,664,500	\$ 341,640	Principal paydown of \$273,500
DS-13-01	Issue II Loan - Downtown Erie-Depeyster		-	\$ 37,000	\$ 37,000				\$ 37,000	\$ -				\$ -	\$ 37,000	Zero Interest
FD-14-01	Fire Miscellaneous Equipment	\$ 30,000			\$ 30,000				\$ 30,000	\$ -				\$ -	\$ 30,000	
FD-14-02	Fire Vehicle Replacement Fund	\$ 350,000			\$ 350,000				\$ 350,000	\$ -				\$ -	\$ 350,000	
FD-14-03	Engine Replacement Telesquirt	\$ 850,000			\$ 850,000				\$ 850,000	\$ 850,000				\$ 850,000	\$ -	Cost \$850k, from Fire Vehicle Replacement Fund
PD-11-05	Existing PD Building Minimum Repairs		\$ 25,000		\$ 25,000				\$ 25,000						\$ 25,000	
PD-13-03	Police Emergency Siren Replacement		\$ 33,000		\$ 33,000				\$ 33,000	\$ -				\$ -	\$ 33,000	)
PD-14-01	Police Miscellaneous Equipment		\$ 32,000		\$ 32,000				\$ 32,000	\$ -				\$ -	\$ 32,000	
PD-14-02	Police Unmarked Vehicle Replacement (2)		\$ 51,000		\$ 51,000				\$ 51,000	s -		1		\$ -	\$ 51,000	Increased from \$28k to \$35k, Replace two Malibu
	Digital Recorder Replacement & Storage Media		\$ 49,000		\$ 49,000				\$ 49,000	\$ -				\$ -	\$ 49,000	
PD-14-04	Acquistion and Training of K-9 Team		\$ 12,000		\$ 12,000				\$ 12,000	\$ -				s -	\$ 12,000	
SA-11-01	SAC Roof Replacement		\$ 25,000		\$ 25,000				\$ 25,000	\$ -				\$ -	\$ 25,00	0
SS-11-01	Safety & Service Depts. Phone & Network Study		\$ 25,000		\$ 25,000				\$ 25,000	\$ -				\$ -	\$ 25,00	New project added to ID future needs and fundin requirements for phone & digital network
WR-11-03	WRF, WAS Thickening Project Design				s -		\$ -		\$ -	\$ -				\$ -	\$ -	Pushed design to 2016

Droi No	B :					nmed Funding	* * * * * * * * * * * * * * * * * * * *			2014	Programmed F	Reimbursement	s & Sale Note:	s/Bonds	Net	Ī .
Proj. No.	Project Name	Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total	Cost City	Notes
WR-11-04	WRF, Roof Repair (Digester)				\$ -		\$ 10,000		\$ 10,000	\$ -				\$ -	\$ 10,000	Was moved to 2016, re-evaluated and returned to 2014
WR-11-10	Digester Heat Exchangers				\$ -		\$ 372,000		\$ 372,000	\$ -				\$ -	\$ 372,000	
WR-14-01	WRF, Misc. Plant Equipment				\$ -		\$ 50,000		\$ 50,000	\$ -				s -	\$ 50,000	Moved purchase from 2014 to 2015
WT-10-04	WTP, Vehicle Replacement (4X4)				\$ -	\$ 30,000			\$ 30,000	\$ -				\$ -	\$ 30,000	This vehicle replacement was deferred from 2010 at recommendation of staff.
WT-14-01	WTP, Misc. Plant Equipment				\$ -	\$ 50,000			\$ 50,000	\$ -				\$ -	\$ 50,000	<del></del>
WT-14-02	Clean Well No. 13			!	\$ -	\$ 30,000			\$ 30,000	s -				\$ -	\$ 30,000	
	WTP, Gravel Replacement in Recharge Basin				\$ -	\$ 30,000			\$ 30,000	\$ -				\$ -	\$ 30,000	This vehicle replacement was deferred from 201 at recommendation of staff.
2012 C	IP Program Funding Totals for 2014:	\$ 1,230,000	\$ 13,227,000	\$ 2,311,387	\$ 16,768,387	\$ 285,000	\$ 487,000	\$ 45,000	\$ 17,585,387	\$ 13,884,500	\$ -	\$ -	\$ -	\$ 13,884,500	\$ 3,700,887	
												_		····		
2011 C	IP Program Funding Totals for 2014:	\$ 348,000	\$ 1,641,000	\$ 2,311,387	\$ 4,300,387	\$ 190,000	\$ 725,000	\$ -	\$ 5,215,387	\$ 1,664,500				\$ 1,664,500	\$ 3,550,887	
	2011 CIP Subtracted from 2012 CIP:	\$ 882,000	\$ 11,586,000	\$ -	\$ 12,468,000	\$ 95,000	\$ (238,000)	) \$ 45,000	\$ 12,370,000	\$ 12 220 000	s -			£ 40,000,000	450,000	
				<u> </u>		- 00,000	(230,000)	7 43,000	12,370,000	\$ 12,220,000	-	3 -	\$ -	\$ 12,220,000	\$ 150,000	

General Government Funds Summary Analysis	20	010 for 2011
		CAP
Total Fire/EMS =	\$	1,230,000
Total Cap. Proj. =	\$	13,227,000
Total Fire/EMS plus Cap. Proj. =	\$	14,457,000
Total Debt Service =	\$	2,311,387
Total General Government =	\$	16,768,387
	╙	
Total Grants for Cap. Projects and Proceeds from Note/Bond =	\$	13,884,500
Total General Government Funds minus Grants & Note/Bond =	\$	2,883,887
Charter Target Estimate =	\$	2,500,000
Net General Government MINUS Target =	\$	383,887

 Total Water Funds =	\$ 285,000
Total Water Grants =	\$ -
Total Water Funds minus Grants =	\$ 285,000
 Total Sanitary Funds =	\$ 487,000
 Total Sanitary Grants =	\$ -
 Total Sanitary Funds minus Grants =	\$ 487,000
Total Storm Funds =	\$ 45,000
 Total Storm Grants =	\$ -
Total Storm Funds minus Grants =	\$ 45,000

	<u></u>	
Funding by Dept./Div.		
Enginee	ring =	\$ 12,910,000
Budget & Fina	nce =	\$ -
Community Developm	nent =	\$ -
Central Maintena	nce =	\$ 310,000
Debt Ser	vice =	\$ 2,311,387
Fire / E	MS =	\$ 1,230,000
He	alth =	\$ -
Po	olice =	\$ 202,000
Service Departm	nent =	\$ 25,000
Safety & Serv	/ice =	\$ 25,000
Vehicle Maintena	nce =	\$ -
Water Reclama	ition =	\$ 432,000
Water Treatm	nent =	\$ 140,000
Total all Departments & Divisi	ions =	\$ 17,585,387

Total General Government Funds minus Grants & Note/Bond =	\$ 2,883,887
Total Water Funds minus Grants =	\$ 285,000
Total Sanitary Funds minus Grants =	\$ 487,000
Total Storm Funds minus Grants =	\$ 45,000
Total Local Funds Cost =	\$ 3,700,887

#### Note

- \*1 Combined Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Non-GAAP Budgetary Basis) (1)
  General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund
- (1) Expenditures include current year encumbrances and the ending balance is equal to cash minus encumbreances
- Charter Target Estimate

#### 2012 CIP for 2015

					2015 Pr	ogrami	med Funding*		_			2015	Programmed F	Reimbursement	s & Sale Notes	s/Bonds			
Proj. No.	Project Name	Fire/EMS	Cap Proj	Debt Serv			Water	Sanitary		Storm	Total	Gen Gov	Water	Sanitary	Storm	Total	Co: Cit		Notes
2010-007	S. Water St. (SR43) Traffic Improvements				\$	-					\$ -					s -	\$		Project contingent on AMATS Funding (2011 Submittal, Remaining cost to be submitted to OPWC 2013-14)
2011-007	Miller/Harvey/Steel Storm Design	·			\$	-			\$	850,000	\$ 850,000	\$ -				\$ -	\$ 8	50,000	,
2015-001	Annaul Sidewalk/Street Program - Construction		\$ 522,938		\$ 52	22,938			\$	50,000	\$ 572,938	\$ -				\$ -	\$ 5	72,938	
CM-13-01	Tandem Dump/Plow Truck				\$	-					\$ -	\$ -				\$ -	\$	-	
CM-15-01	CM, Misc. Equipment		\$ 15,000		\$	15,000	\$ 5,000	\$ 5,0	00		\$ 25,000	\$ -				\$ -	\$	25,000	
CM-15-02	2 -Trailer Mounted 26-Yd. Leaf Vacuum Unit, Replace Truck Mounted Units				\$	-					\$ -	\$ -				\$ -	\$	-	
CM-15-03	Pickup Trucks (1)				\$	-	\$ 12,500	\$ 12,5	00		\$ 25,000	s -			<del> </del>	\$ -	\$	25,000	
CM-15-04	1 ton Dump Truck w\ Spreader and Plow		\$ 65,000	)	\$	65,000					\$ 65,000	\$ -				\$ -	\$	65,000	Purchase moved from 2010, Org. funding \$50k
CM-15-05	Hooklift Truck with V Box & Dump		\$ 150,000		\$ 1:	50,000					\$ 150,000	\$ -				\$ -	\$ 1	50,000	
CM-15-06	Excavator		s -		\$	-					\$ -	\$ -				\$ -	\$	-	
DS-10-01	General Obligation Bonds - Principal			\$ 238,68	\$ 2	38,680	-				\$ 238,680	\$ -				\$ -	\$ 2	38,680	Principal (\$145,000) & Interest (\$92,680) Payment
DS-10-02	Issue II Loan - Fairchild			\$ 25,64	7 \$	25,647		-			\$ 25,647	\$ -				\$ -	\$	25,647	Zero Interest
DS-10-03	Issue II Loan - Elm/Mae/Morris			\$ 4,30	\$	4,300					\$ 4,300	\$ -				\$ -	\$	4,300	Zero Interest
DS-10-04	Note Outstanding Fire Station/City Admin.			\$ 1,724,43	5 \$ 1,7	24,435					\$ 1,724,435	\$ 1,391,000				\$ 1,391,000	\$ 3	33,435	Principal paydown of \$273,500
DS-13-01	Issue II Loan - Downtown Erie-Depeyster			\$ 37,00	\$	37,000					\$ 37,000	\$ -				\$ -	\$	37,000	Zero Interest
FD-15-01	Fire Miscellaneous Equipment	\$ 30,000			\$	30,000					\$ 30,000	\$ -				\$ -	\$	30,000	
FD-15-02	Fire Vehicle Replacement Fund	\$ 310,000			\$ 3	10,000					\$ 310,000	\$ -				\$ -	\$ 3	310,000	
FD-15-03	Sta. #2, Interior Floor & Drain Relacement	\$ 100,000			\$ 1	00,000				-	\$ 100,000	s -				\$ -	\$ 1	00,000	
FD-15-04	Med Unit 1812 Replacement	\$ 220,000			\$ 2	20,000					\$ 220,000	\$ 220,000			<del>                                     </del>	\$ 220,000	\$	-	Cost \$220k, funding from Fire Vehicle Replacement Fund
FD-15-05	Rescue 1816 Replacment				\$	-					\$	\$ -				\$ -	\$	-	Defer to 2017 based on condition of the vehicle.
PD-11-05	Existing PD Building Minimum Repairs		\$ 25,000	)	\$	25,000					\$ 25,000						\$	25,000	
PD-12-05	Compliance Vehicle Replacement	-	\$ 37,000	)	s	37,000					\$ 37,000	s -				\$ -	\$	37,000	Veh. Major repiar in 2011 & reschld, replacement in 2016
PD-15-01	Police Miscellaneous Equipment		\$ 35,000		\$	35,000				<u> </u>	\$ 35,000	\$ -				\$ -	\$	35,000	
PD-15-02	Police Unmarked Vehicle Replacement		\$ 49,600		\$	49,600					\$ 49,600	\$ -				\$ -	\$	49,600	Replace two 2007 Malibu, Description page totals both PD-10-03 plus PD-15-02
PD-15-03	9-1-1Viper Call System	_			\$						\$ -	\$ -	<del> </del>			\$ -	\$		Funding from E911 Funds
PD-15-05	Police Cruisers - Nine		\$ 300,000	)	\$ 3	00,000			_		\$ 300,000						\$	300,000	Increased from 2010 CIP from \$290,000
SA-11-01	SAC Roof Replacement		\$ 25,000		\$	25,000		<u> </u>			\$ 25,000	\$ -				\$ -	\$	25,000	
	Safety & Service Depts. Phone & Network Study		\$ 25,000		\$	25,000	-				\$ 25,000	\$ -				\$ -	\$	25,000	New project added to ID feture people and feeding
WR-14-02	WRF, Dump Truck Replacement				\$	-	<u> </u>	\$ 80,0	000	-	\$ 80,000	\$ -				\$ -	\$	80,000	\$125,000 Cosnt. Cost moved to 2017

#### 2012 CIP for 2015

D	_				2015 Prograi	mmed Fundi	ng*			2015	Programmed F	Reimbursement	s & Sale Note	s/Bonds	1	
Proj. No.	Project Name	Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total	Cost City	Notes
WR-15-01	WRF, Misc. Plant Equipment						\$ 50,00	0	\$ 50,000	s -				\$ -	\$ 50,000	Moved \$125,000 from 2015 to 2016
WR-15-02	Digester Gas Burner & Safety Equipment						\$ 118,00	0	\$ 118,000	\$ -				\$ -	\$ 118,000	Moved from 2014, reduced from \$500,000 to \$372,000, re-evalutated and returned to 2014
WT-11-04	Well Field Development				\$ -	\$			\$ -	\$ -				s -	s -	Rescheduled into 2014 based on funding
WT-15-01	WTP, Misc. Plant Equipment				\$ -	\$ 50,0	00		\$ 50,000	\$ -				\$ -	\$ 50,000	This vehicle replacement was deferred from 20 at recommendation of staff.
WT-15-02	Clean Wells No.s 11				\$ -	\$ 30,0	00	1	\$ 30,000	\$ -				s -	\$ 30,000	5-year rotation for well cleaning
WT-15-03	Lime Spreader Replacement				\$ -	\$ 40,0	00		\$ 40,000	\$ -				\$ -	\$ 40,000	
WT-15-04	Well No. 9 Redrill				\$ -	\$ 150,0	00		\$ 150,000	\$ -				\$ -	\$ 150,000	
2012 C	IP Program Funding Totals for 2015:	\$ 660,000	\$ 1,249,538	\$ 2,030,062	\$ 3,939,600	\$ 287,5	00 \$ 265,50	0 \$ 900,000	\$ 5,392,600	\$ 1,611,000	\$ -	\$ -	s -	\$ 1,611,000	\$ 3,781,600	
2011 C	IP Program Funding Totals for 2015:	\$ 630,000	\$ 1,230,938	\$ 2,030,062	\$ 3,891,000	\$ 407,5	00 \$ 245,50	850,000	\$ 5,394,000	\$ 1,391,000				\$ 1,391,000	\$ 4,003,000	
	2011 CIP Subtracted from 2012 CIP:	\$ 30,000	\$ 18,600	s -	\$ 48,600	\$ (120.0	000) \$ 20,00	00 \$ 50,000	\$ (1.400	\$ 220,000	s -	•	6	\$ 220,000	\$ (221,400	

General Government Funds Summary Analysis	20	10 for 2011
		CAP
Total Fire/EMS =	\$	660,000
Total Cap. Proj. =	\$	1,249,538
Total Fire/EMS plus Cap. Proj. =	\$	1,909,538
Total Debt Service =	\$	2,030,062
Total General Government =	\$	3,939,600
Total Grants for Cap. Projects and Proceeds from Note/Bond =	\$	1,611,000
Total General Government Funds minus Grants & Note/Bond =	\$	2,328,600
Charter Target Estimate =	\$	2,500,000
Net General Government MINUS Target =	\$	(171,400

Total Water Funds =	\$ 287,500
Total Water Grants =	\$ -
Total Water Funds minus Grants =	\$ 287,500
Total Sanitary Funds =	\$ 265,500
Total Sanitary Grants =	\$ -
Total Sanitary Funds minus Grants =	\$ 265,500
Total Storm Funds =	\$ 900,000
Total Storm Grants =	\$ -
Total Storm Funds minus Grants =	\$ 900,000

Fun	ding by Dept./Div.	
-	Engineering =	\$ 1,422,938
	Budget & Finance =	\$ _
	Community Development =	\$ -
	Central Maintenance =	\$ 265,000
	Debt Service =	\$ 2,030,062
	Fire / EMS =	\$ 660,000
	Health =	\$ -
	Police =	\$ 446,600
	Service Department =	\$ 25,000
	Safety & Service =	\$ 25,000
	Vehicle Maintenance =	\$ -
	Water Reclamation =	\$ 248,000
	Water Treatment =	\$ 270,000
	Total all Departments & Divisions =	\$ 5,392,600

Total General Government Funds minus Grants & Note/Bond =	\$ 2,328,600
Total Water Funds minus Grants =	\$ 287,500
Total Sanitary Funds minus Grants =	\$ 265,500
Total Storm Funds minus Grants =	\$ 900,000
Total Local Funds Cost =	\$ 3,781,600

#### Note

- \*1 Combined Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Non-GAAP Budgetary Basis) (1)
  General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund
  (1) Expenditures include current year encumbrances and the ending balance is equal to cash minus encumbrances
  Charter Target Estimate
- 3

Deel M										d Funding*						2016	Programmed R	eimbursement	s & Sale Notes	s/Bono	ds	
Proj. No.	Project Name	. Fi	re/EMS	C	ap Proj	Debt Serv	G	en Gov		Water	Sar	nitary	Sto	rm	Total	Gen Gov	Water	Sanitary	Storm	_	Total	Cost
2000 040				T											 							 City
	Hudson Road Water Main Repalcement			ļ			\$	-	\$	700,000					\$ 700,000	\$ -				\$	-	\$ 700,00
2008-012	Southwest Sanitary Pump Station, Design						\$	-			\$	200,000		1	\$ 200,000	\$ -				\$	-	\$ 200,00
2011-010	SR 43 Signalization			\$	2,800,000		\$	2,800,000							\$ 2,800,000	\$ 2,240,000				\$	2,240,000	\$ 560,00
2016-001	Annaul Sidewalk/Street Program - Construction			\$	829,743		\$	829,743	\$	-			\$	50,000	\$ 879,743	\$ -	· · · · · · · · · · · · · · · · · · ·			\$	-	\$ 879,74
CM-16-01	CM, Misc. Equipment			\$	15,000		\$	15,000	\$	5,000	\$	5,000			\$ 25,000	\$ -				\$	-	\$ 25,00
CM-16-02	Trailer Mounted 26-Yd. Leaf Vacuum Unit, Replace Truck Mounted Unit			\$	60,000		\$	60,000							\$ 60,000	\$ -				\$	-	\$ 60,00
CM-16-03	Hooklift Truck with V Box & Dump			\$	155,000		\$	155,000							\$ 155,000	\$ -				\$		\$ 155,00
CM-16-04	1 ton Dump Truck w\ Spreader and Plow			\$	70,000		\$	70,000					,		\$ 70,000	\$ -				\$	-	\$ 70,00
CM-16-05	Pickup Trucks (1)						\$	-	\$	12,500	\$	12,500			\$ 25,000	\$ -				\$	_	\$ 25,00
DS-10-01	General Obligation Bonds - Principal					\$ 238,680	\$	238,680		· · ·					\$ 238,680	\$ -				\$		\$ 238,68
DS-10-02	Issue II Loan - Fairchild					\$ 25,647	\$	25,647							\$ 25,647	\$ -				\$	-	\$ 25,64
DS-10-03	Issue II Loan - Elm/Mae/Morris					\$ 4,300	\$	4,300							\$ 4,300	\$ -				\$		\$ 4,30
DS-10-04	Note Outstanding Fire Station/City Admin.					\$ 1,442,630	\$	1,442,630							\$ 1,442,630	\$ 1,117,500				\$	1,117,500	\$ 325,13
DS-13-01	Issue II Loan - Downtown Erie-Depeyster					\$ 37,000	\$	37,000							\$ 37,000	\$ -				\$		\$ 37,00
FD-16-01	Fire Miscellaneous Equipment	\$	30,000				\$	30,000							\$ 30,000	\$ -				\$		\$ 30,00
FD-16-02	Fire Vehicle Replacement Fund	\$	310,000				\$	310,000		_					\$ 310,000	\$ -				\$		\$ 310,00
FD-16-03	Replace 2003 Chevy Tahoe #1800	\$	35,000				\$	35,000							\$ 35,000	\$ 35,000				\$	35,000	\$ 
FD-16-04	Replace 2003 Pick-up #1826	\$	35,000				\$	35,000		·					\$ 35,000	\$ 35,000				\$	35,000	\$ -
FD-16-05	West Side Fire Station Parking Lot	\$	48,000				\$	48,000							\$ 48,000	\$ -				\$	-	\$ 48,00
PD-16-01	Police Miscellaneous Equipment			\$	35,000		\$	35,000							\$ 35,000					+		\$ 35,00
PD-16-02	Police Unmarked Vehicle Replacement			\$	19,000		\$	19,000							\$ 19,000	\$ -				\$		\$ 19,00
PD-16-03	Range shed			\$	15,000		\$	15,000				·			\$ 15,000	\$ -				\$	-	\$ 15,00
PD-16-04	Video Security Systems			\$	50,000		\$	50,000							\$ 50,000	\$ -				\$	-	\$ 50,00
PD-16-05	Portable Radios			\$	-		\$	-							\$ -	\$ -				\$		\$ -
PD-16-06	Mobile Data Terminals			\$	90,000		\$	90,000							\$ 90,000					+		\$ 90,00
PD-16-07	Police Ballistic Vests			\$	-		\$	-							\$ 					+		\$ -
SA-11-01	SAC Roof Replacement			\$	25,000		\$	25,000							\$ 25,000	\$ -				\$	_	\$ 25,0
	Safety & Service Depts. Phone & Network Study			\$	25,000		\$	25,000	+						\$ 25,000					\$	-	\$ 25,0
	WRF, WAS Thickening Project Design				-		\$				\$	60,000	-		\$ 60,000					\$		\$ 60,0

													- LO 10														
								201	6 Progran	nmed	Funding*						2	016 P	rogrammed F	Reimburs	ement	s & Sale	Notes/	/Bonds	S		
Proj. No.	Project Name	Fir	re/EMS	1 (	Cap Proj	De	ebt Serv	C	Gen Gov	V	Vater	Sa	anitary	Storm		 Total	Gen G		Water	Sani			orm		otal	=	Cost City
WR-11-06	#2 Primary Clarifer Scum Pit Installation							\$	-			\$	125,000			\$ 125,000	\$	-						\$	-	\$	125,0
WR-11-07	Rebuild Sec. Clarifer Scum Box/Balles							\$	-			\$	100,000			\$ 100,000	\$	-						\$	-	\$	100,0
WR-16-01	WRF, Misc. Plant Equipment						·	\$	-			\$	50,000			\$ 50,000								\$	-	\$	50,0
WR-16-01	WRF, Electric Generator (study)							\$	-			\$	50,000			\$ 50,000			· ·					\$	-	\$	50,0
WT-16-01	WTP, Misc. Plant Equipment							\$	-	\$	50,000					\$ 50,000	\$	-						\$	-	\$	50,0
2012 C	IP Program Funding Totals for 2016:	\$	458,000	\$	4,188,743	\$	1,748,257	\$	6,395,000	\$	767,500	\$	602,500	\$ 50,	000	\$ 7,815,000	\$ 3,42	7,500	\$ -	\$	-	\$	-	\$	3,427,500	\$	4,387,5
																							-	,			
2011 CIP F	rogram Funding Totals for 2016:	\$	378,000	\$	1,491,243	\$	1,748,257	\$	3,617,500	\$	717,500	\$	557,500			\$ 4,892,500	\$ 1,11	7,500						\$	1,117,500	\$	3,775,0
		_		T -				_		T .					ı	_											
.011 CIP S	Subtracted from 2012 CIP:	\$	80,000	\$	2,697,500	\$	-	\$	2,777,500	\$	50,000	\$	45,000	\$ 50,	000	\$ 2,922,500	\$ 2,31	0,000	\$ -	\$	-	\$	-	\$	2,310,000	\$	612,5

General Government Funds Summary Analysis	20	10 for 2011
		CAP
Total Fire/EMS =	\$	458,000
Total Cap. Proj. =	\$	4,188,743
Total Fire/EMS plus Cap. Proj. =	\$	4,646,743
Total Debt Service =	\$	1,748,257
Total General Government =	\$	6,395,000
Total Grants for Cap. Projects and Proceeds from Note/Bond =	\$	3,427,500
Total General Government Funds minus Grants & Note/Bond =	\$	2,967,500
Charter Target Estimate =	\$	2,500,000
Net General Government MINUS Target =	\$	467,500

 Total Water Funds =	\$ 767,500
Total Water Grants =	\$ -
 Total Water Funds minus Grants =	\$ 767,500
Total Sanitary Funds =	\$ 602,500
 Total Sanitary Grants =	\$ -
 Total Sanitary Funds minus Grants =	\$ 602,500
 Total Storm Funds =	\$ 50,000
 Total Storm Grants =	\$ -
 Total Storm Funds minus Grants =	\$ 50,000

Funding by Dept./Div.	
Engineering =	\$ 4,579,743
Budget & Finance =	\$ _
Community Development =	\$ -
Central Maintenance =	\$ 335,000
Debt Service =	\$ 1,748,257
Fire / EMS =	\$ 458,000
Health =	\$ -
Police =	\$ 209,000
Service Department =	\$ 25,000
Safety & Service =	\$ 25,000
Vehicle Maintenance =	\$ _
Water Reclamation =	\$ 385,000
Water Treatment =	\$ 50,000
Total all Departments & Divisions =	\$ 7,815,000

2,967,500	\$ Total General Government Funds minus Grants & Note/Bond =
767,500	\$ Total Water Funds minus Grants =
602,500	\$ Total Sanitary Funds minus Grants =
50,000	\$ Total Storm Funds minus Grants =
4,387,500	\$ Total Local Funds Cost =

#### Note

- \*1 Combined Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Non-GAAP Budgetary Basis) (1)
  General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund 2
- 3 (1) Expenditures include current year encumbrances and the ending balance is equal to cash minus encumbrances
- Charter Target Estimate

Dest No						2017 Progr			med F	unding*							2017 F	Programmed F	Reimbursements & Sale Notes			s/Bonds		Net
Proj. No.	Project Name	Fi	re/EMS		Cap Proj	Debt Serv	(	Sen Gov	V	/ater	Sar	nitary	Stor	m		Total	Gen Gov	Water	Sanitary	Storm		Total	1	Cost
2012-003	Allen Drive Bridge Replacement			T s	100,000		\$	100,000						· · · · · · · · · · · · · · · · · · ·	<u> </u>	400,000			T				느	City
	Annual Sidewal/Street Program Construction			\$	1,100,000		\$	1,100,000	_				\$ 5	50,000	\$	1,150,000					\$	-	\$	100,000
CM-17-01	CM, Misc. Equipment			\$	15,000		\$	15,000	\$	5,000	\$ \$	5,000			\$	25,000	\$ -				\$	-	\$	1,150,000 —————————————————————————————————
CM-17-02	Pickup Trucks (1)						\$		\$	12,500		12,500			\$	25,000					s		\$	25,000
CM-17-03	Hooklift Truck with V Box & Dump			\$	155,000	-	\$	155,000		-			<u> </u>		\$	155,000		-			\$		\$	155,000
DS-10-01	General Obligation Bonds - Principal					\$ 237,400	\$	237,400				-			\$	237,400	\$ -				\$		\$	237,400
DS-10-02	Issue II Loan - Fairchild					\$ 25,647	\$	25,647							\$	25,647	\$ -				\$		\$	25,647
DS-10-03	Issue II Loan - Elm/Mae/Morris					\$ 4,300	\$	4,300							\$	4,300	\$ -				\$	12	\$	4,300
DS-10-04	Note Outstanding Fire Station/City Admin					\$ 2,277,845	\$	2,277,845					-		\$	2,277,845	\$ 1,938,000				\$	1,938,000	\$	339,84
DS-13-01	Issue II Loan - Downtown Erie-Depeyster					\$ 37,000	\$	37,000							\$	37,000	\$ -				\$	-	\$	37,000
FD-15-05	Rescue 1816 Replacement	\$	619,000				\$	619,000							\$	619,000	\$ 619,000				\$	619,000	\$	-
FD-17-01	Fire Miscellaneous Equipment	\$	30,000				\$	30,000							\$	30,000					\$	-	\$	30,00
FD-17-02	Fire Vehicle Replacement Fund	\$	310,000				\$	310,000							\$	310,000					\$	-	\$	310,00
FD-17-03	Sta. 2, Remodel/Reconst., Ph. 1	\$	150,000				\$	150,000							\$	150,000					\$	-	\$	150,00
FD-17-04	Sta. 2, Remodel/Reconst., Ph. 2	\$	500,000				\$	500,000							\$	500,000					\$	-	\$	500,00
FD-17-05	Fire Inspection Vehicle Replacement	\$	22,000				\$	22,000							\$	22,000	\$ 22,000				\$	22,000	\$	-
PD-17-01	Police Miscellaneous Equipment			\$	35,000		\$	35,000							\$	35,000					\$	-	\$	35,00
PD-17-02	Police Unmarked Vehicle Replacement			\$	28,000		\$	28,000							\$	28,000					\$	-	\$	28,00
PD-16-04	Video Security Systems			\$	25,000		\$	25,000							\$	25,000	\$ -				\$	-	\$	25,00
PD-16-07	Police Ballistic Vests			\$	30,000		\$	30,000						-	\$	30,000							\$	30,00
	SAC Roof Replacement			\$	30,000		\$	30,000							\$	30,000	\$ -				\$	-	\$	30,00
SS-17-01	Safety & Service Depts. Phone & Network Study			\$	30,000		\$	30,000	}						\$	30,000	\$ -				\$	-	\$	30,00
WR-17-01	WRF, Misc. Plant Equipment				·		\$	-			\$	50,000			\$	50,000					\$	-	\$	50,00
WR-16-01	WRF, Electric Generator (construction)			<u> </u>			\$	•			\$	250,000			\$	250,000					\$	•	\$	250,00
WT-17-01	WTP, Misc. Plant Equipment						\$	-	\$	50,000					\$	50,000					\$	-	\$	50,00
WT-17-02	Clean Wells No.s 10	_					\$	-	\$	30,000					\$	30,000					\$	-	\$	30,00
	WTP Parking Lot Reconstruction			_			\$	-	\$	350,000					\$	350,000					\$	-	\$	350,00
WT-17-04	Paint KSU 400k Elevated including Lead Abatement						\$	_	\$	250,000					\$	250,000					\$	-	<b>T</b> \$	250,00

							017 Programi	med Funding*	7315			2017	Programmed	Reimburseme	ents & Sale No	tes/Bond	s	Net
Proj. No.	Project Name	Fir	re/EMS	Cap Proj	Debt Se	rv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm		Total	Cost City
2012 CIP P	rogram Funding Totals for 2017:	\$	1,631,000	\$ 1,548,00	0 \$ 2,582	192 \$	5,761,192	\$ 697,500	\$ 317,500	\$ 50,000	\$ 6,826,192	\$ 2,579,000	\$ -	\$ -	\$	- \$	2,579,000	\$ 4,247,19
2011 CIP P	rogram Funding Totals for 2017:					\$	-				\$ -					\$	.	\$ -

General Government Funds Summary Analysis	20	10 for 2011
		CAP
Total Fire/EMS =	\$	1,631,000
Total Cap. Proj. =	\$	1,548,000
Total Fire/EMS plus Cap. Proj. =	\$	3,179,000
Total Debt Service =	\$	2,582,192
Total General Government =	\$	5,761,192
Total Grants for Cap. Projects and Proceeds from Note/Bond =	\$	2,579,000
Total General Government Funds minus Grants & Note/Bond =	\$	3,182,192
Charter Target Estimate =	\$	2,500,000
Net General Government MINUS Target =	\$	682,192

Funding by Dept./Div.	
Engineering =	\$ 1,250,000
Budget & Finance =	\$ -
Community Development =	\$ -
Central Maintenance =	\$ 205,000
Debt Service =	\$ 2,582,192
Fire / EMS =	\$ 1,631,000
Health =	\$ -
Police =	\$ 118,000
Service Department =	\$ 30,000
Safety & Service =	\$ 30,000
Vehicle Maintenance =	\$ -
Water Reclamation =	\$ 300,000
Water Treatment =	\$ 680,000
Total all Departments & Divisions =	\$ 6,826,192

Total Water Funds =	\$ 697,500
Total Water Grants =	\$ -
Total Water Funds minus Grants =	\$ 697,500
Total Sanitary Funds =	\$ 317,500
Total Sanitary Grants =	\$ -
Total Sanitary Funds minus Grants =	\$ 317,500
Total Storm Funds =	\$ 50,000
Total Storm Grants =	\$ - 1
Total Storm Funds minus Grants =	\$ 50,000

#### Note

- \*1 Combined Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Non-GAAP Budgetary Basis) (1)
  General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund
- (1) Expenditures include current year encumbrances and the ending balance is equal to cash minus encumbrances
- Charter Target Estimate

Total General Government Funds minus Grants & Note/Bond =	\$ 3,182,192
Total Water Funds minus Grants =	\$ 697,500
Total Sanitary Funds minus Grants =	\$ 317,500
Total Storm Funds minus Grants =	\$ 50,000
Total Local Funds Cost =	\$ 4,247,192

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Proj.#	Description	2012	2013	2014	2015	2016	2017 5-Year
110].#	The following narrative describes the major capital outlay needs identified above, including the justification to expend public funds.						Total 2013 - 2017
	Summit Street Traffic Signal Coordination -This project will provide for the installation of new traffic signals with central coordination from Water Street to East Corporation Line along the Summit Street corridor. Included in the design will be turning lanes where appropriate and access management.  Reimbursements: 2011, \$583,760 From ODOT and \$72,970 From KSU totaling \$656,730; 2012 \$436k (ODOT-HSP-R/W); \$89.5k (KSU Phase II Design and R/W) was funded at \$2,000,000; 2014 \$10,800,000 AMATS & Highway Safety (Seeking additional Grant Funding from OPWC & HSP) Total Reimbursements 2012 through 2016 - \$11,982,230 Net Cost to City \$562,770 Grant & Partners Money Tied to Project	\$ 687,900	\$ 695	,000 \$ 12,500,000	)		\$ 13,195,000
	Fairchild Avenue Bridge Project (Crain Avenue Bridge) - between N. Mantua Street (S.R. 43) and Water Street is a vital link in the present and future transportation network in the City of Kent and Portage County. At present, the Crain Avenue Bridge spanning the Cuyahoga River and CSX Railroad is in poor condition and requires replacement. The available traffic capacity of Crain Avenue and congestion at the adjacent offset intersections are also major concerns. The City of Kent and Portage County have entered into a joint agreement to improve this transportation facility. In order to accomplish this goal, federal funding will be necessary to pay a portion of the cost of construction. The City was the lead-coordinating agency for this project during design and now ODOT is the lead agency during Construction. Relmbursements: 2011,	6 477.045					\$ -
	County \$131,000 and \$214,300 ODOT R/W; no funding reimbursement 2012 through 2016.  Plum Creek Stream Restoration - {Formely known as Mogadore Rd. Culvert Replacement] The project includes the replacement of the Mogadore Road Culvert, removal of the adjacent dam on Plum Creek and restoration of approximately 2,200 feet of stream through Plum Creek Park. The project replaces the previously titled Mogadore Road Culvert Replacement Project. With the advent of the potential for ARRA (Stimulus) funding the engineering division revised the original scope to make it qualify for ARRA funding. The revisions included removal of the dam and restoration of the stream. The name of the project was also changed at this time. The project was selected for Grant funding as part of the State of Ohio Water Pollution Control Fund Draft Amended 2009 Program Management Plan. Once the amended plan is finalized the City will be eligible to receive up to \$1,000,000 in grant funds to complete the project. Also in order to receive the funds the project must be bid and awarded by January 2010. Reimbursements: 2011, ODOT \$390,000,	\$ 477,345					
2004-014	OPWC \$10,000  SR 59 Signalization Improvements Construction - All traffic signals on S.R. 59 from the intersection of S. Chestnut St./Middlebury Rd. to the east City Corporation Line will be replaced and the new signals coordinated by use of a closed loop signal control system with a central computer. The central computer	\$ 35,000					\$ -
	system will be the core of all future traffic signal system improvements coordinating all signals connected to Middlebury Road Watermain - Construction The Middlebury Road Water Main Replacement Project will replace approximately 3,500 ft of water main that has experienced 17 breaks since 2000 with the later years experiencing an increase in occurrence. The project will tie into the new Middlebury-Cherry water main and continue northeast along Middlebury terminating by connecting into the Longmere Drive water main. Pending design and available funding this project could extend to the north side of the W&LE RR tracks as some of the 17 breaks have occurred east of Longmere. Reimbursements: 2011, This project is carried over from 2010, OPWC Round 24 \$295,000	\$ 1,486,330					\$ -
2008-006	Area Q Ph. 5 Irma/Deidrick - Design and R/W have been funded in previous years; the 2011 funding is for Construction. The Irma/Diedrich neighborhood is a part of a bowl-shaped drainage basin referred to as Drainage Area Q., bounded by W. Main Street, Chelton Drive, Deidrick Road, and Francis Street. This area is characterized by street flooding due to what was inadequate capacity of the outlet sewer, which runs under W. Main Street then adjacent to Spaulding Drive [corrected previously], and discharging into Fish Creek. This improvement will involve the construction of the collector storm sewer system along Irma Street						\$ -
2008-009	and Deidrick Road to relieve the flooding along these streets.  Harvey/Lake Street Storm Outfail - This project includes improvements to the outfall storm sewer known as Harvey/Lake that will reduce flooding that has been experienced on Lake Street. This project was	\$ -	\$ 1,181	000,			\$ 1,181,000
	as narvey/Lake that will reduce hooding that has been experienced on Lake Stream Restoration Project.  Hudson Road Watermain Replacement. This project includes the replacement of undersized (4") and old (pre-1922) watermain along Hudson Drive From Wheatstone to Fairchild Avenue. The existing watermain has had several watermain breaks in this area and the undersized line have a detrimental impact on fire flows available from the watermain.	\$ 177,700				6 700,000	\$ -
	SW Sanitary Pump Stations System Evaluation - This study will determine the most cost effective method to replace the two old pump stations within the City's Sanitary Collection System. These pump stations are located on Middlebury Road and Macaroni Drive. The pump stations serve an area located in the southwest portion of the City bounded by Stow to the West the Cuyahoga River to the South, Tallmadge Ave. to the East and Leonard/Francis/Chelton to the North. The study is required prior to the design of the Middlebury Road Pump Station programmed for 2017.			\$ 90,00		\$ 700,000	\$ 790,000
	Fish Creek Watershed Study - The City predominantly drains into three main watersheds. These include the Fish Creek, Plum Creek and the Cuyahoga River Watersheds. All of these watersheds include a main stem (Creek or River), which was studied by FEMA in 1977 to identify the 100-year flood boundary. The storm wate systems within the City was last studied in 1975, this study's recommendations are no longer valid due o changes in how stormwater Is now managed (NPDES, FEMA, etc.). The Fish Creek watershed evaluation has three primary goals; 1) Update the 1977 FEMA Study to update the 100-year flood boundary; 2) Create a priority list of projects with budgetary planning costs to remedy storm issues; 3) Create a stormwater management tool for evaluate upcoming changes in the watershed.			\$ 55,55		233,333	
2009-005	<u>Downtown Demoiltion Phase 1 -</u> This project includes the demolition necessary to clear the downtown redevelopment block (bounded by Water St., Erie St. and SR 59).	\$ 9,900 \$ 10,000	\$ 100	,000			\$ 100,000
2009-007	<u>Downtown Traffic Study</u> - With the new Fairchild Avenue Bridge opening in 2012 and the redevelopment of downtown Kent, the increases in traffic in downtown Kent will be significant. The analysis will estimate the increase in traffic generated and analyze the intersections downtown to determine the necessary modifications (signal modifications/turn lanes/etc.) to provide an acceptable Level of Service in the downtown area. The necessary improvements determined from the study will be incorporated into the infrastructure						
2009-009	improvements constructed as part of the downtown redevelopment.  Downtown Streets (Formerly Erie Street Reconstruction) - This project includes the reconstruction of Erie Street and S. Depeyster St. in the context of the Downtown Redevelopment Framework Plan. The project includes pavement replacement or resurfacing, streetscape, burying overhead utilities and providing on-street parking. The project budget included in the capital plan would reconstruct Erie Street from Water Street to SR 59. However, the PARTA multi-modal facility Includes reconstructing Erie Street from Depeyste Street to SR 59. We have budgeted the entire amount if the multi-modal facility does not receive funding for construction. Lastly, this project is a companion project to KSU extending the Esplanade to SR 59 and will not progress without an agreement with KSU to complete the Esplanade.	\$ 46,650 \$ 1,465,000					\$ -
2009-010	<u>Cuyahoga River Watershed Evaluation</u> The City predominantly drains to three main watersheds. These watersheds Include Fish Creek, Plum Creek and the Cuyahoga River. All of these watersheds include a main stem (Creek or River), which was studied by FEMA in 1977 to identify the 100-year flood boundary. The storm water systems within the City was last studied in 1975. This study's recommendations are no longer valid due to the changes in how stormwater is now managed (NPDES, FEMA, etc.). The Cuyahoga River Watershed evaluation has three primary goals for the Watershed; 1) Update the 1977 FEMA study to update the 100-year flood boundary which has been modified since 1977; 2) Perform public outreach in a mailing, questionnaire or other method to identify the stormwater issues of those living within the watershed; and 3) Create a priority list of projects with budgetary planning costs to remedy the storm water issues. The budget also includes review fees required by FEMA.						
	Esplanade - This joint project with Kent State University includes the design of the Portage Hike and Bike Trail - KSU Gateway Segment (Esplanade) from Lincoln Street to SR 59. The City received federal money from AMATS to construct the facility as it is part of the Portage Hike and Bike Trail. The City is required to	\$ 40,500					\$ -
2010-005	manage the project as the grant recipient from AMATS.  Franklin Township - SR 59 Sidewalk Construction - This project includes the construction of new sidewalks and pedestrian signals along the north side of SR 59 from the west Franklin Township Line to Rhodes Road. The project is sponsored by Franklin Township and Portage County and received federal funding from AMATS. The City of Kent costs included in the capital plan is the local share for the portions being constructed in the City limits.	\$ 3,282,000 \$ 5,000					\$ -

5	Develotion	20	112		2013	1 2	2014	20	15	2016	2017		5-Year
Proj.#	Description  The following narrative describes the major capital outlay needs identified above, including the justification to expend public funds.		112		2013		:014	20	15	2010	2017		Total 13 - 2017
	Pine Street Reconstruction - (Ph. 1in 2011 & Ph. 2 in 2012) This project includes the reconstruction of Pine Street from Cherry Street to Dodge Street. The project includes new pavement, sidewalk and watermain (where it currently exists). The project will be completed in two phases and is primarily funded												
2010-011	through the Community Development Block Grant (CDBG) program.  City/KSU Message Board - This project includes installation of a changeable message board located predominantly along SR 59 that would display public event information for the City and KSU. The City and	\$	41,000			\$	95,000					\$	95,000
2011-001	KSU are splitting the cost to purchase and install the message board and associated landscaping and retaining walls.  Annual Sidewalk/Street Program Construction - for Crain Avenue Resurfacing, project includes \$36,000 relmbursement	\$	50,000			-						\$	-
			45,000	_								\$	-
	Alley 5 Parking Lot - This project is part of the downtown redevelopment and includes the construction of a parking lot containing approximately 115 spaces along Alley 5 between Water Street and Depeyster.  AMETEK - Purchase and Remediation - This project is part of the downtown redevelopment and includes		74,800				1.					\$	
	the purchasing of the AMETEK property of Lake Street (\$106,000) and remediating the site up to a maximum amount of \$500,000 of City funds. The project conditions were set in the AMETEK Purchase Agreement executed in April 2011.	\$ 6	06,000									s	-
	Miller/Harvey/Steele Storm Sewer Project - This project includes improvements to the Miller/Harvey/Steele area drainage system to alleviate roadway flooding on Miller Avenue.			\$	85,000			\$ 85	0,000			\$	935,000
	<u>ODOT - SR 261 Resurfacing PID 86930 -</u> This project includes resurfacing SR 261 from the intersection of Summit Street north to the Corporation Limit. ODOT is administering the design and construction of the project. The cost included in the capital plan is the City's local share contribution for the construction of the					s	25,000					\$	25,000
2011-010	project.  South Water Street (SR 43) Traffic Improvements - This project includes upgrading our traffic signal systems from SR 261 to Summit Street. This would add seven signals to the central traffic control system being constructed as part of the SR 59 Signalization Project. Evaluations will be performed to determine if additional turn lanes are required to improve traffic flow. AMATS funding will be pursued to assist in funding			-			20,000						20,000
2012-001	the construction costs of the project.  Annual Sidewalk/Street Program Construction - [Also Years 2013-001, 2014-001, 2015-001 & 2016-001]  The combined annual Street/Sidewalk Program services the capital maintenance needs of the City's streets, sidewalks, curbs, and structures contained within the public right-of-way or related there too. Work includes pavement resurfacing, repair and rehabilitation, base repair, pavement recycling, seal coats, crack sealing, pavement and subgrade fabric installation and restorative and reclaiming seal coats to extend pavement service life. Work also includes reconstruction of such items as underdrains, drainage structures, manhoies, water vaive boxes, monument boxes and related items along with sidewalk replacement and repair of old deteriorated unsafe walk, connecting sections of walk which were never built or were removed and never replaced and adding ramps and similar improvements to make walks more accessible and pedestrian friendly.			\$	420,000	\$	150,000	\$	-	\$ 2,800,000		\$ 3	3,370,000
2012-003		\$ 2	50,000	\$	975,266	\$	14	\$ 57	2,938	\$ 879,743	\$ 1,150,000	\$ 3	3,577,947
1 1111	Allen Drive Bridge Replacement - Engineering Projects	\$ 10,4	99,125	\$ 3	3,456,266	\$ 12,	910,000	\$ 1,42	2,938	\$ 4,579,743	\$ 100,000 \$ 1,250,000	\$ 23	100,000 3,618,947
	<u>B&amp;F IT</u> - Accounting and Budget Software update and City internet capable thus allowing appropriate staff to review budgets, requisition PO and process vendor payment.		21,688									\$	-
	B&F Carpet Replacement B&F, Council Chambers and HD - This added request is based on condition of carpet in the B&F Department offices, Council Chambers and Heaith Department Offices Budget & Finance	\$	18,000 39,688	\$		\$	-	\$	-	\$ -	\$ -	\$	× -
	Vehicle Replacement - The current vehicle used by the Code Enforcement is nearing the end of its useful iffe and requires replacement. Currently the Code Enforcement staff is using a vehicle previously used elsewhere in the City and in the event no newer used vehicle becomes available it will need to be replaced.  Community Development Projects & Equipment	t S		\$ \$	15,525 15,525		-	\$	-	\$ -	\$ -	\$	15,525 15,525
	Sign Van - As a critical part of the Central Maintenance's fleet, this older van requires considerable maintenance. It is used every day not only for driving, but also for a lot of hours running to keep the safety lights working when the crews are out laboring in the street. The cost includes the required sign post installation and removal of equipment.					\$	50,000					5	50,000
CM-10-04	1 ton Dump Truck w\ Spreader and Plow - (Once scheduled in 2012 moved to 2013 and one in 2015 CM-15-04) The one ton dump trucks will replace one of the three 1995 Ford one ton dump trucks. They are used to plow and salt alleys and cui-de-sacs and they also serve as asphalt patch trucks and chipping trucks. These trucks can pull a variety of trailers and are available on the state bid list.				60.000		·		os 000				
	Central Maintenance Misc. Capital Equipment - [Also CM-14-00, CM-15-01, CM-16-01 & CM-17-01] This funding source allows the Central Maintenance Division to purchase small capital equipment items greater than \$2,500 and less than \$7,500 as needed.			\$	60,000				5,000			\$	125,000
	Aerial Lift Bucket Truck Replacement - The aerial lift truck is used by the Central Maintenance Division for trimming and pruning trees, hanging Christmas decoration, hanging banners, and assisting other departments in all types of aerial endeavors. It is very important that this truck is working at top performance as people are extended into the air at great heights. The current unit was a used demo when it was		10,000	\$	35,000		25,000 150,000	\$ 2	25,000	\$ 25,000	\$ 25,000	\$	135,000
CM-13-03	purchased and will have been in service for the City for over 15 years.  Pickup Truck - (Replace 1 in 2013 CM-13-03, repiace 1 in 2014 CM-14-01, in 2015 CM-15-03 and 1 in 2017 CM-17-02) The older pickup trucks are rusting at the frames and require increased maintenance to keep them running. Pickup trucks are a critical part of Central Maintenance and need to be kept in good condition. They are used daily for transporting staff, equipment and material and receive additional hours running to keep the safety lights working when the crews are out working in the street.		20,000	\$	23,000		25,000	e .	25,000		\$ 25,000		98,000
CM-12-03	Street Sweeper to replace #183 - The purchase of a new Street Sweeper to replace the current 1995 Elgin Whirlwind. This unit has deteriorated to the point that the hopper debris unit of the sweeper has started to rust through and will need to be replaced. To date the unit has had in excess of \$20,000 in repairs. To replace the hopper unit could run in excess of \$20,000. More repair is needed to the mechanical and electrical parts of the machine. The dust control system needs a new water pump and piping. The piping is rusted to the point that the system has to be cleaned 4 to 5 times each time it is run because of the rust inside the pipes. The poly water tank is cracked and needs replaced.		20,000				23,000	Ψ 2	,000		\$ 23,000		
	Carpenter Van to Replace #138 - Replacement of the carpenter van (#138 a 1994 Ford E-150) is required as it is starting to show signs of body rust and mechanical failures. The carpenter van is used to haul wood, carpenter supplies and tools to different jobs around the city protected from the weather. Additionally, this van is pressed into service for the quick installation of signs in the City during emergency road closures.			\$ \$	22,000							\$	200,000
	Central Maintenance Pavement Maintenance Equipment - This funding source allows the Central Maintenance Division to purchase Pavement Maintenance Equipment not currently available for winter time pavement repairs.		05.055		££,UUU								
CM-12-06	Central Maintenance Push Camera - Funding provided for Central Maintenance Division to purchase a video push camera for lateral and small diameter pipe internal inspection.		10,000									\$	
												_	

Proj.#	Description	2012	2013	2014	2015	2016	2017	5-Year	r
	The following narrative describes the major capital outlay needs identified above, including the justification to expend public funds.							Total 2013 - 20	
	Trailer Mounted 26-Yd. Leaf Vacuum Unit, Replace #199 a 1985 Truck Mounted Unit - (Replace 1 in 2014 and replace 2 in 2015 CM-15-02) This is a new request to the Capital Plan for the year 2014. This vehicle will replace the old #199 1985 Truck Mounted Leaf Vacuum unit. The Central Maintenance Division has Truck Mounted leaf vacuum units. Four of these had the Vacuum units replaced between 1998 and 2000. The 1985 truck did not get replaced and is in need of replacement. Every year the Mechanics nurse this unit through the leaf program but if it is not replaced in the near future then the program will get further behind each year. The division has worked very hard to try to keep the leaf program on schedule but if one of the Leaf machines goes down then that puts us behind. It is agreed between the Central Maintenance Manager and Master mechanic that the City needs to get away from the truck mounted combination unit and go with trailer mounted units. This type is less expensive and less maintenance.			\$ 60,000	s -	\$ -		\$ 60,	.000
	Trailer Mounted 26-Yd. Leaf Vacuum Unit, ReplaceTruck Mounted Unit - This Vehicle will replace the old #199 1985 Truck Mounted Leaf Vacuum unit. The Central Maintenance Division has Truck Mounted leaf vacuum unit. 4 of these had the Vacuum units replaced between 1998 and 2000. The 1985 truck did not get replaced and is in need of replacement. Every year the Mechanics nurse this unit through the leaf program but if it is not replaced in the near future then the program will get further behind each year. The division has worked very hard to try to keep the leaf program on schedule but if one of the Leaf machines goes down then that puts us behind. It is agreed between the Central Maintenance Manager and Master mechanic that the City needs to get away from the truck mounted combination unit and go with trailer mounted units. This type is less expensive and less maintenance.			00,000		\$ 60,000			,000,
CM-16-03	Hooklift Truck with V Box & Dump - (In 2017 CM-17-03) The purchase of (1) Hooklift Trucks with V-Boxes and Dump Bodies to replace Plow trucks #177. These current plow trucks as are the entire fleet of plow trucks are 1995's and were purchased to replace the trucks lost in the fire. All of the trucks are just now starting to require extensive repair costs and down time. Truck #177 has had to have the differential rebuilt and the dump bodies have had over \$1000.00 of work done on them. It is important that we start as soon as possible replacing our plow truck fleet and space out the purchases over time so that all of our truck are not all falling apart at the same time. It is estimated that each truck will cost \$150,000.00.					\$ 155,000	\$ 155,000	\$ 310,	.000
CM-16-04	1 ton Dump Truck w\ Spreader and Plow - This Vehicle will replace one of our current 1995 One Ton Dump/Plow truck. The old trucks have served the City well but are in a state of the Bodies (Cabs) of rusting through. The Dump beds on the old 1995 units are in need of replacement and in the next couple of year will have to be replaced if not exhaulted for replacement.					\$ 70,000			,000
CM-16-05	have to be replaced if not scheduled for replacement.  Pickup Trucks (1) - This Pickup will replace both of the aging 1999 Dodge 2500 Trucks. The older pickup trucks are rusting at the frames and require increased maintenance to keep them running. Pickup trucks are a critical part of Central Maintenance and need to be kept in good condition. They are used every daily for transporting staff, equipment and material and receive additional hours running to keep the safety lights working when the crews are out working in the street.					\$ 25,000		\$ 25,	,000
	Central Maintenance Equipment	\$ 175,000	\$ 485,000	\$ 310,000	\$ 265,000	\$ 335,000	\$ 205,000	\$ 1,600,	000
DS-10-01	General Obligation Bonds - Principal -					<b>*</b> 300.000		f 4 400	400
DS-10-02	<u>Issue II Loan - Fairchild</u> -	\$ 240,815	\$ 237,400 \$ 25,647					\$ 1,190, \$ 128,	
DS-10-03	Issue II Loan - Eim/Mae/Morris -	\$ 25,647 \$ 4,300	\$ 25,647 \$ 4,300						,500
DS-10-04	Note Outstanding Fire Station/City Admin				1				
DS-13-01	Issue II Loan - Downtown Erie-Depeyster  Debt Service	\$ 2,518,095 \$ 2,788,857	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 2,277,845 \$ 37,000 \$ 2,582,192	\$ 185,	,000
FD-11-03	Fire Dept. Replace 2001 Chevy Tahoe - The current unit 1836 will be nine years old during this period. This vehicle is frequently used as the second response vehicle on many EMS runs, and is subject to rough and intense driving. Its replacement is scheduled into the vehicle replacement plan.		\$ 32,000					\$ 32,	,000
FD-12-03	Fire Dept. Heart Monitor Replacement - (Additional Year FD-13-05) - The remaining units are approximately fifteen years old, and will need to be replaced due to maintenance and technology needs. This request funds the replacement on one of the three units, other units were upgraded in 2006 with successive replacements in future years. DELETE DUE TO AFG FUNDING IN 2011	Received Special Funding						\$	
	Med Unit 1811 - A 2002 Ambulance unit which will be at the end of it's usefulness due to wear, etc.	\$ 195,000						\$	-
FD-13-01	Fire Department Miscellaneous Equipment - (Additional Years FD-14-01, FD-15-01, F5-16-01 & FD-17-01) - Funds are used each year to provide for smaller identified capital needs of the Kent Fire Department.							0 450	000
FD-13-02	Fire Vehicle Replacement Fund - (Additional Years, 14-02, 15-02, 16-02 & 17-02) - An increase of annual dedicated amount for this fund is recommended based on the current estimates of time and projected replacement costs. This is a conservative estimate based on optimal life of the current equipment, and a very conservative 3% inflation factor. An increase of annual dedicated amount for this fund was requested. Due to the City's current financial status, a continuation of the prior year amount is recommended. An increase in 2014 (FD-14-02) of annual dedicated amount for this fund is recommended based on the current estimates of time and projected replacement costs. This is a conservative estimate based on optimal life of the current equipment, and is less than the requested amount.	-	\$ 30,000 \$ 200,000				\$ 30,000		
FD-13-03	Fire West Side Station Generator Replacement - The generator replacement for the West Side fire station has been scheduled for replacement previously, but had been deferred for cost savings reasons. It now needs to be accomplished.				\$ 310,000	\$ 310,000	\$ 310,000		
	MAIN STATION ROOF REPAIR Changed in 2011 (Orginally planed in 2013 moved to 2012 due to increased roof leakage) The old section of the roof that was retained from the previous building is fraught with leakage problems and needs major repair.	\$ 35,000	\$ 30,000					\$ 30,	,000
FD-14-03	Engine Replacement Telesquirt - The 1991 Telesquirt is requested to be replaced in 2014. The need to replace this unit is based on several factors. First the rust build up that is occurring is affecting the torque box which is what controls that ladder'S ability to turn and raise. This has already been repaired once and it continues to deteriorate. The second reason is based on the fact that the manufacturer went bankrupt in 2005-2006, since then parts have become increasingly difficult to find. Recently the unit was out of service for 3 months waiting for parts to be located. The overall condition of the vehicle is deteriorating rapidly despite efforts to extend the life of the vehicle. The cost of the new vehicle will be offset by any trade in amount of resale value at the time of purchasing the new vehicle but due to the changing market and the condition of the vehicle it is too difficult to give an estimate on the value of the truck five years from now.			\$ 850,000				\$ 850,	,000
FD-15-03	Replacement of concrete flooring and drainage system in the West Side Station equipment bays — The concrete floor has degraded significantly since the station was built over fifty years ago. Recently pieces of steel were added to the drain grate to keep them from falling into the drains. This repair was a short term fix in order to get the repair of the floor into the capital plan. The concrete floors are also shifting								
FD-15-04	which is causing a tripping hazard along with the problems with the drains  Med Unit 1812- A 2004 Ambulance unit which will be at the end of it's usefulness due to wear, etc.				\$ 100,000			\$ 100, \$ 220,	
FD-15-05	Replacement has been displaced by one year from normal projected replacement time.  Rescue 1816 Replacement - This vehicle is a 1992 heavy rescue vehicle. It underwent substantial maintenance work(\$85k) which has given us the potential of extending it's usable life to 2015. But that is the extent of the likelihood of it's continued use. The amount shown in this line is the balance after applying accumulated and current reserve fund amounts. Defer to 2017 based on condition of the vehicle.				\$ 220,000				
FD-16-03		7 - 5	<u> </u>		\$ -		\$ 619,000	\$ 619,	,000,
PD 45 - 1	Replace 2003 Chevy Tahoe #1800 - The current unit 1800 will be thirteen years old during this period.					\$ 35,000		\$ 35,	,000
FD-16-04	Replace Pick-Up 1826 - The vehicles a 2004 model with replacement deferred from 2014					\$ 35,000		\$ 35,	

		Descriptions		-10						40		047		
Proj.#	Description  The following narrative describes the major capital outlay needs identified above, including the justification to expend public funds.	2012	2	013	201	4	20	15	20	)16	2	017	T	-Year Fotal 3 - 2017
FD-16-05	West Side Fire Station Parking Lot - drainage and pavement repair								s	48,000			\$	48,000
FD-17-03	West Side Fire Station Remodel/Reconstuction Phase I -									40,000	s ·	150,000		150,000
FD-17-04	West Side Fire Station Remodel/Reconstuction Phase II -	7												
FD-17-05	Fire Inspection Vehicle Replacement -		<del>-</del>											500,000
	Fire Department Equipment	\$ 230,000	\$	292,000	\$ 1,23	0,000	\$ 66	0,000	\$ 4	58,000	\$ 1,6		\$ \$ 4,	22,000
HD-12-01	Sanitation Inspection Vehicle - The Health Department is requesting a replacement vehicle. Sanitarian Inspection vehicle has been junked by Vehicle maintenance to costly for its age to repair, sanitarian needs to													
HD-12-02	conduct inspections. <u>Atomic Absorption Unit Replacement</u> - The WRF Lab is requesting a replacement Atomic Absorption Unit The Unit is 16 years old and maintenance person for machine stated they are not making replacement parts	\$ -	\$	19,000									\$	19,000
	for this machine any longer. If unit goes down will not be able to repair the Unit.  Health Department	\$ 55,000 \$ 55,000	\$	19,000	\$	-	\$		\$	-			\$	19,000
	Notati Population	33,555												
PD-09-02	Police New Facility (Construction) - This project involves the acquisition of properly located land and the construction of a new police station to replace the currently outdated facility which is experiencing excessive maintenance demands on its old and inefficient systems. The Administration has begun updating of the needs assessment for this project, and is considering the possibility of merging other agency participation in the project. Although this joint approach may provide for some economy of scale, it may also create other project issues. Depending on additional participation, location and parking demands may be much greater, requiring consideration of more stringent site requirements, and land space for increased parking needs. Additionally, the estimate used for budget purposes in this version of the capital plan is several years old, and therefore may be substantially understated. Estimates and joint function discussions are on-going, and may provide greater detail in terms of needs and projected costs.												\$	
PD-10-05	Automated Parking Ticket System - (with hand helds) Current system purchased in 1994 for \$27,000.  Annual service contract is currently \$1240. Parking Ticket System between Budget & Finance and Police Department is supported by a dedicated phone line. The vendor, (Enforcement Technology of Oceanside, California) advised two years ago that they were unsure how much longer they could support the antiquated													
	15 year-old AutoCite system which is not compatible with today's electronic technology. Support of the AutoPark (the accounting software package of the AutoCite system) no longer has a service contract with it. Radio Equipment Replacement - This year may be the first actual implementation requirement date for a proposed radio interoperability plan for emergency agencies in Portage County. An initial county-wide study has been conducted under the auspices of the Portage County Dept. of Homeland Security/Emergency Management. The results of this study will be released this summer, which will identify the alternatives the county emergency agencies may need to implement in order to comply with Federal and State communications interoperability goals. There will likely be two alternatives, which will include sophisticated trunked radio frequency capabilities, or modifications to the use of existing radio frequencies to provide for interoperability. Depending upon the alternative chosen by the majority of public entities in the county,	Funded non	<u>\$</u>	5,000								.5	\$	5,000
PD-11-05	various expenses may be required.  Existing PD Building Minimum Repairs - This project will provide minimum repairs to the existing Police												\$	•
PD-12-03	Department Facility  K-9 Patrol Vehicles - (Qty. 2 Price Shown Total) - Replacement of the police K-9 patrol vehicles have been deferred due to the need to provide capital funds for building needs. Re-establishing the regular schedule of the replacement, and based on mechanical need, replacement is now necessary. The number of K-9 vehicles has been reduced from three (as approved in this plan previously) to two.		<u>\$</u>	25,000	\$ 2	5,000	\$ 2	25,000					\$	75,000
PD-12-04	Cruiser Video Recorders - The cruiser video recorders have become an invaluable tool in the prosecution of offenders and in documenting the efforts of the officers who work the streets. This equipment is severely impacted by weather and vehicle mounting, and is also subject to the needs of technological advancements. The age of the equipment at this time will be five years of cruiser-mounted duty.	\$ 68,000											\$	
PD-12-05	Compliance Vehicle Replacement - This vehicle replaces the 2002 Jeep used by the City's Compliance Officer. The vehicle is funded by the savings experienced by the decrease in the number of K-9 Patrol Vehicles purchased from three to two.	\$ 8,000	\$	24,000			\$ 3	37,000					\$ \$	24,000
PD-13-01	Police Department Miscellaneous Equipment - (Additional Years PD-14-01, PD-15-01, PD-16-01, PD-17-01) - Funds are used each year to provide for smaller identified capital needs of the Kent Police Department.	\$ 30,000	\$	32,000	\$ 3	2,000		15,000	\$	35,000	\$	35,000		169,000
PD-13-02	Police Unmarked Vehicle Replacement - PD-14-02, PD-15-02, PD-16-02 & PD-17-02 - The Police unmarked vehicle replacements are estimated during future years but will only be replaced as needed.			20.000						40.000		20,000	•	477.000
PD-13-03	Police Emergency Siren Replacement - The emergency siren replacement is projected for the sites at the Fairchild Water Tower and the Franklin Avenue Recreation Center. These are the two remaining sirens from the original installation over twenty years ago.	\$ 22,000	.\$	30,000		3,000	<b>3</b>	19,600	•	19,000	a	28,000	\$	177,600 33,000
PD-13-04	Police Network KPD-KSUPD - The Police Network project will interconnect the Computer Assisted Dispatch of Kent Police Department and Kent State University Police Department with fiber. The project will decrease operating cost associated with monthly cost of phone lines currently used to interconnect both facilities.	\$ 20,000	s		• 3	3,000							\$	00,000
	Digital Recorder Replacement & Storage Media - Electronic Digital Recorder: Purchased in 2006 (\$31,000). Provides digital recording capability for radio communications, E9-1-1 and police telephone line communications. Annual service contract is \$3,400. The current recorder and technology will be 8-9 years old at time of replacement, and is not capable of recording text messaging or other projected technological advances for non-verbal form of telecommunication. Digital Recorder - \$40,000 additional storage media	Ψ 20,000		-		0.00								40.000
PD-14-04	\$9,000  Acquistion and Training of K-9 Team - Added in 2012, to anticipate the retirement of one of the department K-9 teams. The animal in question will be eight years old at this time.					2,000							\$	49,000 12,000
	9-1-1 "VIPER" CALL SYSTEM Newer technology requires advances in the method by which 9-1-1 calls are received. This includes the receipt of Voice Over Computer Generated messages, text messaging, photo & video transfer messaging, etc. Funds from the 129 Fund (Wireless 911) would be used for this capital item.  Police Cruisers - (Qty. 9, Total Shown) - The year 2015 will complete four years with the current fleet of	Funded non Capital			ų 1	۷,000	\$	-					\$	12,000
	nine vehicles.  Range shed  The current storage and training building at the range is declining and will need either a major rebuild or replacement.						\$ 30	00,000		15,000			\$	300,000
PD-16-04	<u>Video Security Systems</u> The implementation of this program is intended to improve security in the downtown and esplanade area. The system would involve the installation of five dual camera boxes at strategic locations which would record and retain images if needed to investigate criminal or vandalism									50,000	\$	25,000		75,000
PD-16-05	behavior. 1 Tb memory per unit  Portable Radios Replacing 30 units that will be 16-18 years of age. This will provide newer technology which will enhance compatibility with interoperability plans.	Funding request	<u> </u>						-	55,000	Ψ	20,000	\$ \$	, 5,000

Proj.#	2012 - 2017 Project	A Des	·		0040		0044		2.15	,		-			
F10j.#	Description  The following narrative describes the major capital outlay needs identified above, including the justification expend public funds.	to	2012	<del>-</del>	2013		2014	2	015	1 2	2016		2017		5-Year Total
PD-16-06	Mobile Data Terminais This request is intended to provide for the replacement of fifteen computers which were most-recently deployed in April 2010. The typical life span is 5 yearsIt is requested that they be budgeted for 2015, or 2016 at the latest. That amount should cover incidental items and/or the chance that the technology becomes pricier by then. \$90k was the budget amount in 2010; actual amount spent was						_							20	13 - 2017
PD-16-07	\$60k.  Police Ballistic Vests - Replacement of the Police Department's personnel's ballistic vests is consistent with the Collective Bargaining Agreement 5-year replacement policy.			-						\$	90,000		**	\$	90,000
	Police Department Equipmen	nt S	198,000	\$	116,000	\$	202,000	\$ 4	146,600	\$	209,000	\$	30,000 118,000		30,000 1,091,600
SA-11-01	SAC Roof Replacement - The Service Complex roof is identified as needing replaced because it is reachin it's design life.	ng \$		s	25,000	s	25,000	\$	25.000	s	25 000	•	20.000		400.000
SA-11-02	Carter Lumber Company Utility Easement - crossing the Carter Lumber facility on W. Main Street is a 54 storm sewer and two 8" sanitary sewers one of which is a trunk sewer serving a larger portion of the area	\$	87,510		23,000	ā	25,000	ā	25,000	2	25,000	\$	30,000	\$	130,000
SA-11-03	along W. Main St. the funding purchased the easement so the City did not have to relocate its utilities  The RB&W Site Remediation - provides funding to clean the site and the City will receive ownership of the	\$	150,000	_										\$	*
	clean industrial site.  Service Department, Facities Capital Maintenance and Capital Projects		237,510	\$	25,000	S	25,000	\$	25,000	S	25,000	\$	30,000	\$	130,000
SS-11-01	Safety & Service Depts. Phone & Network Study - Prior to the end of the current AT&T phone system and		201,010	Ě	20,000	-	20,000	_	20,000		20,000	Ψ	30,000		130,000
	data network Agreement staff recommends exploring alternative solutions to the system. Funding for the project will allow for identifying less expensive alternatives and develop a timeline to implement a new system prior to AT&T Agreement expiration. The 2012 funding amount is a budget amount and will be adjusted based on the study in 2011.	s	41,519	\$	35,000		25,000	•	25,000		25,000		30,000	\$	140.000
SS-12-04	Fiber to P&R and WRF - This funding is requested to fiber connections to the P&R Department offices and WRF Office and Plant. Once installed the City's monthly spend for data circuits will be eliminated to these facilities (Note: SS-12-02 total cost posted but requires a charge back to P&R in the amount of \$4,230 for			<b>—</b>	33,000		23,000	Ψ	25,000	3	25,000	3	30,000	D.	140,000
	their share) Safety & Service, Communications and I	\$ T \$	81,403 179,025	\$	35,000	\$	25,000	\$	25,000	\$	25,000	\$	30,000	\$	140,000
VM-10-01	<u>Fueling Station Replacment/Relocation</u> - This capital project will remove the City's buried gasoline and diesel fuel tanks and relocate the City's fueling facility closer to Vehicle Maintenance placing above ground storage tanks at a new secure location.			-											
	Vehicle Maintenance	e \$		\$	150,000 150,000	\$	-	\$	-	\$	-	\$	-	\$	150,000 150,000
WR-11-02	WRF, Digester Lid Replacement - This digester (circa 1964) has been diagnosed with a deteriorated floating cover infrastructure and inadequate sludge mixing capabilities. Renovation will consist of draining and cleaning the digester, replacing the existing floating cover and installing new sludge mixing equipment.			_											
WR-11-03	WRF, WAS Thickening Project - (2011 Design & 2012 Construction) - The current practice of wasting activated sludge to the head of the plant is vulnerable to increased influent flow. As the plant approaches design flow capacity, it is necessary to remove this vulnerability for process control purposes. This project will entail the design of the best available technology for sludge thickening equipment to reduce the volume			\$	825,000									\$	825,000
	of sludge pumped to the anaerobic digestion process. This will enable adequate control over the activated sludge process and the anaerobic sludge digestion process.  WRF, Roof Repair - the 2011 work is the North end of the Maintenance Building. The 2013 work includes the upper and lower digester number 1 & 2 roofs					\$	10,000			\$	60,000			\$	60,000
WR-11-06	<b>#2 Primary Clarifer Scum Pit Installation</b> - The #2 clarifier is rarely used due to the on-going maintenance problems associated with the existing grease removal system. The plant is currently at an ADF that justifies the continuous use of this clarifier. The installation of a new grease pit will facilitate this purpose.									\$	125,000			\$	125,000
WR-11-07	Rebuild Sec. Clarifer Scum Box/Baffles - This infrastructure was either installed new (2)or rehabbed (2) in 1984. They have deteriorated from corrosion and wear and are in need of replacement.	1		_						\$ -	100,000			\$	100,000
WR-12-04	<u>Digester Heat Exchangers</u> - The two existing heat exchangers are circa 1965 and in need of replacement.					\$	372,000							\$	372,000
WR-12-09	WRF, Clarifier Sludge Rakes/Skimmer Arms/Baffle Rings - The equipment is are circa 1964. One Primary Clarifier and two Secondary Clarifiers will be done eash year in 2012 and 2013. These items will need to be snad blasted, cleaned and painted. This work will be done in conjuction with WR-13-02.	\$	90,000	\$	90,000		_							\$	90,000
	Replace circa 1950s No. 1 Prim. Clairifer Drive Unit - This unit (circa 1950) needs to be replaced due to lack of available replacement parts.	\$	93,000											\$	_
WR-12-10	Emergency Pump Repair - Water Reclamation Facility plant pump needed to be replaced on a non- scheduled basis to maintain facility operations.														
WR-13-01	WRF, Misc. Plant Equipment - [In YEAR WR-14-01, WR-15-01, WR-16-01 & WR-17-01] Funds are used each year to provide for smaller identified capital needs at the Water Reclamation Facility.	\$	13,000		50,000	•	50,000	6			50.000	•	50.000	\$	-
WR-13-02		\$	45,000	\$	50,000	\$	50,000	\$ :	50,000	\$	50,000	\$	50,000	\$	250,000
WR-13-03	Secondary Clarifier and Aeration Tank Handrail - This handrail is circa 1964 and will need to be replaced.  WRF, Vehicle Replacement - The 2002 automobile (used by the Plant Manager) will need to be evaluated	\$	40,000	\$	40,000							<u></u>		\$	40,000
	for potential replacement. (All vehicles will be reviewed by the Chief Mechanic prior to replacement during the year scheduled of anticipated need and will confirm appropriateness of any vehicle replaced.)			\$	17,000									\$	17,000
	WRF, Dump Truck Replacement - The 1995 10 cu. yd. dump truck used for hauling cake sludge will need to be evaluated for potential replacement. (All vehicles will be reviewed by the Chief Mechanic prior to replacement during the year scheduled of anticipated need and will confirm appropriateness of any vehicle replaced.)							\$ 8	30,000					\$	80,000
WR-15-02	WRF, Digester Gas Burner & Safety Equipment - The current equipment is circa 1965 and was identified in the draft Facility Plan as needing replaced.							\$ 11							118,000
	Electric Gernerator - This permanently installed generator will power the effluent area of the plant (plus additional auxiliary equipment) to prevent effluent violations during power outages. Currently, the Yacavona pump station portable generator is being used for this purpose, however it would need to be used accordingly in the event of a widespread power failure.		204.000		000 000		100.055					-	250,000	\$	300,000
WT-10-04	Water Reclamation Facility Capital Expenses  WTP, Vehicle Replacement - (4x4) The Dodge Ram 4x4 will be eight years old and have about 100,000	\$	281,000	\$ 1	,022,000	\$ 4	+32,000	\$ 24	18,000	\$ 3	85,000	\$ (	300,000	\$ 2,	387,000
	wife, verticle <u>Replacement</u> - (4x4) The Dodge Ram 4x4 will be eight years old and have about 100,000 miles. It is equipped to plow snow and to gain access to our wells, tanks and booster stations in any weather situation. Staff evaluated the vehicle and recommends deferring purchase from 2010 until 2014.					\$	30,000							\$	30,000
	WTP, Paint Fairchild Tank - including Lead Abatement - The Fairchild Tank has been identified by the Staff of the Water Treatment Plant as being possible to paint although it needs lead abatement.			\$	260,000									\$ :	260,000
NT-12-02	Paint KSU 250,000 gallon Elevated Ball Tank - Painting of the 250,000 elevated ball at KSU is not funded.														,,,,,
	This project was contingent on the results of the 2008 water tank study.			\$	260,000			\$	-					\$ :	260,000

The files are greatered manufacture and product of the control o		2012 - 2017 F10ject	Descriptions						1000
## 1985   1985	Proj.#		_	2013	2014	2015	2016	2017	5-Year
Ministration   September   S									2013 - 2017
Second color   Proceedings   Process   Proce	WT-12-03								
Windows Processor Function 1	VV 1-12-03	Soda Ash Machine - Including Installation - Installation of a Soda Ash Machine is identified as a need at							
Miles		the Water Treatment Plant.							
## Common	MT 12 04		\$ 30,000	-					\$ -
18   18   18   18   18   18   18   18	WI-12-04	Reconfigure Electric Lines in Tank - The original electric remains in the 250,000 gallon elevated water							
### Comment of the Co			\$ 25,000						\$ -
Section   Company   Comp	WT-12-05	Heiliter Bala Balanction of Esizabild Tank. The utility hale at the Esizabild elevated water tank needs to be							
### 1987-296   Programmed Technologies Control of Control of Section 1982   1980   198			\$ 7,500						\$ -
## 3.2000 ## 1.2	WT-12-06	WTP, Water Treatment - Well Cleaning No. 10 - The cleaning of the Water Treatment Plant wells is an							
1975   1975									
### STATES   The process of the control of the process of the proc		customers.	\$ 28,000						\$ -
## 1500   T.P. Mac. Plant Equipment - (Additional Years WT-14-01, WT-15-01) ## 1501 A WT-17-01   Furd and cert year in product burden for central reference Captar receits the Nature Treatment Plant.  ## 1500   S. 50,000	WT-12-07								
WT-1540 WT-1540 September   Pedition of Year OF 1540 MT   Pedition		treatment plant requiring an emergency repiar capital expense.	\$ 15,000						
### 1500   ### 1500	WT-13-01		\$ 15,000	<del>-</del>					Ψ
Miles   Signature (initialized   C) each two errows - initialization from Child response to color and difficient derivation of viving values   1907, in infrastructure needed for excluding the brief value of the color and difficient derivation of viving values   1907, in infrastructure needed for excluding the brief value of the color of viving values   1907, in infrastructure needed for excluding the brief value of the color of viving values   1907, in infrastructure needed for excluding the brief values of the color of viving values   1907, or viving values   19									
Vision   Commission   International Contents of the Chrystopes in described as a season of contents of the world to include the contents of the Chrystopes in the world to include the contents of the conte	AFT 40.00	used each year to provide funding for smaller identified Capital needs at the Water Treatment Plant.	\$ 25,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
## The Water Treatment Plant Chother gas from causerwerh has to be mediated and/or replaced in strategy and efficient designation of the Children will be a produced in the cause of the Children will be a produced in the Childr	W1-13-02	V-10K Chlorinator Installed - (2 each total shown) - Installation of two Chlorinators is identified as a need							
Section   Section   Programs									
WT-1500 [John Plants SCARD Buildert - Position Correct and colorable protection for a contract of complex for some formation. The sport of the contract of the strength of the			£ 30,000						•
## 1500 ## 150	MT_13_03		\$ 30,000						<b>D</b> -
Physimical contents of the form of system is list or ential control of all forms as that we are not convenited to via versible for those usual processors are contents.   \$ 2,000   \$ 3,000   \$ 3,000   \$ 2,	**1-10-00								
Section   Continue									
WF-1500   WF-1600   WF-1									
No. 16 - WT-17-02  The Library of the Visual Treatment Plant webls are opport maintanners project whether its compression of quantities contributed to complete growing and projections of the Colf in English and Colf in Colf				\$ 25,000					\$ 25,000
With the comprising of painwrites equally values controlled.  With 1400 With Control Englishment In Rechange Basis — This protect includes complete grown replacement in incharge being to valued controlled. Clearly water technical in 2000 and value protection in 2000 and value in	WT-13-04								
Windows   Wind		,							
### WFF. Create Realizations This protest includes complete grow'd replacement in recharted Realization Complete grow'd replacement in Recharted Realization Tool and expensioner shows about a 9 year life (**)  ### WFF. Created Realizations Complete grow'd replacement in 1000 and expensioner shows about a 9 year life (**)  ### WFF. Created Realizations Complete grow'd replacement in 1000 and expensioner shows about a 9 year life (**)  ### WFF. Created Realizations Complete grow'd replacement of the complete grow'd replacement grow'd replacement of the complete grow'd replacement grow'd replacement grow'd replacement of the complete grow'd replacement grow'd r				\$ 30,000	\$ 30,000	\$ 30,000		\$ 30,000	+
## Charge Seath for protection Control was replaced in 2008 and experience shows about a 6 year life (**)  ## Charge Seath for protecting Experiments**  ## Charge Seath for which is a by-product of the City's water treatment process and in the peat the City goal does have the lime handled away.  ## Charge Seath for which is a by-product of the City's water treatment process and in the peat the City goal of how the line in which as a by-product of the City's water treatment process and in the peat the City goal of how the line in which as a by-product of the City's water treatment process and in the peat the City goal of how the line in which as a by-product of the City's water treatment process and in the peat the City goal of how the line in which as a by-product of the City's water treatment process and in the peat the City goal of the City's water treatment process and in the peat well as the control of the peat water than 10 to 10									\$ -
Cope	vv i-14-03		e e						
Miles   Department   Departme		cycle.			\$ 30,000				\$ 30,000
Micropage   Micr	WT-15-03	Lime Spreader Replacement - The 2000 vintage lime speader needs to be replaced. The lime spreader is							
Well No.   Redfill - Vel No.   Passdrill -						\$ 40,000			\$ 40,000
Wilson   Section   Secti	WT-15-04	the only part to have the lifte hadica away.	<del></del>	-		10,000			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
WTT-Parking Lot Resconstruction - The WTP parking lot was constructed circa 1974 and is all the end of last life expectancy or naive processor with the end of last life expectancy or naive process						• 450,000			. 450.000
WTP Parkins Licit Recomprising for your purising bit was constituted direa 1974 and is at the end of ligit feet geogeneous requiring complete meroval and replacement.	A/T 17 02	well can be redirlled deeper providing a higher quality of water which will be treated at the WTP.	-	-		\$ 150,000			\$ 150,000
## Is life expectancy requiring complete removal and replacement.  ## Is life expectancy requiring complete removal and replacement.  ## Patrix ISSU 400,000 aution. Elevated Ball Tank. Pearing incidung lead abelernant of the 400,000 elevated start at ISSU screedated for 2017?  ## Water Treatment Plant Capital Expenses  ## Treatment Plant Capi	VV 1-17-03	WTP Parking Lot Reconstruction - The WTP parking lot was constructed circa 1974 and is at the end of							
Paint KSU 400,000 asilon Elevated Ball Tank - Painting incidurg lead abatement of the 400,000 elevated but at XSU is cachelused for 2017.			<u></u>					\$ 350,000	\$ 350,000
Boil at KSU is scheduled for 2017.   \$ 280,000 \$ 2,000 \$ 1,000 \$ 270,000 \$ 5,000 \$ 1	WT-17-04								
Valer Treatment Plant Capital Expanses		Paint KSU 400,000 gallon Elevated Ball Tank - Painting incldung lead abatement of the 400,000 elevated							
Totals by Department(Division Project Description Page   S10,499,125   S 3,462,266   \$12,910,00   \$1,422,938   \$4,579,745   \$1,250,000   \$23,518			A 400 F00		£ 440,000	e 070 000	6 50,000		
Engineering		Water Treatment Plant Capital Expenses	\$ 160,500	\$ 625,000	\$ 140,000	\$ 270,000	\$ 50,000	\$ 680,000	\$ 1,765,000
Engineering									
Engineering			-				-	-	
Engineering			<del></del>	<del></del>	-				
Engineering									
Budget & Finance			\$ 10 400 125	¢ 2.456.266	£ 12 010 000	£ 1 422 029	£ 4.570.742	\$ 1.250,000	\$ 22 619 047
Community Development							+	+	<del></del>
Dabt Service   \$ 2,788,857   \$ 2,982,192   \$ 2,311,387   \$ 2,090,002   \$ 1,748,267   \$ 2,582,192   \$ 11,256     Fire bepartment   \$ 20,000   \$ 1,900   \$ 1								1 7	
Fire Department									
Health Department									
Service Department		Health Department	\$ 55,000	\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ 19,000
Safetx & Service   \$ 179,025   \$ 35,000   \$ 25,000   \$ 25,000   \$ 30,000   \$ 140,000   \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$									+
Vehicle Maintenance									
Water Treatment Plant		Vehicle Maintenance	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total   Tota						\$ 248,000	\$ 50,000		
Total Adjusted Down for new Police Facility:   \$15,043,705   \$8,822,983   \$17,585,387   \$5,392,600   \$7,815,000   \$6,826,192   \$46,442		Total	\$ 15,043,705						
2012   2013   2014   2015   2016   2017   5-Year   2018   2018   2019		Total for new Police Facility:		£ 0.000 tot	6.47.505.005	£ 2000 000	0 7015	£ 0.000 100	\$ -
Capital Expenses Fire/EMS   \$ 230,000   \$ 1,230,000   \$ 458,000   \$ 1,631,000   \$ 4,271		Total Adjusted Down for new Police Facility:	\$ 15,043,705	\$ 8,822,983	<b>\$ 17,585,387</b>	\$ 5,392,600	» /,815,000	ъ 6,826,192	<b>\$ 46,442,162</b>
Capital Expenses Fire/EMS   \$ 230,000   \$ 1,230,000   \$ 458,000   \$ 1,631,000   \$ 4,271									
Capital Expenses Capital Project   \$ 9,675,316   \$ 2,797,791   \$ 13,227,000   \$ 1,249,538   \$ 4,188,743   \$ 1,548,000   \$ 23,011   \$ 2,011   \$ 2,788,857   \$ 2,582,192   \$ 2,111,387   \$ 2,030,062   \$ 1,748,257   \$ 2,552,192   \$ 31,528   \$ 3,93600   \$ 6,395,000   \$ 5,761,192   \$ 33,536   \$ 3,936,000   \$ 6,395,000   \$ 5,761,192   \$ 33,536   \$ 3,936,000   \$ 6,395,00									5-Year
Capital Expenses Debt Service   \$ 2,788,857   \$ 2,582,192   \$ 2,311,387   \$ 2,030,062   \$ 1,748,257   \$ 2,582,192   \$ 11,254   \$ 2,031,1387   \$ 2,030,062   \$ 1,748,257   \$ 2,582,192   \$ 1,254   \$ 2,031,1387   \$ 2,030,062   \$ 1,748,257   \$ 2,582,192   \$ 1,254   \$ 2,031,1387   \$ 2,030,062   \$ 1,748,257   \$ 2,582,192   \$ 1,254   \$ 3,031,000   \$ 2,030,000   \$ 2,030,000   \$ 3,039,600   \$ 6,395,000   \$ 2,706   \$ 2,70									
Total General Government Funds from Yearly Sheets: \$ 12,694,173   \$ 5,671,983 \$ 16,768,387 \$ 3,939,600 \$ 6,395,000 \$ 5,761,192 \$ 38,536   \$ 6,391,000 \$ 6,395,000 \$ 2,000 \$		Capital Expenses Debt Service	\$ 2,788,857	\$ 2,582,192	\$ 2,311,387	\$ 2,030,062	\$ 1,748,257	\$ 2,582,192	\$ 11,254,090
Capital Expenses Sanitary		Total General Government Funds from Yearly Sheets		\$ 5,671,983	\$ 16,768,387	\$ 3,939,600	\$ 6,395,000	\$ 5,761,192	\$ 38,536,162
Capital Expenses Storm									
Total Capital and Utility Funds from Yearly Sheets: \$ 15,043,705   \$ 8,822,983   \$ 17,585,387   \$ 5,392,600   \$ 7,815,000   \$ 6,826,192   \$ 46,442		Capital Expenses Storm	\$ 571,580	\$ 1,416,000	\$ 45,000	\$ 900,000	\$ 50,000	\$ 50,000	\$ 2,461,000
2012   2013   2014   2015   2016   2017   5-Year							\$ 7,815,000		
2012   2013   2014   2015   2016   2017   5-Year		Object, Accordate to the Property	. 6	e	<b>c</b>	e	•	•	•
Programmed Reimbursements Capital Project and Sale Notes/Bonds from yearly reports   9,698,731   \$ 3,921,000   \$ 13,884,500   \$ 1,611,000   \$ 3,427,500   \$ 2,579,000   \$ 25,423		Uneck Sum this page Total Expenses	-	Ψ -	Ψ -	Ψ -	Ψ -	Ψ -	Ψ -
General Government Programmed Reimbursements & Sale Notes/Bonds from yearly reports   \$ 9,403,731   \$ 3,226,000 \$ 13,884,500 \$ 1,611,000 \$ 3,427,500 \$ 2,579,000 \$ 24,728									5-Year
Programmed Reimbursements Water from yearly reports   \$ 295,000   \$ - \$ - \$ - \$ - \$ - \$		Programmed Reimbursements Capital Project and Sale Notes/Bonds from yearly reports	\$ 9,698,731	\$ 3,921,000	\$ 13,884,500	\$ 1,611,000	\$ 3,427,500	\$ 2,579,000	\$ 25,423,000
Programmed Reimbursements Water from yearly reports   \$ 295,000   \$ - \$ - \$ - \$ - \$ - \$		General Government Programmed Reimbursements & Sale Notes/Ronds from yearly reports	\$ 9.403.731	\$ 3,226,000	\$ 13.884.500	\$ 1.611.000	\$ 3,427,500	\$ 2.579.000	\$ 24.728.000
Programmed Reimbursements Sanitary from yearly reports   \$ -   \$ -   \$ -   \$ -   \$ -   \$   \$							+		
<u>Total</u> \$ 9,698,731		Programmed Reimbursements Sanitary from yearly reports	\$ -	\$ -	-			1	T
Net Cost to City All Funds \$ 5,344,974 \$ 4,901,983 \$ 3,700,887 \$ 3,781,600 \$ 4,387,500 \$ 4,247,192 \$ 21,019			· ·					1 7	1
		<u>I ota</u>	ψ υ,υσυ,/31	Ψ U,JE1,UUU	Ψ 10,004,000	ψ 1,011,000	Ψ 0,421,000	¥ 2,013,000	₩ £0,7£0,000
Net Cost to City All Funds From Yearly Reports \$ 5,344,974 \$ 4,901,983 \$ 3,700,887 \$ 3,781,600 \$ 4,387,500 \$ 4,247,192 \$ 21,019							1		
Net Cost to City All Funds From Tearly πθροπε   \$\(\pi\), 3,344,314   \$\(\pi\) \$\(\pi\), 4,301,303   \$\(\pi\) 3,701,000   \$\(\pi\) 4,307,300   \$\(\pi\) 4,247,192   \$\(\pi\) 21,018		Net Cost to City All Funds	\$ 5,344,974	\$ 4,901,983	\$ 3,700,887	\$ 3,781,600	\$ 4,387,500	\$ 4,247,192	\$ 21,019,162

					2012 - 2017 BUDGE	T - 2012 is current	vear's hudget as	of 8/06/12 2013 is	s 2012 TAX Budge	- As Adjusted	
				2012 - 2016	ASSUME Water Rev						nnually
Water Fund - F#201	2007 - 2011 ACT	UAL (Cash Basis o	of Accounting)	2012 - 2010		Debt Service is Kno					inidany
	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget
Description	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Beginning Balance	\$2,610,054.34	\$3,253,207.69	\$3,122,557.32	\$2,320,232	\$2,006,430	\$2,182,696	\$1,590,656	\$1,293,902	\$1,592,032	\$2,121,818	\$2,211,903
Operating Revenues											
Water Sales	\$2,783,586.91	\$2,607,145.28	\$2,594,049,73	\$2,689,587	\$2,638,029	\$2,822,691	\$3,076,733	\$3,353,639	\$3,655,467	\$3,765,131	\$3,765,131
Tap-in fees	\$193,248.64	\$44,457.94	\$24,411.70	\$20,303	\$132,259	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Special Assessments	\$92,355.34	\$40,709.76	\$41,201.54	\$46,766	\$40,227	\$40,444	\$40,444	\$40,444	\$40,444	\$40,444	\$40,444
Cell Tower Rent	\$33,540.00	\$34,371.24	\$36,894.00	\$36,894	\$36,482	\$36,894	\$36,894	\$36,894	\$36,894	\$36,894	\$36,894
All Other Miscellaneous Revenue	\$7,165.15	\$2,359.36	\$36,954.56	\$6,332	\$64,276	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	\$550.00	\$0.00	\$0.00	\$23,378	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income	\$141,187.98	\$130,705.38	\$67,570.31	\$31,768	\$11,256	\$12,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Total Operating Revenue	\$3,251,634.02	\$2,859,748.96	\$2,801,081.84	\$2,855,028	\$2,922,529	\$2,937,029	\$3,194,071	\$3,470,977	\$3,772,805	\$3,882,469	\$3,882,469
Operating Expenses				1							
Plant	\$1,320,198.73	\$1,360,061.49	\$1,408,399.58	\$1,370,327	\$1,310,983	\$1,343,758	\$1,377,352	\$1,411,785	\$1,447,080	\$1,483,257	\$1,520,338
Utility Distribution	\$603,857.28	\$659,669.47	\$689,178.75	\$680,000	\$725,407	\$743,542	\$762,131	\$781,184	\$800,714	\$820,731	\$841,250
Administrative Support	\$413,267.10	\$461,317.74	\$508,010.59	\$464,958	\$437,137	\$448,065	\$459,267	\$470,749	\$482,517	\$494,580	\$506,945
Refunds	\$19,995.67	\$34,320.50	\$34,171.38	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Transfer to Fund #204 - Utility Billing	\$20,000.00	\$20,000.00	\$30,000.00	\$38,000	\$38,000		\$42,115	\$43,168	\$44,247	\$45,353	\$46,487
Repay Advance to F#116 - Income Tax	\$20,000.00	φ20,000.00	\$30,000.00	\$30,000	<b>\$30,000</b>	\$41,088				\$80,000	
	£0 277 240 70	£0 505 000 00	£0.000 700 00	¢0 550 005	CO 544 507	£0.000.450	\$80,000	\$80,000	\$80,000		\$80,000
Total Operating Expense	\$2,377,318.78	\$2,535,369.20	\$2,669,760.30	\$2,553,285	\$2,511,527	\$2,626,453	\$2,770,865	\$2,836,886	\$2,904,558	\$2,973,922	\$3,045,020
Operating Revenue less Expense	\$874,315.24	\$324,379.76	\$131,321.54	\$301,743	\$411,002	\$310,576	\$423,207	\$634,091	\$868,246	\$908,547	\$837,449
Debt Service (OWDA Loans P & I)											
Franklin Hills Waterline (to 7/1/2027)	\$11,117.33	\$13,711.62	\$16,519.14	\$16,519	\$16,519	\$16,520	\$16,520	\$16,520	\$16,520	\$16,520	\$16,520
Kent Ravenna Interconnect (to 12/31/2023)	\$34,440.20	\$34,440.20	\$34,440.20	\$34,441	\$34,441	\$34,441	\$34,441	\$34,441	\$34,441	\$34,441	\$34,441
Total Debt Service	\$45,557.53	\$48,151.82	\$50,959.34	\$50,960	\$50,960	\$50,961	\$50,961	\$50,961	\$50,961	\$50,961	\$50,961
NET OPERATING - AFTER DEBT SERVICE	\$828,757.71	\$276,227.94	\$80,362.20	\$250,783	\$360,042	\$259,615	\$372,246	\$583,130	\$817,285	\$857,586	\$786,488
Other Funding Sources (Non-operating)											
	<b>60.00</b>	<b>CO OO</b>	<b>(</b> 0.00	<b>PCO_CO4</b>	0.0	60	00	¢o.	60	ФО.	<b></b>
Capital Grants/Other Intergovtl Revenue	\$0.00	\$0.00	\$0.00	\$62,681	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OPWC - Middlebury Road Waterline	\$0.00	\$0.00	\$0.00	\$0	\$0	\$295,000	\$0	\$0	\$0	\$0	\$0
Ohio Water Development Authority (OWDA)	\$271,188.37	\$0.00	\$0.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
From CAP Year Report(s) for 2012 - 2017  Total Other Funding Sources	\$271,188.37	\$0.00	\$0.00	\$62,681	\$0	\$295,000	\$0	\$0	\$0	\$0	\$(
Cubtotal Austlahla for Constal	£4 000 04C 00	£07C 007 04	****************	6040 404	A000 040	AFF4.04F	<b>*</b> 272.040	<b>\$500.400</b>	<b>6047.00</b> 5	£057 500	\$70C 400
Subtotal - Available for Capital	\$1,099,946.08	\$276,227.94	\$80,362.20	\$313,464	\$360,042	\$554,615	\$372,246	\$583,130	\$817,285	\$857,586	\$786,488
Capital Outlay											
Plant	\$106,681.98	\$308,096.68	\$166,446.64		\$111,440	\$145,500	\$75,000	- 23	1		
Utility Distribution	\$0.00	\$43,573.30	\$19,375.41		\$12,311	\$47,155	\$19,000	-24			
Capital Facilities/Infrastructure	\$350,110.75	\$55,208.33	\$476,056.45	\$362,837	\$156,766	\$954,000	\$575,000				
From CAP Year Report(s) for 2012 - 2017	<b>41</b> , ,	<del>+</del> + + + + + + + + + + + + + + + + + +	<b>\$</b> 11 0 0 0 0 1 1 0	, , , , , , , , , , , , , , , , , , ,	<b>\$1.00</b> ,1.00	450 1,000	40.0,000	\$285,000	\$28 <b>7</b> ,500	\$767,500	\$69 <b>7</b> ,500
Total Capital Outlay	\$456,792.73	\$406,878.31	\$661,878.50	\$362,837	\$280,517	\$1,146,655	\$669,000	\$285,000	\$287,500	\$767,500	\$697,50
Recovery of Prior Year Encumbrances				\$72,460	\$202,869						
							_				
Ending Cash Balance	\$3,253,207.69	\$3,122,557.32	\$2,541,041.02	\$2,343,320	\$2,085,955	\$1,590,656	\$1,293,902	\$1,592,032	\$2,121,818	\$2,211,903	\$2,300,89
					A			A 0	A -		_
Encumbrances Ending Unencumbered Balance	\$247,105.46	\$176,297.31	\$220,808.89	\$336,889	\$106,128	\$0	\$0	\$0	\$0	\$0	\$(

City of Kent, Ohio 2012 Capital Plan - Analysis of Water Fund

					2012 - 2017 BUDGE	T - 2012 is curren	t vear's hudget as	of 8/06/12 2013	s 2012 TAY Budge	at - As Adjusted	
					SSUME Sewer Rev i						annually
Sewer Fund - F#202	2007 - 2011 ACT	UAL (Cash Basis o	f Accounting)			Debt Service is Kr					
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	Budget	Budget	Budget	Budget
Description	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Seginning Balance	\$2,206,498.18	\$3,151,299.32	\$2,463,955.57	\$1,822,882	\$1,717,147	\$1,872,240	\$1,702,080	\$1,298,706	\$1,764,969	\$2,774,169	\$3,512,388
Operating Revenues											
Sewer fees	\$3,604,961.46	\$3,362,530.10	\$3,345,463.55	\$3,449,394	\$3,455,655	\$3,697,551	\$4,030,330	\$4,393,060	\$4,788,436	\$4,932,089	\$4,932,089
Tap-in fees	\$60,532.05	\$45,424.36	\$23,060.72	\$15,911	\$260,259	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Assessments	\$51,731.22	\$49,089.01	\$48,212.03	\$56,170	\$93,709	\$48,460	\$48,460	\$48,460	\$48,460	\$48,460	\$48,460
Other - Plumbing and Waste Water Permits, Misc.	\$11,571.29	\$14,360.86	\$46,222.99	\$21,729	\$20,293	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
nterest	\$157,499.39	\$134,578.61	\$67,576.32	\$25,706	\$10,565	\$11,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Total Operating Revenue	\$3,886,295.41	\$3,605,982.94	\$3,530,535.61	\$3,568,910.00	\$3,840,481.00	\$3,792,010.85	\$4,128,790.43	\$4,491,520.16	\$4,886,895.58	\$5,030,548.65	\$5,030,549.00
Operating Expenses											
Health	\$334,009.40	\$339,704.22	\$343,436.94	\$355,142	\$397,428	\$356,114	\$365,017	\$374,142	\$383,496	\$393,083	\$402,910
Utility Distribution	\$523,838.96	\$595,905.99	\$604,922.62	\$580,752	\$653,023	\$669,349	\$686,082	\$703,234	\$720,815	\$738,836	\$757,306
Plant	\$1,260,769.02	\$1,337,536.60	\$1,367,285.73	\$1,372,848	\$1,343,457	\$1,377,043	\$1,411,470	\$1,446,756	\$1,482,925	\$1,519,998	\$1,557,998
Administrative Support	\$412,521.34	\$457,503.98	\$500,474.87	\$460,095	\$429,273	\$440,005	\$451,005	\$462,280	\$473,837	\$485,683	\$497,825
Refunds	\$18,733.57	\$51,446.26	\$28,231.25	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Contingency	\$0.00	\$0.00	\$0.00	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Fransfer to Fund #204 - Utility Billing	\$20,000.00	\$20,000.00	\$30,000.00	\$38,000	\$38,000	\$41,088	\$42,115	\$43,168	\$44,247	\$45,353	\$46,487
Repay Advance to F#116 - Income Tax	<b>60 500 070 00</b>	£0.000.007.05	00 074 054 44	40.000.000			\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Total Operating Expense	\$2,569,872.29	\$2,802,097.05	\$2,874,351.41	\$2,806,837	\$2,861,181	\$2,933,599	\$3,070,688	\$3,144,581	\$3,220,320	\$3,297,953	\$3,377,527
Operating Revenue less Expense	\$1,316,423.12	\$803,885.89	\$656,184.20	\$762,073	\$979,300	\$858,412	\$1,058,102	\$1,346,939	\$1,666,575	\$1,732,595	\$1,653,022
Debt Service				-							
Debt Issuance Expense	\$1,924.97	\$2,465.91	\$2,653.99	\$2,648.50	\$2,433	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Bond Anticipation Notes (Principal & Interest)	\$2,564,550.00	\$1,986,187.78	\$949,312.50	\$865,177.16	\$804,910	\$757,050	\$695,250	\$633,450	\$571,650	\$571,650	\$571,650
OWDA Loans - Sanitary Sewer Imp. (Prin & Int)	\$313,642.90	\$302,827.74	\$310,226.34	\$310,226.34	\$310,226	\$310,226	\$310,226	\$310,226	\$310,226	\$310,226	\$310,226
Total Debt Service Expense	\$2,880,117.87	\$2,291,481.43	\$1,262,192.83	\$1,178,052.00	\$1,117,569	\$1,072,276	\$1,010,476	\$948,676	\$886,876	\$886,876	\$886,876
ess Debt Refunding-Sale of Notes (w/Premium)	\$1,914,584.00	\$918,980.25	\$859,232.25	\$799,324.80	\$737,911	\$675,000	\$615,000	\$555,000	\$495,000	\$495,000	\$495,000
Net Debt Service Expense	\$965,533.87	\$1,372,501.18	\$402,960.58	\$378,727.20	\$379,658	\$397,276	\$395,476	\$393,676	\$391,876	\$391,876	\$391,876
NET OPERATING - AFTER DEBT SERVICE	\$350,889.25	(\$568,615.29)	\$253,223.62	\$383,345	\$599,642	\$461,136	\$662,626	\$953,263	\$1,274,699	\$1,340,719	\$1,261,146
Other Funding Sources (Non-operating)											
Capital Grants/Other Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WPLCF Loan	\$650,707.66	\$0.00	\$0.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Recovery of Prior Year Encumbrances				\$66,456	\$298,499	\$0	\$0	\$0	\$0	\$0	\$(
From CAP Year Report(s) for 2012 - 2017					\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Funding Sources	\$650,707.66	\$0.00	\$0.00	\$66,456	\$298,499	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - Available for Capital	\$1,001,596.91	(\$568,615.29)	\$253,223.62	\$449,801	\$898,141	\$461,136	\$662,626	\$953,263	\$1,274,699	\$1,340,719	\$1,261,140
·	7 .,00 .,000.01	(+500,010,20)	Ţ_30;220.02	Ψ-70,001	ψοσο, 141	ψτσ1,100	ψ002,020	ψ333,203	ψ1, <b>21</b> Ψ,U33	ψ1,U+U,113	Ψ1, <b>∠</b> U1,141
Capital Outlay	***	60.00		***	A						
Health	\$0.00	\$0.00	\$0.00	\$21,549	\$5,946	\$0	0.40.00				
Jtility Distribution Plant	\$0.00 \$50,130.00	\$68,428.30	\$246,633.40	\$0.00	\$9,872	\$47,500	\$19,000				
Capital Facilities/Infrastructure		\$48,633.49	\$77,283.54	\$36,045	\$335,876	\$416,267	\$1,022,000				
From CAP Year Report(s) for 2012 - 2017	\$6,665.77	\$1,666.67	\$338,015.78	\$249,703	\$285,159	\$167,530	\$25,000	#407.000	<b>#005 500</b>	B000 F00	<b>₽047.50</b>
Total Capital Outlay	\$56,795.77	\$118,728.46	\$661,932.72	\$307,297	\$636,853	\$631,297	\$1,066,000	\$487,000 <b>\$487,000</b>	\$265,500 <b>\$265,500</b>	\$602,500 <b>\$602,500</b>	\$317,50 \$317,50
Ending Cash Balance	\$3,151,299.32	\$2,463,955.57	\$2,055,246.47	\$1,965,387	\$1,978,435	\$1,702,080	\$1,298,706	\$1,764,969	\$2,774,169	\$3,512,388	\$4,456,03
Lituding Cash Dalance								. , ,			, ,
Encumbrances	\$169,116.17	\$171,187.53	\$232,363.98	\$248,239.38	\$106,195						

Description	\$572,564.45 \$572,564.45 \$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$1.53 \$30,000.00	\$2,638,308.89 \$570,028.48 \$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69 \$0.00 \$29,820.83	\$2,969,645.20 \$551,339.35 \$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$2,744,426 \$2,744,426 \$537,761 \$25,969 \$700 \$41,434 \$7,156 \$0	2013 - 2017 A	SET - 2012 is currer SSUME Revenue's It Debt Service is K  Budget 2012 \$2,671,910  \$550,000 \$20,971 \$0 \$5,000 \$8,000 \$8,000 \$0	remain same, Ope nown, Capital Out Budget 2013 \$2,618,692 \$550,000 \$20,971 \$0 \$0 \$0	### stating Expenses	2.5% compounded	annually,  /12   Budget   2016   \$2,224,103   \$550,000   \$20,971   \$0   \$0	\$550,000 \$20,97 \$0 \$0
Description  Beginning Balance  Seginning Balance  Seginning Revenues  Storm Water Charges  Special Assessments  Storm Sewer Tap in fees Interest Income All Other Misc. Revenue  Fransfer In From Income Tax - F#116  Total Revenues  Description  Total Revenues  Description  Comparing Expenses  Salaries & Fringes  Other Operating  Refunds  Repay Advance to F#116 - Income Tax	\$572,564.45 \$572,564.45 \$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$1.53	\$2,638,308.89 \$2,638,308.89 \$570,028.48 \$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$2,969,645.20 \$551,339.35 \$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$537,761 \$2,744,426 \$537,761 \$25,969 \$700 \$41,434 \$7,156 \$0	\$2,733,038 \$2,733,038 \$546,285 \$21,766 \$600 \$8,760 \$7,374 \$0	\$2,671,910 \$2,671,910 \$550,000 \$20,971 \$0 \$5,000 \$8,000	\$2,618,692 \$550,000 \$20,971 \$0 \$0 \$0	\$2,322,287 \$550,000 \$20,971 \$0 \$0 \$0	\$2,701,098 \$2,701,098 \$550,000 \$20,971 \$0 \$0	\$2,224,103 \$2,224,103 \$550,000 \$20,971 \$0 \$0	\$2,596,284 \$550,000 \$20,97
Deginning Balance  Deginning Revenues  Storm Water Charges  Special Assessments  Storm Sewer Tap in fees Interest Income All Other Misc. Revenue  Transfer In From Income Tax - F#116  Total Revenues  Deginning Expenses  Salaries & Fringes  Other Operating  Refunds  Repay Advance to F#116 - Income Tax	\$1,534,518.35 \$572,564.45 \$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$1.53	\$2,638,308.89 \$2,638,308.89 \$570,028.48 \$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$2,969,645.20 \$551,339.35 \$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$537,761 \$2,744,426 \$537,761 \$25,969 \$700 \$41,434 \$7,156 \$0	\$2,733,038 \$546,285 \$21,766 \$600 \$8,760 \$7,374 \$0	\$2,671,910 \$550,000 \$20,971 \$0 \$5,000 \$8,000	\$2,618,692 \$550,000 \$20,971 \$0 \$0 \$0	\$2,322,287 \$550,000 \$20,971 \$0 \$0 \$0	\$2,701,098 \$2,701,098 \$550,000 \$20,971 \$0 \$0	\$2,224,103 \$550,000 \$20,971 \$0 \$0	\$2,596,284 \$550,000 \$20,971
Deginning Balance  Deginning Revenues  Storm Water Charges  Special Assessments  Storm Sewer Tap in fees Interest Income All Other Misc. Revenue  Transfer In From Income Tax - F#116  Total Revenues  Deginning Expenses  Salaries & Fringes  Other Operating  Refunds  Repay Advance to F#116 - Income Tax	\$1,534,518.35 \$572,564.45 \$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$1.53	\$2,638,308.89 \$570,028.48 \$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$2,969,645.20 \$551,339.35 \$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$537,761 \$25,969 \$700 \$41,434 \$7,156 \$0	\$2,733,038 \$546,285 \$21,766 \$600 \$8,760 \$7,374 \$0	\$2,671,910 \$550,000 \$20,971 \$0 \$5,000 \$8,000	\$2,618,692 \$550,000 \$20,971 \$0 \$0 \$0	\$2,322,287 \$550,000 \$20,971 \$0 \$0 \$0	\$2,701,098 \$550,000 \$20,971 \$0 \$0	\$2,224,103 \$550,000 \$20,971 \$0 \$0	\$2,596,284 \$550,000 \$20,971 \$0
Deparating Revenues Storm Water Charges Special Assessments Storm Sewer Tap in fees Interest Income All Other Misc. Revenue Transfer In From Income Tax - F#116  Total Revenues  Deparating Expenses Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$572,564.45 \$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$570,028.48 \$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$551,339.35 \$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$537,761 \$25,969 \$700 \$41,434 \$7,156 \$0	\$546,285 \$21,766 \$600 \$8,760 \$7,374 \$0	\$550,000 \$20,971 \$0 \$5,000 \$8,000	\$550,000 \$20,971 \$0 \$0 \$0	\$550,000 \$20,971 \$0 \$0 \$0	\$550,000 \$20,971 \$0 \$0	\$550,000 \$20,971 \$0 \$0	\$550,000 \$20,971 \$0
Storm Water Charges Special Assessments Storm Sewer Tap in fees Interest Income All Other Misc. Revenue Fransfer In From Income Tax - F#116  Total Revenues  Departing Expenses Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$25,969 \$700 \$41,434 \$7,156 \$0	\$21,766 \$600 \$8,760 \$7,374 \$0	\$20,971 \$0 \$5,000 \$8,000	\$20,971 \$0 \$0 \$0	\$20,971 \$0 \$0 \$0	\$20,971 \$0 \$0	\$20,971 \$0 \$0	\$20,971 \$0 \$0
Storm Water Charges Special Assessments Storm Sewer Tap in fees Interest Income All Other Misc. Revenue Fransfer In From Income Tax - F#116  Total Revenues  Departing Expenses Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$8,920.58 \$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$25,969 \$700 \$41,434 \$7,156 \$0	\$21,766 \$600 \$8,760 \$7,374 \$0	\$20,971 \$0 \$5,000 \$8,000	\$20,971 \$0 \$0 \$0	\$20,971 \$0 \$0 \$0	\$20,971 \$0 \$0	\$20,971 \$0 \$0	\$20,971 \$0 \$0
Storm Sewer Tap in fees Interest Income All Other Misc. Revenue Fransfer In From Income Tax - F#116  Total Revenues  Departing Expenses Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$54,572.73 \$4,400.00 \$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$2,675.00 \$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$39,550.54 \$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$25,969 \$700 \$41,434 \$7,156 \$0	\$21,766 \$600 \$8,760 \$7,374 \$0	\$20,971 \$0 \$5,000 \$8,000	\$20,971 \$0 \$0 \$0	\$20,971 \$0 \$0 \$0	\$20,971 \$0 \$0	\$20,971 \$0 \$0	\$20,97 <sup>2</sup> \$0 \$0
nterest Income All Other Misc. Revenue Fransfer In From Income Tax - F#116  Total Revenues  Departing Expenses Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$100,878.54 \$0.00 \$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$122,411.98 \$6,694.65 \$0.00 \$710,730.69	\$1,000.00 \$76,779.91 \$6,374.12 \$0.00 \$675,043.92	\$700 \$41,434 \$7,156 \$0	\$600 \$8,760 \$7,374 \$0	\$0 \$5,000 \$8,000	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0	\$0 \$0	\$( \$(
All Other Misc. Revenue  Fransfer In From Income Tax - F#116  Total Revenues  Departing Expenses  Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$0.00 \$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$6,694.65 \$0.00 <b>\$710,730.69</b> \$0.00	\$6,374.12 \$0.00 \$675,043.92	\$7,156 \$0	\$8,760 \$7,374 \$0	\$5,000 \$8,000	\$0 \$0	\$0 \$0	\$0	\$0	\$(
Total Revenues  Total Revenues  Description Expenses  Balaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$0.00 \$732,415.72 \$0.00 \$0.00 \$1.53	\$0.00 <b>\$710,730.69</b> \$0.00	\$0.00 <b>\$675,043.92</b>	\$0	\$0		\$0	\$0			
Total Revenues  Description Expenses  Salaries & Fringes Description Operating Refunds Repay Advance to F#116 - Income Tax	\$732,415.72 \$0.00 \$0.00 \$1.53	<b>\$710,730.69</b> \$0.00	\$675,043.92						W-0	\$0	\$0
Dperating Expenses Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$0.00 \$0.00 \$1.53	\$0.00		\$613,020	\$584.785	,	\$0	\$0	\$0	\$0	\$0
Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$0.00 \$1.53					\$583,971	\$570,971	\$570,971	\$570,971	\$570,971	\$570,971
Salaries & Fringes Other Operating Refunds Repay Advance to F#116 - Income Tax	\$0.00 \$1.53		***		, , , , ,	, , , , , ,	7515,511	, , , , , , , , , , , , , , , , , , ,	40.0,0	<b>40.0,0.1</b>	
Other Operating Refunds Repay Advance to F#116 - Income Tax	\$0.00 \$1.53		\$0.00	\$386,361	\$411,702	\$0	\$0	\$0	\$0	\$0	
Refunds Repay Advance to F#116 - Income Tax	\$1.53	we.u.ue11.ticl	\$18,380.78	\$26,899	\$29,894	\$30,641	\$31,407	\$32,193	\$32,997	\$33,822	\$0 \$34,668
		\$0.00	\$2.30	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Operating Expenses	Ψ30,000.00	\$30,000.00	\$30,000.00	\$30,000	\$30,000	\$30,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
	\$30,001.53	\$59,820.83	\$48,383.08	\$443,260	\$471,596	\$60,641	\$141,407	\$142,193	\$142,997	\$143,822	\$144,668
Operating Revenue less Expense	\$702,414.19	\$650,909.86	\$626,660.84	\$169,760	\$113,189	\$523,330	\$429,564	\$428,778	\$427,974	\$427,149	\$426,303
Debt Service (OWDA Loans)											
Repay Issue II Loan(s) - Principal Only - 0% Interest	\$1,167.35	\$3,650.95	\$4,967.20	\$4,967	\$2,484	\$4,968	\$4,968	\$4,968	\$4,968	\$4.069	£4.069
Total Debt Service	\$1,167.35	\$3,650.95	\$4,967.20	\$4,967	\$2,484	\$4,968	\$4,968	\$4,968	\$4,968	\$4,968 <b>\$4,968</b>	\$4,968 <b>\$4,968</b>
NET OPERATING - AFTER DEBT SERVICE	\$701,246.84	\$647,258.91	\$621,693.64	\$164,793	\$110,705	\$518,362	\$424,596	\$423,810	\$423,006	\$422,181	\$421,335
Other Freeding Comments											·
Other Funding Sources (Non-operating) ssue II Grant(s)	<b>\$500,000,07</b>	00.00	0005 745 00	0.110 =00=							
ssue II Loans(s)	\$503,292.37	\$0.00	\$325,715.03	\$110,725	\$134,176	\$0	\$545,000	\$0	\$0	\$0	\$0
Federal Aid - ARRA via OWDA - Plum Creek	\$63,758.52 \$0.00	\$1,852.47	\$0.00	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
State & Local Aid - City of Stow	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$1,089,847	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Recovery of Prior Year Encumbrances	\$0.00	\$0.00	\$0.00	\$0 \$117.057	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
From CAP Year Report(s) for 2012 - 2017			-	\$117,057	\$192,960	\$0 \$0	\$0	\$0	\$0	\$0	\$0
Total Other Funding Sources	\$567,050.89	\$1,852.47	\$325,715.03	\$1,317,629	\$327,136	\$0	\$0 <b>\$695,000</b>	\$0 <b>\$0</b>	\$0 <b>\$0</b>	\$0	\$0
Total office and ing courses	Ψ307,030.03	ψ1,032.41	<b>4525,715.05</b>	\$1,317,025	\$327,130	20	\$095,000	จับ	<b>\$</b> 0	\$0	\$0
Subtotal - Available for Capital \$	\$1,268,297.73	\$649,111.38	\$947,408.67	\$1,482,422	\$437,841	\$518,362	\$1,119,596	\$423,810	\$423,006	\$422,181	\$421,335
Capital Outlay											
Service Service	0404 === :=	00:17				\$23,500					
Capital Facilities	\$164,507.19	\$317,775.07	\$949,437.38	\$1,110,351	\$361,184	\$548,080	\$1,416,000	\$0	\$0	\$0	\$0
rom CAP Year Report(s) for 2012 - 2017  Total Capital Outlay	\$164,507.19	\$317,775.07	\$949,437.38	\$1,110,351	\$361,184	\$571,580	\$1,416,000	\$45,000 \$4 <b>5,000</b>	\$900,000 <b>\$900,000</b>	\$50,000 \$ <b>50,000</b>	\$50,000 \$ <b>50,00</b> 0
Ending Cash Balanace \$	\$2,638,308.89	\$2,969,645.20	\$2,967,616.49	\$3,116,497	\$2,809,695	\$2,618,692	\$2,322,287	\$2,701,098	\$2,224,103	\$2,596,284	\$2,967,619
Incumbrances	\$54,300.30	\$476,557.44	\$223,190.45	\$383,459	\$137,785	42,010,00L	V=1022,201	ΨΔ,101,030	Ψ <u>Σ,</u> ΣΣ <del>7</del> , 1UJ	ΨZ,JJU,ZU4	Ψ <b>2</b> ,307,013
nding Unencumbered Balance \$	\$2,584,008.59	\$2,493,087.76	\$2,744,426.04	\$2,733,038	\$2,671,910	\$2,618,692	\$2,322,287	\$2,701,098	\$2,224,103	\$2,596,284	\$2,967,619
ersonnel & Fringe Expenses if approved						\$421,994.55	\$432,544.41	\$443,358.02	\$454,441.97	\$465,803.02	\$477,448.1
nding Unencumbered Balance - Adjusted						\$2,196,697.10	\$1,889,742.85	\$2,257,739.67	\$1,769,661.34	\$2,130,480.97	\$2,490,171.0

#### CITY OF KENT, OHIO

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual (Non-GAAP Budgetary Basis)

General Fund, Street Construction, Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund

Major Governmental Funds											
Descripton	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Actual 2011	Budget 2012	Budget 2013	Budget 2014	Budget 2015	Budget 2016	Budget 2017
Beginning Combined Funds Balance	11,883,761			11,803,289							
Operating Revenues	11,003,701	12,724,944	12,647,525	11,003,209	9,958,030	8,767,380	6,619,921	5,106,244	2,831,252	776,268	(2,274,90
Operating Nevenues											
Property and other taxes	1,679,315	1,636,085	1,812,685	1,813,481	1,618,911	1,820,919	1,820,919	1,820,919	1,820,919	1,820,919	1,820,919
* Income Taxes	10,660,344	10,871,742	10,482,215	10,453,032	10,711,488	10,900,000	11,300,000	11,400,000	11,400,000	11,400,000	11,400,000
JEDD Taxes	182,215	187,793	198,720	201,625	254,592	402,000	428,000	428,000	428,000	428,000	428,000
Fees, licenses and permits	97,626	100,569	76,079	76,814	375,623	76,000	76,000	76,000	76,000	76,000	76,000
Intergovernmental	2,716,398	2,735,221	2,548,113	2,768,144	3,489,259	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Estate Taxes	294,127	186,395	158,284	210,602	224,234	600,000	80,000	2,500,000	2,500,000	2,300,000	2,500,000
Grants (Non-capital)	8,268	30,048	38,308	30,482	313,176	-	-	-	_	_	
Charges for services	1,136,759	1,332,680	1,232,156	1,286,819	1,213,226	1,247,166	1,247,166	1,247,166	1,247,166	1,247,166	1,247,166
Fines and forfeits	221,509	225,288	226,121	196,821	175,930	207,000	207,000	207,000	207,000	207,000	207,000
Special assessments	127,162	114,545	101,979	103,658	108,394	73,265	73,265	73,265	73,265	73,265	73,26
Proceeds from sale of assets	38,575	2,500	2,500	15,220	2,500	10,000	-		-	70,200	70,20
Interest	969,351	887,370	484,071	265,593	180,271	180,000	185,000	185,000	200,000	200,000	181,660
Managed Reserve Contribution (from interest)	(106,485)	(90,684)	(42,206)	(26,781)	(31,660)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000
Miscellaneous	257,195	234,996	112,722	180,182	241,475	85,500	85,500	85,500	85,500	85,500	85,50
Advance/Transfer to other funds (net)	165,000	170,000	(85,913)	(652,469)	(432,631)	(100,000)	125,000	125,000	125,000	125,000	125,00
Total Revenues	18,447,359	18,624,548	17,345,834	16,923,223	18,444,788	17,976,850	18,102,850	18,122,850	18,137,850	18,137,850	18,119,51
		,,.	,,	,,	,,	,0.0,000	10,1011,000	10,122,000	,,	10,101,000	10,110,011
Operating Expenses											
Security of persons and property	8,721,516	8,953,960	9,133,802	9,428,694	10,086,359	10,288,086	10,493,848	10,703,725	10,917,799	11,136,155	11,358,87
Public health and welfare	445,415	500,681	490,335	462,024	540,140	550,943	561,962	573,201	584,665	596,358	608,28
Community development	1,687,762	2,688,940	1,252,782	1,253,009	1,672,986	1,706,446	1,740,575	1,775,386	1,810,894	1,847,112	1,884,05
Transportation	1,419,435	1,597,383	1,565,037	1,495,569	1,493,581	1,523,453	1,553,922	1,585,000	1,616,700	1,649,034	1,682,01
General government	2,729,307	2,799,318	2,753,865	2,744,551	2,710,725	2,764,940	2,820,238	2,876,643	2,934,176	2,992,859	3,052,71
Total Expenses	15,003,435	16,540,282	15,195,821	15,383,847	16,503,791	16,833,867	17,170,544	17,513,955	17,864,234	18,221,519	18,585,94
	10,000,100	10,0 10,202	10,100,021	10,000,047	10,000,101	10,000,001	11,110,044	17,010,000	11,004,204	10,221,313	10,000,04
Operating Revenues less Expenses	3,443,924	2,084,266	2,150,013	1,539,376	1,940,997	1,142,983	932,306	608,895	273,616	(83,669)	(466,43
***************************************				(2 ( 2-2 (2)	(0.770.00.1)						
*Adjustment for Charter Required Capital			(2,484,925.17)	(2,477,629.42)	(2,579,634)	(2,600,000)	(2,675,000)	(2,675,000)	(2,675,000)	(2,675,000)	(2,675,00
Net Operating Position			(334,912)	(938,253)	(638,637)	(1,457,017)	(1,742,694)	(2,066,105)	(2,401,384)	(2,758,669)	(3,141,43
											• • •
Other Funding Sources/Uses											
Proceeds from sale of notes/bonds	3,453,268	3,218,942	2,979,677	2,739,824	2,494,875	2,215,000	1,938,000	1,664,500	1,391,000	1,117,500	844,00
Debt service and issuance costs	(4,099,894)	(3,860,052)	(3,602,018)	(3,018,553)	(2,767,194)	(2,788,857)	(2,582,192)	(2,311,387)	(2,030,062)	(1,748,257)	(1,465,85
Capital grants	27,880	1,938,196	1,854,844	1,317,998	778,148	7,188,731	1,288,000	12,220,000	220,000	2,310,000	641,00
Net - Other Funding Sources/Uses	(618,746)	1,297,086	1,232,503	1,039,269	505,829	6,614,874	643,808	11,573,113	(419,062)	1,679,243	19,14
Assettable for One 11 LO III	0.005.450	2 2 2 4 2 2 2	2 222 712								
Available for Capital Outlay	2,825,178	3,381,352	3,382,516	2,578,645	2,446,826	7,757,857	1,576,114	12,182,008	(145,446)	1,595,574	(447,29
Capital Outlay	2,286,247	3,621,725	4,457,150	4,702,001	3,694,791	9,905,316	3,089,791	14,457,000	1,909,538	4,646,743	3,179,00
Revenues/Sources minus Expenditures/Uses	538,931	(240,373)	(4.074.624)	(2.422.256)	(4 247 065)	(2.447.450)	/4 E42 677\	(2.274.002)	(2.054.004)	(2.054.400)	(2 020 20
Recovery of prior year encumbrances	302,252	162,954	(1,074,634) 230,398	<b>(2,123,356)</b> 278,097	(1,247,965)	(2,147,459)	(1,513,677)	(2,274,992)	(2,054,984)	(3,051,169)	(3,626,29
Combined Funds Balance - January 1	11,883,761	12,724,944	12,647,525		57,315	9 767 390	6,619,921	- 5 106 244	2 924 252	776 269	
				11,803,289	9,958,030	8,767,380		5,106,244	2,831,252	776,268	(2,274,90
Combined Funds Balance - December 31	12,724,944	12,647,525	11,803,289	9,958,030	8,767,380	6,619,921	5,106,244	2,831,252	776,268	(2,274,901)	(5,901,19
Change in Combined Funds Balance	841,183	(77,419)	(844,236)	(1,845,259)	(1,190,650)	(2,147,459)	(1,513,677)	(2,274,992)	(2,054,984)	(3,051,169)	(3,626,29
		(,)	, , , , , , , , , , , , , , , , , , , ,	(1,110,200)	(1,100,000)	(=, : : : ; : : : : )	(1,310,011)	(-,-: ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(=,001,004)	(5,501,100)	(-,,
Managed Reserve Balance	2,030,077	2,120,761	2,162,967	2,189,748	2,221,408	2,246,408	2,271,408	2,296,408	2,321,408	2,346,408	2,371,40

#### 20-year Capital Improvement Plan based in part of WTP Facility Plan, future capital projects and capital equipment improvements

Water Fund Capital Projects	2012	Current 2 2013	2012 Capita 2014	l Plan (6-ye 2015	ears of Dat 2016	a) 2017	Future Capi 2018	tal Plans ( 2019	15-years of 2020	F Projection 2021	ns) 2022	2023	2024	Future 2025	Capital Pla	ns (15-yea <sup>2027</sup>	rs of Proje	ections) 2029	2030	2031	2032	Total
		1 to 5-years	1 to 5-years	1 to 5-years	1 to 5-years	1 to 5-years	6 to 10-years 6	to 10-years	6 to 10-years	6 to 10-years	11 to 15-years	11 to 15-years	11 to 15-years	11 to 15-years	11 to 15-years	6 to 20-years	16 to 20-years	16 to 20-years	16 to 20-years	16 to 20-years	20-years Plus	21 years
City of Kent 2011 Capital Improvements Program																						
	\$ 939,000		\$ 140,000 \$	S	700,000																	\$ 1,779,000
	\$ 37,500 \$					17,500	\$ 138,000 \$	18,000 \$	93.500 \$	19 000	19 500 \$	20,000	\$ 20,500 \$	21 000 9	21 500 \$	22 000 9	140,500	\$ 23,000	\$ 23,500	\$ 121 000	\$ 24.500	\$ 839,500
Administration \$	\$ 9,655 \$	25,000					\$ 10,000	, 4	\$				\$ 12,000	2.,000	\$	13,000			\$ 14,000	121,000	21,000	\$ 94,655
Water Treatment Plant (Years 6-20 Veh. Repl.)	\$ 160,500 \$	625,000 \$	\$ 140,000 \$	270,000 \$	50,000	\$ 680,000	\$ 29,500 \$	25,410 \$	57,150 \$	152,400	31,750 \$	19,500	\$ 76,200 \$	45,500	104,250		44,400	\$ 75,500	\$ 323,400	\$ 198,120	\$ 24,000	\$ 3,132,580
Total of the City of Kent 2011 CIP: \$	\$ 1,146,655 \$	669,000	\$ 285,000 \$	287,500 \$	767,500	697,500	\$ 177,500 \$	43,410 \$	150,650 \$	182,400	51,250 \$	39,500	\$ 108,700 \$	66,500	125,750 \$	35,000	184,900	\$ 98,500	\$ 360,900	\$ 319,120	\$ 48,500	\$ 5,845,738
Floyd Brown Consultants Facility Plan for WP																						
Annual Maintenance Projects	\$	30,000 \$	\$ 30,000 \$	30,000 \$	30,000	\$ 40,000	\$ 40,000 \$	40,000 \$	40,000 \$	40,000	40,000 \$	40,000	\$ 40,000 \$	40,000	40,000 \$	40,000 \$	40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 760,000
Identified Maintenance Needs Year 1 through 5	\$	375,000 \$	\$ 430,000 \$	500,000 \$	325		\$	125,000														\$ 1,820,000
Identified Maintenance Needs Year 6 through 10					;	\$ 350,000	\$ 100,000 \$	250,000 \$	250,000 \$	275,000												\$ 1,425,000
Identified Maintenance Needs Year 11 through 15 Identified Maintenance Needs Year 16 through 20											3	200,000	\$ 150,000 \$	50,000		400.000.0						\$ 625,000
Identified Maintenance Needs & in 2011 Capital Plan	\$	(405,000)	\$ (285,000) \$	(287 500)	\$ (155,000)	-655000									3	100,000	100,000	\$ 1,100,000	\$ 300,000		\$ 400,000	\$ 2,000,000
Total CT Consultants Facility Plan for WRF:			\$ 175,000 \$			\$ -	\$ 140,000 \$	415,000 \$	290,000 \$	315,000	240,000	240,000	\$ 190,000 \$	90,000	265,000 \$	140,000	140,000	\$ 1,140,000	\$ 340,000	\$ 40,000	\$ 440,000	\$ (1,787,500 \$ 4,842,500
																		. , ,	,			, ,, ,,
City of Kent, Distribution System Repairs Water Main Repair	¢	20 000 4	\$ 21,000 \$	22 AAA @	23,000	000 kc 2	\$ 25,000 \$	26,000 \$	27,000 \$	28,000	29,000 \$	20,000	\$ 31,000 \$	32,000	22.000 4	34,000	25,000	¢ 26,000	¢ 37.000	£ 20.000	£ 26,000	£ 507.00
Water Main Replacement	Ф	20,000 4	» ει,υυυ Φ	22,000 3		\$ 24,000	\$ 25,000 \$			300,000		350,000		400,000		450,000		\$ 36,000 \$ 500,000		\$ 38,000 \$ 550,000		\$ 587,000 \$ 3,400,000
Booster Station & Tank Repair (Incl. Paint 3 Tanks)					,	- 100,000	\$ 330,000	200,000			\$ 40.000		\$ 345,000	•	50.000		55,000		\$ 360,000	000,000 <del>p</del>	900,000 w	\$ 3,400,000
Booster Station & Tank Replacement (Reserve Funds)							,	•	_ 0,000	,	,			,	. 30,000				\$ 150,000	\$ 150.000	\$ 150.000	\$ 750,00
Total City of Kent, Collection System Repairs:	\$ ° 5	20,000 \$	\$ 21,000 \$	22,000 \$	23,000	\$ 174,000	\$ 355,000 \$	226,000 \$	62,000 \$	328,000	69,000	380,000	\$ 376,000 \$	432,000	83,000	484,000			\$ 547,000			\$ 5,952,00
Total All Control Nonday (	e 4 440 0FF . e	600,000	e 404.000 (	FF0 000 A	700 500																	
Total All Capital Needs: \$	a 1,140,055 \$	\$ 000,689	a 481,000 \$	552,000 \$	790,500	≽ 8/1,500	\$ 672,500 \$	684,410 \$	502,650 \$	825,400	360,250	659,500	\$ 674,700 \$	588,500	473,750 \$	659,000	564,900	\$ 1,924,500	\$ 1,247,900	\$ 1,097,120	\$ 1,174,500	\$ 16,640,23
Operating Costs																						
• • • • • • • • • • • • • • • • • • • •	\$ 1,771,854 \$	1,808,586 5	\$ 1,859,731 \$	1,915,522	1,972,988	\$ 2,032,178	\$ 2,093,143 \$	2,155,937 \$	2,220,616 \$	2,287,234	\$ 2,355,851	2,426,527	\$ 2,499,322	2,574,302	\$ 2,651,531	2,731.077	\$ 2,813.009	\$ 2,897.400	\$ 2,984.322	\$ 3,073.851	\$ 3,166.067	\$ 50,291,04
	\$ 664,679 \$	671,326	\$ 678,039 \$	684,819	691,668	\$ 698,584							\$ 752,643 \$									\$ 15,592,70
, ,			\$ 205,407 \$				\$ 218,011 \$		224,601 \$	227,970	\$ 231,389 \$	234,860	\$ 238,383 \$	241,959	\$ 245,588 \$	249,272	\$ 253,011	\$ 256,806	\$ 260,658	\$ 264,568	\$ 268,537	\$ 4,878,94
Total Funds Returned	\$		\$ 80,000 \$		80,000		\$ 80,000 \$										_					
Cost of Debt Service (base year 2011 CAFR)  Total Operating Cost & Debt Service:	\$ 50,960 \$ \$ 2686.873 \$					\$ 50,960	\$ 50,960 \$		50,960 \$	50,960	\$ 50,960 S	50,960	\$ 50,960 \$	18,368	16,519	16,519	8,928	\$ -	\$ -	\$ -	\$ -	\$ 722,81
Total Operating Cost is Dabt Octation.	2,000,013	2,013,243 4	7 2,014,130 4	2,303,130 4	3,001,231	3,070,312	\$ 3,140,033 \$	3,173,453 \$	3,212,334 \$	3,291,274	3,312,314	3,400,686	\$ 3,541,5UB \$	3,390,079	3,007,120 3	3,781,952	3,871,608	<b>3</b> ,303,019	\$ 4,000,920	\$ 4,1/1,0/9	\$ 4,280,362	\$ 72,005,51
Subtotal Operating & Capital Costs: 4	\$ 3,833,528 \$	3,502,243	\$ 3,355,136 \$	3,491,790 \$	3,797,731	\$ 3,948,012	\$ 3,813,199 \$	3,859,905 \$	3,714,984 \$	4,116,674	\$ 3,732,624	4,115,198	\$ 4,216,008	4,185,179	4,160,870	4,440,952	4,436,708	\$ 5,887,519	\$ 5,313,825	\$ 5,268,799	\$ 5,454,862	\$ 88,645,74
Contingency																						
Recommended Contingency 2% of Total over 20-yrs.	\$	90,000 \$	\$ 90,000 \$	90,000 \$	90,000	\$ 90,000	\$ 90,000 \$	90,000 \$	90,000 \$	90,000	\$ 90,000	\$ 90,000	\$ 90,000	90,000	\$ 90,000 \$	90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 1,800,00
Total 20 Year Projected Expenses - :	\$ 3,833,528 \$	3,592,243	\$ 3,445,136 !	3,581,790 \$	3.887.731	\$ 4.038.012	\$ 3,903,199 \$	3.949.905 \$	3.804.984 \$	4.206.674	\$ 3.822.624	4.205.198	\$ 4.306.008 \$	4.275.179	\$ 4.250.870 S	4.530.952	4.526.708	\$ 5,977,519	\$ 5,403,825	\$ 5 358 799	\$ 5.544.862	\$ 90 445.74
				1 1					-	.,	,,	.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,200,010	1,000,000	1,020,100	V 0 011 010	V 0/100/020	+ 0,000,100	V 0 0 1 1 00E	O CONTROLL
20-year Capital Improvement Plan Cacl.s future % in	ncreases bas	sed on curr	rent vear CII	<b>5</b>																		
20-year Capital Improvement Plan Cacl.s future % in	increases bas 2012	sed on curr 2013	rent year CIF	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	
20-year Capital Improvement Plan Cacl.s future % in			•		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	
Percent per year 2012 uses 2011 CAFR as base	<b>2012</b> 0%	<b>201</b> 3 1%	<b>2014</b> 2%	<b>2015</b> 3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Percent per year 2012 uses 2011 CAFR as base  Personal Services: \$	2012 0% \$ 1,296,515 \$	2013 1% 5 1,309,480 \$	<b>2014</b> 2%	<b>2015</b> 3%	3%	3%	3% \$ 1,503,308 \$	3%	3%	3%	3%	3%		3%	3%	3%	3%	3%	3%	3%	3%	\$ 36,153,83
Percent per year 2012 uses 2011 CAFR as base  Personal Services: \$ Percent per year 2012 uses 2011 CAFR as base	2012 0% \$ 1,296,515 \$ 10%	2013 1% 5 1,309,480 \$ 5%	2014 2% \$ 1,335,670 \$ 5%	2015 3% 5 1,375,740 \$	3% \$ 1,417,012 3%	3% \$ 1,459,522 3%	3% \$ 1,503,308 \$ 3%	3% 1,548,407 \$ 3%	3% 1,594,860 \$	3% 1,642,705 3%	3% \$ 1,691,986 \$ 3%	3% \$ 1,742,746 3%	3% \$ 1,7 <b>9</b> 5,028 \$ 3%	3% 1,848,879 3%	3% \$ 1,904,346 \$	3% 5 1,961,476 3%	3% \$ 2,020,320 3%	3% \$ 2,080,930 3%	3% \$ 2,143,358 3%	3% \$ 2,207,659 3%	3% \$ 2,273,888 3%	
Percent per year 2012 uses 2011 CAFR as base  Personal Services: \$ Percent per year 2012 uses 2011 CAFR as base	2012 0% \$ 1,296,515 \$ 10%	2013 1% 5 1,309,480 \$ 5%	2014 2% \$ 1,335,670 \$ 5%	2015 3% 5 1,375,740 \$	3% \$ 1,417,012 3%	3% \$ 1,459,522 3%	3% \$ 1,503,308 \$	3% 1,548,407 \$ 3%	3% 1,594,860 \$	3% 1,642,705 3%	3% \$ 1,691,986 \$ 3%	3% \$ 1,742,746 3%	3% \$ 1,7 <b>9</b> 5,028 \$ 3%	3% 1,848,879 3%	3% \$ 1,904,346 \$	3% 5 1,961,476 3%	3% \$ 2,020,320 3%	3% \$ 2,080,930 3%	3% \$ 2,143,358 3%	3% \$ 2,207,659 3%	3% \$ 2,273,888 3%	
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits: \$	2012 0% \$ 1,296,515 \$ 10%	2013 1% 5 1,309,480 \$ 5%	2014 2% \$ 1,335,670 \$ 5%	2015 3% 5 1,375,740 \$	3% \$ 1,417,012 3%	3% \$ 1,459,522 3%	3% \$ 1,503,308 \$ 3%	3% 1,548,407 3% 607,530	3% 1,594,860 \$ 3% 625,756 \$	3% 1,642,705 3% 6 644,529	3% \$ 1,691,986 5 3% \$ 663,865 5	3% \$ 1,742,746 3% \$ 683,780	3% \$ 1,7 <b>9</b> 5,028 5 3% \$ 704,294 5	3% \$ 1,848,879 3% \$ 725,423	3% \$ 1,904,346 5 3% \$ 747,185 5	3% 5 1,961,476 3% 5 769,601	3% \$ 2,020,320 3% \$ 792,689	3% \$ 2,080,930 3% \$ 816,470	3% \$ 2,143,358 3% \$ 840,964	3% \$ 2,207,659 3% \$ 866,193	3% \$ 2,273,888 3% \$ 892,178	
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits: \$	2012 0% \$ 1,296,515 \$ 10% \$ 475,339 \$ 1%	2013 1% 5 1,309,480 \$ 5% 6 499,106 \$ 1%	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$	2015 3% 5 1,375,740 \$ 3% 6 539,783 \$ 1%	3% \$ 1,417,012 3% \$ 555,976	3% \$ 1,459,522 3% \$ 572,655	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25%	3% 1,548,407 \$ 3% 607,530 \$	3% 1,594,860 \$ 3% 625,756 \$	3% 5 1,642,705 3% 6 644,529 1.25%	3% \$ 1,691,986 3 3% \$ 663,865 \$	3% \$ 1,742,746 3% \$ 683,780	3% \$ 1,7 <b>9</b> 5,028 \$ 3% \$ 704,294 \$	3% \$ 1,848,879 3% \$ 725,423	3% \$ 1,904,346 5 3% \$ 747,185 5	3% 5 1,961,476 3% 6 769,601	3% \$ 2,020,320 3% \$ 792,689	3% \$ 2,080,930 3% \$ 816,470	3% \$ 2,143,358 3% \$ 840,964	3% \$ 2,207,659 3% \$ 866,193	3% \$ 2,273,888 3% \$ 892,178 1.50%	\$ 14,137,21
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:	0% \$ 1,296,515 \$ 10% \$ 475,339 \$ 1% \$ 664,679 \$	2013 1% 5 1,309,480 \$ 5% 6 499,106 \$ 1%	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$	2015 3% 5 1,375,740 \$ 3% 6 539,783 \$ 1%	3% \$ 1,417,012 3% \$ 555,976	3% \$ 1,459,522 3% \$ 572,655	3% \$ 1,503,308 \$ 3% \$ 589,835 \$	3% 1,548,407 \$ 3% 607,530 \$	3% 1,594,860 \$ 3% 625,756 \$	3% 5 1,642,705 3% 6 644,529 1.25%	3% \$ 1,691,986 3 3% \$ 663,865 \$	3% \$ 1,742,746 3% \$ 683,780	3% \$ 1,7 <b>9</b> 5,028 \$ 3% \$ 704,294 \$	3% \$ 1,848,879 3% \$ 725,423	3% \$ 1,904,346 5 3% \$ 747,185 5	3% 5 1,961,476 3% 6 769,601	3% \$ 2,020,320 3% \$ 792,689	3% \$ 2,080,930 3% \$ 816,470	3% \$ 2,143,358 3% \$ 840,964	3% \$ 2,207,659 3% \$ 866,193	3% \$ 2,273,888 3% \$ 892,178 1.50%	\$ 14,137,21
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$  1.5%	2013 1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5%	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5%	2015 3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5%	3% \$ 1,417,012 3% \$ 555,976 1% \$ 691,668	3% \$ 1,459,522 3% \$ 572,655 1% \$ 698,584 1.5%	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5%	3% 1,548,407 3% 607,530 1.25% 707,317 1.5%	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110	3% \$ 1,691,986 3% \$ 663,865 \$ 734,174 \$ 1.5%	3% \$ 1,742,746 3% \$ 683,780 1.25% \$ 743,351 1.5%	3% \$ 1,795,028 5 3% \$ 704,294 5 1.25% \$ 752,643 5 1.5%	3% \$ 1,848,879 3% \$ 725,423 1.25% \$ 762,051 1.5%	3% \$ 1,904,346 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5%	3% 6 1,961,476 3% 6 769,601 1.50% 6 785,084 1.5%	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5%	3% \$ 2.080,930 3% \$ 816,470 1.50% \$ 808,813 1.5%	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5%	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5%	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5%	\$ 14,137,21 \$ 15,592,70
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base	0% \$ 1,296,515 \$ 10% \$ 475,339 \$ 1% \$ 664,679 \$	2013 1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5%	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5%	2015 3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5%	3% \$ 1,417,012 3% \$ 555,976 1% \$ 691,668	3% \$ 1,459,522 3% \$ 572,655 1% \$ 698,584 1.5%	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$	3% 1,548,407 3% 607,530 1.25% 707,317 1.5%	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110	3% \$ 1,691,986 3% \$ 663,865 \$ 734,174 \$ 1.5%	3% \$ 1,742,746 3% \$ 683,780 1.25% \$ 743,351 1.5%	3% \$ 1,795,028 5 3% \$ 704,294 5 1.25% \$ 752,643 5 1.5%	3% \$ 1,848,879 3% \$ 725,423 1.25% \$ 762,051 1.5%	3% \$ 1,904,346 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5%	3% 6 1,961,476 3% 6 769,601 1.50% 6 785,084 1.5%	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5%	3% \$ 2.080,930 3% \$ 816,470 1.50% \$ 808,813 1.5%	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5%	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5%	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5%	\$ 14,137,21 \$ 15,592,70
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:	2012  10% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$  1.5% \$ 199,381 \$	2013 1% 5 1,309,480 \$ 5 % 6 499,106 \$ 1% 6 671,326 \$ 1.5% 6 202,371 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$	2015 3% 5 1,375,740 3 % 6 539,783 1% 6 684,819 1.5% 5 208,488	3% \$ 1,417,012 3% \$ 555,976 1% \$ 691,668 1.5% \$ 211,615	3% \$ 1,459,522 3% \$ 572,655 1% \$ 698,584 1.5% \$ 214,789	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$	3% 1,548,407 3% 607,530 1.25% 707,317 1.5% 221,281	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 227,970	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$	3% 1,742,746 3% 683,780 1.25% 743,351 1.5% 234,860	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$	3% 5 1,848,879 3% 5 725,423 1.25% 5 762,051 1.5% 5 241,959	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.55% \$ 245,588 \$	3% 5 1,961,476 3% 769,601 1.50% 6 785,084 1.5% 6 249,272	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5% \$ 260,658	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537	\$ 14,137,21 \$ 15,592,70
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1.5% \$ 199,381 \$ 0.0%	2013 1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 202,371 \$ 0.0%	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0%	2015 3% 5 1,375,740 3% 5 539,783 1% 6 684,819 1.5% 208,488 0.0%	3% \$ 1,417,012 3% \$ 555,976 1% \$ 691,668 1.5% \$ 211,615	3% \$ 1,459,522 3% \$ 572,655 1% \$ 698,584 1.5% \$ 214,789 0.0%	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0%	3% 1,548,407 3% 607,530 1.25% 707,317 1.5% 221,281 0.0%	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 227,970 0.0%	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$	3% \$ 1,742,746 3% \$ 683,780 1.25% \$ 743,351 1.5% 234,860 0.0%	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0%	3% \$ 1,848,879 : 3% \$ 725,423 : 1.25% \$ 762,051 : 1.5% \$ 241,959 : 0.0%	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5% \$ 245,588 \$ 0.0%	3% 5 1,961,476 3% 6 769,601 1.50% 785,084 1.5% 249,272	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0%	3% \$ 2.080,930 3% \$ 816,470 1.50% \$ 808,813 1.5%	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5%	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5%	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5%	\$ 14,137,21 \$ 15,592,70
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Debt Service:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$  1.5% \$ 199,381 \$  0.0% \$ 50,960 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 6 202,371 \$ 0.0% 5 50,960 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0,0% \$ 50,960 \$	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 6 208,488 \$ 0.0% 6 50,960 \$	3% 5 1,417,012 : 3% 5 555,976 1% 6 691,668 1.5% 5 211,615 0.0% 5 50,960	3% \$ 1,459,522 3% \$ 572,655 1% 698,584 1.5% \$ 214,789 0.0% \$ 50,960	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0% \$ 50,960 \$	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 \$ 0.0% 50,960	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 227,970 0.0%	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$	3% \$ 1,742,746 3% \$ 683,780 1.25% \$ 743,351 1.5% 234,860 0.0%	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0%	3% \$ 1,848,879 : 3% \$ 725,423 : 1.25% \$ 762,051 : 1.5% \$ 241,959 : 0.0%	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5% \$ 245,588 \$ 0.0%	3% 5 1,961,476 3% 6 769,601 1.50% 785,084 1.5% 249,272	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0%	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5% \$ 260,658	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537	\$ 14,137,21 \$ 15,592,70
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$  1.5% \$ 199,381 \$  0.0% \$ 50,960 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 6 202,371 \$ 0.0% 5 50,960 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0,0% \$ 50,960 \$	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 6 208,488 \$ 0.0% 6 50,960 \$	3% 5 1,417,012 : 3% 5 555,976 1% 6 691,668 1.5% 5 211,615 0.0% 5 50,960	3% \$ 1,459,522 3% \$ 572,655 1% 698,584 1.5% \$ 214,789 0.0% \$ 50,960	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0%	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 \$ 0.0% 50,960	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 227,970 0.0%	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$	3% \$ 1,742,746 3% \$ 683,780 1.25% \$ 743,351 1.5% 234,860 0.0%	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0%	3% \$ 1,848,879 : 3% \$ 725,423 : 1.25% \$ 762,051 : 1.5% \$ 241,959 : 0.0%	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5% \$ 245,588 \$ 0.0%	3% 5 1,961,476 3% 6 769,601 1.50% 785,084 1.5% 249,272	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0%	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5% \$ 260,658	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537	\$ 14,137,2 <sup>-1</sup> \$ 15,592,70
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Debt Service:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1.5% \$ 199,381 \$ 0.0% \$ 50,960 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 202,371 \$ 0.0% 5 50,960 \$ 80,000 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 208,488 \$ 0.0% 5 50,960 \$ 80,000 \$	3% \$ 1,417,012 : 3% \$ 555,976 : 1% \$ 691,668 \$ 1.5% \$ 211,615 \$ 0.0% \$ 50,960 \$ 80,000	3% \$ 1,459,522 3% \$ 572,655 1% \$ 698,584 1.5% \$ 214,789 0.0% \$ 50,960 \$ 80,000	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 0.0% 50,960 \$ 40,000	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 5 227,970 0.0% 5 50,960	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 0.0% \$ 50,960 \$	3% \$ 1,742,746 3% 683,780 1.25% \$ 743,351 1.5% 234,860 0.0% \$ 50,960	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$	3% 5 1,848,879 : 3% 725,423 : 1.25% 762,051 1.5% 241,959 0.0% 18,368	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5% \$ 245,588 \$ 0.0% \$ 16,519 \$	3% 5 1,961,476 3% 6 769,601 1.50% 6 785,084 1.5% 249,272 0.0% 6 16,519	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0% \$ 8,928	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806 0.0%	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5% \$ 260,658 0.0%	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0%	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0%	\$ 14,137,2 \$ 15,592,7 \$ 4,878,9
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Total Funds Returned:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$  1.5% \$ 199,381 \$  0.0% \$ 50,960 \$  \$ 2,686,873 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 202,371 \$ 0.0% 5 50,960 \$ 80,000 \$ 5 2,813,243 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 6 208,488 \$ 0.0% 6 50,960 \$ 6 80,000 \$ 6 2,939,790 \$	3% 5 1,417,012 : 3% 5 555,976 1% 691,668 1.5% 211,615 0.0% 50,960 \$ 80,000 \$ 3,007,231	3% \$ 1,459,522 3% \$ 572,655 1% 698,584 1.5% \$ 214,789 0.0% \$ 50,960 \$ 80,000 \$ 3,076,512	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 0.0% 50,960 40,000 3,175,495 \$	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 227,970 0.0% 50,960	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 0.0% \$ 50,960 \$ \$ 3,372,374	3% 1,742,746 3% 683,780 1.25% 743,351 1.5% 234,860 0.0% 50,960 \$ 3,455,698	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$	3% 5 1,848,879 3% 725,423 1.25% 5 762,051 1.5% 5 241,959 0.0% 18,368 \$ 3,596,679	3% \$ 1,904,346 \$ 3% \$ 747,185 \$  1.50% \$ 773,482 \$  1.5% \$ 245,588 \$  0.0% \$ 16,519 \$  \$ 3,687,120 \$	3% 5 1,961,476 3% 6 769,601 1.50% 6 785,084 1.5% 6 249,272 0.0% 6 16,519	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0% 8 ,928 \$ 3,871,808	3% \$ 2,080,930 3% \$ 816,470 1,50% \$ 808,813 1,5% \$ 256,806 0.0%	3% \$ 2,143,358 3% \$ 840,964 1,50% \$ 820,945 1,5% \$ 260,658 0.0%	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0%	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0%	\$ 14,137,2 \$ 15,592,7 \$ 4,878,9 \$ 72,005,5
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Total Funds Returned:  Total Expenses:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1.5% \$ 199,381 \$ 0.0% \$ 50,960 \$ \$ \$ \$ 2,686,873 \$ \$ 1,146,655 \$	2013  1% 51,309,480 \$ 5% 6499,106 \$ 1.5% 202,371 \$ 0.0% 50,960 \$ 80,000 \$ 52,813,243 \$ 6689,000 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$ \$ 481,000 \$	2015  3% 5 1,375,740 3 3% 6 539,783 3  1% 6 684,819 3 1.5% 6 208,488 3 0.0% 6 50,960 5 6 80,000 5 6 2,939,790 5 6 552,000 5	3% 1,417,012 3% 5555,976 1% 691,668 1.5% 211,615 0.0% 50,960 \$80,000 \$3,007,231 \$790,500	3% \$ 1,459,522 3% \$ 572,655 1% 698,584 1.5% 214,789 0.0% 50,960 \$ 80,000 \$ 3,076,512 \$ 871,500	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$	3% 1,548,407 3,607,530  1.25% 707,317 1.5% 221,281 0.0% 50,960 40,000 3,175,495 684,410 \$	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$ 4 3,212,334 \$ 5 502,650 \$	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 227,970 0.0% 50,960 5 3,291,274 8 825,400	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 0.0% \$ 50,960 \$ \$ 3,372,374 \$ \$ 360,250	3% 1,742,746 3% 683,780 1,25% 743,351 1,5% 234,860 0,0% 50,960 \$ 3,455,698 \$ 659,500	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1,25% \$ 752,643 \$ 1,5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$ \$ 674,700 \$	3% 1,848,879 3% 725,423 1.25% 762,051 1.5% 241,959 0.0% 18,368 \$ 3,596,679 \$ 588,500	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 0.0% \$ 16,519 \$ \$ 3,687,120 \$ \$ 473,750 \$	3% 5 1,961,476 3% 6 769,601 1.50% 6 785,084 1.5% 249,272 0.0% 16,519 5 3,781,952 6 659,000	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% 253,011 0.0% 8,928 \$ 3,871,808 \$ 564,900	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806 0.0% \$ 3,963,019 \$ 1,924,500	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5% \$ 260,658 0.0% \$ 4,065,925 \$ 1,247,900	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0% \$ 4,171,679 \$ 1,097,120	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0% \$ 4,280,362 \$ 1,174,500	\$ 14,137,2 \$ 15,592,7 \$ 4,878,9 \$ 72,005,5 \$ 16,640,2
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Debt Service:  Total Funds Returned:  Total Expenses:  Total All Capital Needs:  Contingency:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$  1.5% \$ 199,381 \$  0.0% \$ 50,960 \$  \$ 2,686,873 \$  \$ 1,146,655 \$  \$ - \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 6 202,371 \$ 0.0% 6 50,960 \$ 8 80,000 \$ 6 2,813,243 \$ 6 689,000 \$ 9 9 0,000 \$	2014  2% \$ 1,335,670 \$ 5% \$ 524,061 \$  1% \$ 678,039 \$ 1.5% \$ 205,407 \$  0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$ \$ 481,000 \$ \$ 90,000 \$	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 2 208,488 \$ 0.0% 5 50,960 \$ 6 80,000 \$ 6 2,939,790 \$ 6 552,000 \$ 9 9 0,000 \$	3% 5 1,417,012 : 3% 5 555,976 1% 6 691,668 1.5% 5 211,615 0.0% 5 50,960 \$ 80,000 \$ 3,007,231 \$ 790,500 \$ 90,000	3% \$ 1,459,522 3% \$ 572,655 1% 698,584 1.5% \$ 214,789 0.0% \$ 50,960 \$ 80,000 \$ 3,076,512 \$ 871,500 \$ 90,000	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$ \$ 672,500 \$ \$ 90,000 \$	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 0.0% 50,960 40,000 3,175,495 684,410 90,000 \$	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$ 3,212,334 \$ 5,502,650 \$ 90,000 \$	3% 5 1,642,705 3% 6 44,529 1.25% 725,110 1.5% 227,970 0.0% 50,960 \$ 3,291,274 \$ 825,400 \$ 90,000	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 0.0% \$ 50,960 \$ 3,372,374 \$ 360,250 \$ 90,000	3% 1,742,746 3% 683,780 1.25% 743,351 1.5% 234,860 0.0% 50,960 \$ 3,455,698 \$ 659,500 \$ 90,000	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$ \$ 674,700 \$ \$ 90,000 \$	3% 5 1,848,879 3% 725,423 1.25% 762,051 1.5% \$ 241,959 0.0% 18,368 \$ 3,596,679 \$ 588,500 \$ 90,000	3% \$ 1,904,346 \$ 3% \$ 747,185 \$  1.50% \$ 773,482 \$  1.5% \$ 245,588 \$  0.0% \$ 16,519 \$  \$ 3,687,120 \$  \$ 473,750 \$  \$ 90,000 \$	3% 5 1,961,476 3% 6 769,601 1.50% 785,084 1.5% 5 249,272 0.0% 16,519 6 3,781,952 6 659,000 90,000	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0% 8,928 \$ 3,871,808 \$ 564,900 \$ 90,000	3% \$ 2,080,930 3% \$ 816,470 1,50% \$ 808,813 1,5% \$ 256,806 0,0% \$ 3,963,019 \$ 1,924,500 \$ 90,000	3% \$ 2,143,358 3% \$ 840,964 1,50% \$ 820,945 1,5% \$ 260,658 0.0% \$ 4,065,925 \$ 1,247,900 \$ 90,000	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0% \$ 4,171,679 \$ 1,097,120 \$ 90,000	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0% \$ 4,280,362 \$ 1,174,500 \$ 90,000	\$ 14,137,2' \$ 15,592,70' \$ 4,878,94' \$ 72,005,5 \$ 16,640,2' \$ 1,800,0
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Total Funds Returned: Total Expenses:  Total All Capital Needs:  Contingency:  Total Recommended Budget - 20 Year Outlook:	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1,5% \$ 199,381 \$  0,0% \$ 50,960 \$ \$ 2,686,873 \$ \$ 1,146,655 \$ \$ - \$ \$ 3,833,528 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1% 6 671,326 \$ 1.5% 6 202,371 \$ 0.0% 6 50,960 \$ 8 80,000 \$ 6 2,813,243 \$ 6 689,000 \$ 9 9 0,000 \$	2014  2% \$ 1,335,670 \$ 5% \$ 524,061 \$  1% \$ 678,039 \$ 1.5% \$ 205,407 \$  0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$ \$ 481,000 \$ \$ 90,000 \$	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 6 208,488 \$ 0.0% 6 50,960 \$ 6 80,000 \$ 6 2,939,790 \$ 6 552,000 \$ 90,000 \$	3% 5 1,417,012 : 3% 5 555,976 1% 6 691,668 1.5% 5 211,615 0.0% 5 50,960 \$ 80,000 \$ 3,007,231 \$ 790,500 \$ 90,000	3% \$ 1,459,522 3% \$ 572,655 1% 698,584 1.5% \$ 214,789 0.0% \$ 50,960 \$ 80,000 \$ 3,076,512 \$ 871,500 \$ 90,000	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 1.5% \$ 218,011 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$ \$ 672,500 \$ \$ 90,000 \$	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 0.0% 50,960 40,000 3,175,495 684,410 90,000 \$	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$ 3,212,334 \$ 5,502,650 \$ 90,000 \$	3% 5 1,642,705 3% 6 44,529 1.25% 725,110 1.5% 227,970 0.0% 50,960 \$ 3,291,274 \$ 825,400 \$ 90,000	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 0.0% \$ 50,960 \$ 3,372,374 \$ 360,250 \$ 90,000	3% 1,742,746 3% 683,780 1.25% 743,351 1.5% 234,860 0.0% 50,960 \$ 3,455,698 \$ 659,500 \$ 90,000	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$ \$ 674,700 \$ \$ 90,000 \$	3% 5 1,848,879 3% 725,423 1.25% 762,051 1.5% \$ 241,959 0.0% 18,368 \$ 3,596,679 \$ 588,500 \$ 90,000	3% \$ 1,904,346 \$ 3% \$ 747,185 \$  1.50% \$ 773,482 \$  1.5% \$ 245,588 \$  0.0% \$ 16,519 \$  \$ 3,687,120 \$  \$ 473,750 \$  \$ 90,000 \$	3% 5 1,961,476 3% 6 769,601 1.50% 785,084 1.5% 5 249,272 0.0% 16,519 6 3,781,952 6 659,000 90,000	3% \$ 2,020,320 3% \$ 792,689 1.50% \$ 796,860 1.5% \$ 253,011 0.0% 8,928 \$ 3,871,808 \$ 564,900 \$ 90,000	3% \$ 2,080,930 3% \$ 816,470 1,50% \$ 808,813 1,5% \$ 256,806 0,0% \$ 3,963,019 \$ 1,924,500 \$ 90,000	3% \$ 2,143,358 3% \$ 840,964 1,50% \$ 820,945 1,5% \$ 260,658 0.0% \$ 4,065,925 \$ 1,247,900 \$ 90,000	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0% \$ 4,171,679 \$ 1,097,120 \$ 90,000	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0% \$ 4,280,362 \$ 1,174,500 \$ 90,000	\$ 14,137,2' \$ 15,592,70' \$ 4,878,94' \$ 72,005,5 \$ 16,640,2' \$ 1,800,0
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Debt Service:  Total Funds Returned: Total Expenses:  Total All Capital Needs:  Contingency:  Total Recommended Budget - 20 Year Outlook:  Percent per year 2012 uses 2011 CAFR as base	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1.5% \$ 199,381 \$ 0.0% \$ 50,960 \$ \$ 2,686,873 \$ \$ 1,146,655 \$ \$ 1,146,655 \$ \$ 3,833,528 \$ 9.0%	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1.5% 6 671,326 \$ 1.5% 6 202,371 \$ 0.0% 6 50,960 \$ 8 0,000 \$ 6 2,813,243 \$ 6 689,000 \$ 9 0,000 \$ 9 0,000 \$ 9 0,000 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$ \$ 481,000 \$ \$ 3,445,136 \$ 9,0%	2015  3% 5 1,375,740 3 3% 6 539,783 3  1% 6 884,819 3 1.5% 208,488 3 0.0% 5 50,960 3 6 80,000 3 6 2,939,790 3 6 552,000 3 9 90,000 3	3% \$ 1,417,012 : 3% \$ 555,976  1% \$ 691,668  1.5% \$ 211,615  0.0% \$ 50,960 \$ 80,000 \$ 3,007,231 \$ 790,500 \$ 90,000 \$ 3,887,731 3.0%	3% \$ 1,459,522 3% \$ 572,655  1% \$ 698,584  1.5% \$ 214,789  0.0% \$ 50,960 \$ 80,000 \$ 3,076,512 \$ 871,500 \$ 90,000 \$ 4,038,012 3.0%	3% \$ 1,503,308 \$ 3% \$ 589,835 \$ 1,25% \$ 698,584 \$ 218,011 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$ \$ 672,500 \$ \$ 90,000 \$ \$ 3,903,199 \$ 3.0%	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 0.0% 50,960 40,000 3,175,495 684,410 90,000 3,949,905 3,949,905 3,0%	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$ 3,212,334 \$ 502,650 \$ 90,000 \$ 3,804,984 \$ 3.0%	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 5 227,970 0.0% 5 50,960 \$ 3,291,274 \$ 825,400 \$ 90,000 \$ 4,206,674 3,0%	3% \$ 1,691,986 3 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 0.0% \$ 50,960 \$ \$ 3,372,374 \$ \$ 360,250 \$ \$ 90,000 \$ \$ 3,822,624 \$ 3,0%	3% \$ 1,742,746 3% \$ 683,780 \$ 743,351 1,5% 234,860 0.0% \$ 50,960 \$ 3,455,698 \$ 659,500 \$ 90,000 \$ 4,205,198 3.0%	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$ \$ 674,700 \$ \$ 90,000 \$ \$ 4,306,008 \$ 3.0%	3% \$ 1,848,879 : 3% \$ 725,423 : 1.25% \$ 762,051 1.5% \$ 241,959 0.0% \$ 18,368 \$ 3,596,679 \$ 588,500 \$ 90,000 \$ 4,275,179 3.0%	3% \$ 1,904,346 \$ 3% \$ 747,185 \$  1.50% \$ 773,482 \$  1.5% \$ 245,588 \$  0.0% \$ 16,519 \$  \$ 3,687,120 \$  \$ 473,750 \$  \$ 90,000 \$  \$ 4,250,870 \$  3.0%	3% 1,961,476 3% 769,601 1.50% 785,084 1.5% 249,272 0.0% 16,519 659,000 6 4,530,952 3.0%	3% \$ 2,020,320 3% \$ 792,689  1.50% \$ 796,860  1.5% \$ 253,011  0.0% \$ 8,928  \$ 3,871,808 \$ 564,900 \$ 90,000 \$ 4,526,708 3.0%	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806 0.0% \$ 3,963,019 \$ 1,924,500 \$ 90,000 \$ 5,977,519 3.0%	3% \$ 2,143,358 3% \$ 840,964 1,50% \$ 820,945 1.5% \$ 260,658 0.0% \$ 4,065,925 \$ 1,247,900 \$ 90,000 \$ 5,403,825 3.0%	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0% \$ 4,171,679 \$ 1,097,120 \$ 90,000 \$ 5,358,799 3.0%	3% \$ 2,273,888 3% \$ 892,178  1.50% \$ 845,758  1.5% \$ 268,537  0.0%  \$ 4,280,362 \$ 1,174,500 \$ 90,000 \$ 5,544,862 3.0%	\$ 14,137,2' \$ 15,592,70' \$ 4,878,94' \$ 72,005,5 \$ 16,640,2' \$ 1,800,0
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Debt Service:  Total Funds Returned: Total Expenses:  Contingency:  Total Recommended Budget - 20 Year Outlook:  Percent per year 2012 uses 2011 CAFR as base	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1.5% \$ 199,381 \$ 0.0% \$ 50,960 \$ \$ 2,686,873 \$ \$ 1,146,655 \$ \$ - \$ \$ 3,833,528 \$ 9.0% \$2,228,855 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1.5% 6 202,371 \$ 0.0% 6 50,960 \$ 8 80,000 \$ 6 2,813,243 \$ 6 689,000 \$ 6 90,000 \$ 9 9,000 \$ 9 9,000 \$ 9 9,000 \$ 9 9,000 \$ 9 9,000 \$	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1.5% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$ \$ 481,000 \$ \$ 90,000 \$ \$ 3,445,136 \$ 9.0% \$ 1,229,184	2015  3% 5 1,375,740 \$ 3% 6 539,783 \$ 1% 6 684,819 \$ 1.5% 208,488 \$ 0.0% 5 50,960 \$ 8 0,000 \$ 6 2,939,790 \$ 6 552,000 \$ 6 90,000 \$ 9,0% \$1,255,025	3% 5 1,417,012 3% 5 555,976 1% 6 691,668 1.5% 211,615 0.0% 5 0,960 \$ 80,000 \$ 3,007,231 \$ 790,500 \$ 90,000 \$ 3,887,731 3.0% \$1,446,090	3% \$ 1,459,522 3% \$ 572,655  1% \$ 698,584 1.5% \$ 214,789 0.0% \$ 50,960 \$ 80,000 \$ 3,076,512 \$ 871,500 \$ 90,000 \$ 4,038,012 3.0% \$ 1,440,828	3% \$ 1,503,308 \$ 33% \$ 589,835 \$  1,25% \$ 698,584 \$  1,5% \$ 218,011 \$  0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$ \$ 672,500 \$ \$ 90,000 \$ \$ 3,903,199 \$  3.0% \$1,285,286	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 0.0% 50,960 40,000 3,175,495 684,410 90,000 3,949,905 3,949,905 3,0% \$1,381,030	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$ 3,212,334 \$ 502,650 \$ 90,000 \$ 3,804,984 \$ 3.0% \$1,550,036	3% 5 1,642,705 3% 6 644,529 1.25% 725,110 1.5% 5 227,970 0.0% 5 3,291,274 8 825,400 9 90,000 \$ 4,206,674 3.0% \$1,987,530	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 231,389 \$ 0.0% \$ 50,960 \$ 3,372,374 \$ 360,250 \$ 90,000 \$ 3,822,624 \$ 3,0% \$ \$2,150,610	3% \$ 1,742,746 3% \$ 683,780 \$ 1.25% \$ 743,351 1.5% \$ 234,860 0.0% \$ 50,960 \$ 3,455,698 \$ 659,500 \$ 90,000 \$ 4,205,198 3.0% \$ 2,828,831	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1,25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$ \$ 674,700 \$ \$ 90,000 \$ \$ 4,306,008 \$ 3.0% \$ 3,259,504	3% 5 1,848,879 3% 725,423 1.25% 762,051 1.5% 241,959 0.0% 18,368 \$ 3,596,679 \$ 588,500 \$ 90,000 \$ 4,275,179 3.0% \$ 3,728,443	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5% \$ 245,588 \$ 0.0% \$ 16,519 \$ \$ 473,750 \$ \$ 90,000 \$ \$ 4,250,870 \$ 3.0% \$ 4,371,459	3% 5 1,961,476 3% 7 769,601 1.50% 7 85,084 1.5% 2 49,272 0.0% 5 16,519 6 3,781,952 6 659,000 6 4,530,952 3.0% \$5,186,331	3% \$ 2,020,320 3% \$ 792,689 \$ 1.50% \$ 796,860 \$ 1.5% \$ 253,011 \$ 0.0% \$ 8,928 \$ 3,871,808 \$ 564,900 \$ 90,000 \$ 4,526,708 3.0% \$ 5,873,093	3% \$ 2.080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806 0.0% \$ 3,963,019 \$ 1,924,500 \$ 90,000 \$ 5,977,519 3.0% \$6,720,629	3% \$ 2,143,358 3% \$ 840,964 1.50% \$ 820,945 1.5% \$ 260,658 0.0% \$ 4,065,925 \$ 1,247,900 \$ 90,000 \$ 5,403,825 3.0% \$6,278,583	3% \$ 2,207,659 3% \$ 866,193 1,50% \$ 833,260 1,5% \$ 264,568 0,0% \$ 4,171,679 \$ 1,097,120 \$ 90,000 \$ 5,358,799 3,0% \$6,576,294	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0% \$ 4,280,362 \$ 1,174,500 \$ 90,000 \$ 5,544,862 3,0% \$7,090,078	\$ 14,137,2 \$ 15,592,7 \$ 4,878,9 \$ 72,005,5 \$ 16,640,2 \$ 1,800,0
Percent per year 2012 uses 2011 CAFR as base Personal Services:  Percent per year 2012 uses 2011 CAFR as base Benefits:  Percent per year 2012 uses 2011 CAFR as base Contracts, Materials and Supplies:  Percent per year 2012 uses 2011 CAFR as base Utilities:  Percent per year 2012 uses 2011 CAFR as base Debt Service:  Total Funds Returned: Total Expenses:  Total All Capital Needs:  Contingency:  Total Recommended Budget - 20 Year Outlook:  Percent per year 2012 uses 2011 CAFR as base	2012  0% \$ 1,296,515 \$ 10% \$ 475,339 \$  1% \$ 664,679 \$ 1,5% \$ 199,381 \$ 0.0% \$ 50,960 \$ \$ 2,686,873 \$ \$ 1,146,655 \$ \$ \$ \$ 3,833,528 \$ 9.0% \$2,228,855 \$ \$3,232,029 \$	2013  1% 5 1,309,480 \$ 5% 6 499,106 \$ 1.5% 6 671,326 \$ 1.5% 6 202,371 \$ 0.0% 6 50,960 \$ 80,000 \$ 6 80,000 \$ 6 90,000 \$ 6 90,000 \$ 9,000 \$ 9,000 \$ \$ 1,627,356 \$ 3,194,071	2014 2% \$ 1,335,670 \$ 5% \$ 524,061 \$ 1% \$ 678,039 \$ 1.5% \$ 205,407 \$ 0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 2,874,136 \$ \$ 481,000 \$ \$ 90,000 \$ \$ 3,445,136 \$ 9.0% \$ 1,229,184 \$ 3,470,977	2015  3% 5 1,375,740 3% 6 539,783 1% 6 684,819 1.5% 208,488 0.0% 5 50,960 5 80,000 5 2,939,790 5 552,000 5 3,581,790 9,0% \$1,255,025 \$3,772,855	3% 5 1,417,012 3% 5 555,976 1% 6 691,668 1.5% 5 211,615 0.0% 5 50,960 \$ 80,000 \$ 3,007,231 \$ 790,500 \$ 90,000 \$ 3,887,731 3.0% \$1,446,090 \$3,882,469	3% \$ 1,459,522 3% \$ 572,655  1% 698,584 1.5% \$ 214,789 0.0% \$ 50,960 \$ 80,000 \$ 3,076,512 \$ 871,500 \$ 90,000 \$ 4,038,012 3.0% \$ 1,440,828 \$ 3,882,469	3% \$ 1,503,308 \$ 33% \$ 589,835 \$  1,25% \$ 698,584 \$  1,5% \$ 218,011 \$  0.0% \$ 50,960 \$ \$ 80,000 \$ \$ 3,140,699 \$ \$ 672,500 \$ \$ 90,000 \$ \$ 3,903,199 \$  3.0% \$1,285,286	3% 1,548,407 3% 607,530 \$ 1.25% 707,317 \$ 1.5% 221,281 \$ 0.0% 50,960 \$ 40,000 3,175,495 684,410 90,000 \$ 3,949,905 \$ 3,0% \$1,381,030 \$4,118,911	3% 1,594,860 \$ 3% 625,756 \$ 1.25% 716,158 \$ 1.5% 224,601 \$ 0.0% 50,960 \$ 3,212,334 \$ 502,650 \$ 6,90,000 \$ 3,804,984 \$ 3.0% \$1,550,036 \$4,242,479	3% 5 1,642,705 3% 6 44,529 1.25% 725,110 1.5% 5 227,970 0.0% 5 0,960 5 3,291,274 8 825,400 9 90,000 \$ 4,206,674 3.0% \$ 1,987,530 \$ 4,369,753	3% \$ 1,691,986 \$ 3% \$ 663,865 \$ 1.25% \$ 734,174 \$ 1.5% \$ 231,389 \$ 50,960 \$ 50,960 \$ \$ 3,372,374 \$ \$ 360,250 \$ 90,000 \$ 3,822,624 \$ 3,0% \$ \$2,150,610 \$ 4,500,846	3% \$ 1,742,746 3% \$ 683,780  1.25% \$ 743,351 1.5% \$ 234,860 0.0% \$ 50,960  \$ 3,455,698 \$ 659,500 \$ 90,000 \$ 4,205,198 3.0% \$2,828,831 \$4,635,871	3% \$ 1,795,028 \$ 3% \$ 704,294 \$ 1.25% \$ 752,643 \$ 1.5% \$ 238,383 \$ 0.0% \$ 50,960 \$ \$ 3,541,308 \$ \$ 674,700 \$ \$ 90,000 \$ \$ 4,306,008 \$ 3.0% \$ 3,0% \$ 3,259,504 \$ 4,774,947	3% 5 1,848,879 3% 725,423 1.25% 5 762,051 1.5% 5 241,959 0.0% 18,368 \$ 3,596,679 \$ 588,500 \$ 90,000 \$ 4,275,179 3.0% \$3,728,443 \$4,918,196	3% \$ 1,904,346 \$ 3% \$ 747,185 \$ 1.50% \$ 773,482 \$ 1.5% \$ 245,588 \$ 0.0% \$ 16,519 \$ \$ 473,750 \$ \$ 90,000 \$ \$ 4,250,870 3.0% \$ 4,371,459 \$ \$5,065,741	3% 5 1,961,476 3% 6 769,601 1.50% 6 785,084 1.5% 6 249,272 0.0% 6 16,519 6 3,781,952 6 659,000 6 4,530,952 3.0% \$5,186,331 \$5,217,714	3% \$ 2,020,320 3% \$ 792,689  1.50% \$ 796,860  1.5% \$ 253,011  0.0% 8,928  \$ 3,871,808 \$ 564,900 \$ 90,000 \$ 4,526,708 3.0% \$ 5,873,093 \$ 5,374,245	3% \$ 2,080,930 3% \$ 816,470 1.50% \$ 808,813 1.5% \$ 256,806 0.0% \$ 3,963,019 \$ 1,924,500 \$ 90,000 \$ 5,977,519 3.0% \$ 6,720,629 \$ 5,535,472	3% \$ 2,143,358 3% \$ 840,964 1,50% \$ 820,945 1,5% \$ 260,658 0.0% \$ 4,065,925 \$ 1,247,900 \$ 90,000 \$ 5,403,825 3.0% \$6,278,583 \$5,701,537	3% \$ 2,207,659 3% \$ 866,193 1.50% \$ 833,260 1.5% \$ 264,568 0.0% \$ 4,171,679 \$ 1,097,120 \$ 90,000 \$ 5,358,799 3.0% \$6,576,294 \$5,872,583	3% \$ 2,273,888 3% \$ 892,178 1.50% \$ 845,758 1.5% \$ 268,537 0.0% \$ 4,280,362 \$ 1,174,500 \$ 90,000 \$ 5,544,862 3.0% \$7,090,078 \$6,048,760	\$ 14,137,2 \$ 15,592,7 \$ 4,878,9 \$ 72,005,5 \$ 16,640,2 \$ 1,800,0

# 20-year Capital Improvement Plan based in part of WTP Facility Plan, future capital projects and capital equipment improvements

Sanitary Sewer Funds Capital Projects	Cur 2012 2013 1 to 5-ye		2015 20	s of Data) 016 2017 5-years 1 to 5-years	2018 6 to 10-years	2019	2020	ans (15-ye: 2021 6 to 10-years	ars of Proje 2022 6 to 10-years	ections) 2023 11 to 15-years	2024 11 to 15-years	2025 11 to 15-years	2026 11 to 15-years	Future 2027	2028	ans (15-yea 2029 16 to 20-years	ars of Proje 2030 16 to 20-years	2031	2032 16 to 20-years	Total 21-years
Central Maintenance (Equipment) Lab Administration	\$ 177,000 \$ 60, \$ 15,000 \$ 15, \$ 55, \$ 9,430 \$ 69, \$ 126,000 \$ 1,093,	000 \$ 16,500 000 852		\$ 200,000 17,500 \$ 17,500 28,000 \$ 315,000	\$ 12,500 \$ 10,000	\$ 18,000 \$ \$ 12,500 \$ \$ 25,000 \$		\$ 12,500 \$ 11,000	\$ 19,000 \$ 12,500 \$ 25,000	\$ 12,500	\$ 19,500 \$ 12,500 \$ 12,000 \$ 20,000	\$ 19,500 \$ 12,500	\$ 12,500	\$ 12,500 \$ 13,000	\$ 140,500 \$ 12,500 \$ 100,000	\$ 12,500	,		\$ 12,500	\$ 487,000 \$ 900,000 \$ 242,500 \$ 139,282 \$ 2,871,000
Total of the City of Kent 2011 CIP: \$	\$ 327,430 \$ 1,292,	852 \$ 203,500	\$ 457,000 \$ 2	45,500 \$ 532,500	\$ 260,500	\$ 55,500 \$	131,000	\$ 101,000	\$ 56,500	\$ 31,500	\$ 64,000	\$ 32,000	\$ 32,500	45,500	\$ 253,000	\$ 58,000	\$ 267,500	\$ 133,500	59,000	\$ 4,639,782
CT Consultants Facility Plan for WRF Annual Maintenance Projects Identified Maintenance Needs Year 1 through 5 Identified Maintenance Needs Year 6 through 10 Identified Maintenance Needs Year 11 through 15 Identified Maintenance Needs Year 16 through 20 Identified Maintenance Needs & in 2011 Capital Plan  Total CT Consultants Facility Plan for WRF: \$	\$ (228,	000 \$ 614,400 000) \$ 20,400	\$ 300,000 \$ 4 \$ - \$ (1	30,000 \$ 30,000 76,000 \$ 532,300 18,000) \$ (61,700) 88,000 \$ 500,600	\$ 294,000	\$ 40,000 S \$ 110,800 S \$ 150,800 S	110,800	\$ 110,800		\$ 108,600	\$ 108,600		\$ 108,600	\$ 108,600	\$ 74,200	\$ 74,200	\$ 74,200	\$ 40,000 : \$ 74,200 : \$ 114,200 :	\$ 74,200	\$ 720,000 \$ 2,582,700 \$ 554,000 \$ 543,000 \$ 371,000 \$ (387,300) \$ 4,383,400
City of Kent, Collection System Repairs Sewer Repair Sewer Replacement Lift Station Repair Lift Station Replacement Total City of Kent, Collection System Repairs: \$	s - s	,,		22,000 \$ 23,000 22,000 \$ 23,000	\$ 150,000 \$ 30,000	\$ 1,250,000	200,000		\$ 300,000	. ,	\$ 350,000	\$ 45,000		\$ 250,000	\$ 450,000	\$ 50,000	\$ 500,000 \$ 250,000		\$ 550,000 \$ 250,000	\$ 551,000 \$ 2,900,000 \$ 245,000 \$ 2,750,000 \$ 6,446,000
Total All Capital Needs: \$	\$ 327,430 \$ 1,430,	852 \$ 888,300	\$ 808,000 \$ 6	55,500 \$ 1,056,100	\$ 909,300	\$ 1,481,300	507,800	\$ 313,800	\$ 535,300	\$ 249,100	\$ 592,600	\$ 256,600	\$ 613,100	\$ 477,100	\$ 1,101,200	\$ 507,200	\$ 1,167,700	\$ 579,700	\$ 1,011,200	\$ 15,469,182
Materials and Supplies (2% per year increase base 2010)  Electricity (1.5% per year increase base 2010)  Total Funds Returned	\$ 381,769 \$ 381,	981 \$ 588,811 011 \$ 257,821 000 \$ 65,000 769 \$ 381,769	\$ 594,699 \$ 6 \$ 261,689 \$ 2 \$ 65,000 \$ \$ 381,769 \$ 3			\$ 614,236 \$ 277,747 \$ 32,500 \$ 381,769	621,913 281,913 381,769	\$ 629,687 \$ 286,142 \$ 381,769	\$ 637,559 \$ 290,434 \$ 381,769	\$ 645,528 \$ 294,790 \$ 381,769	\$ 653,597 \$ 299,212 \$ 345,144	\$ 661,767 \$ 303,700 \$ 310,226	\$ 3,198,309 \$ 671,694 \$ 308,256 \$ 175,363 \$ 4,353,622	\$ 681,769 \$ 312,880 \$ -	\$ 691,995 \$ 317,573 \$ -	\$ 702,375 \$ 322,337 \$ -	\$ 712,911 \$ 327,172 \$ -	\$ 332,079 \$ -	\$ 734,459 \$ 337,060 \$ -	\$ 60,663,282 \$ 13,540,746 \$ 6,123,929 \$ 422,500 \$ 5,411,962 \$ 86,162,418
Subtotal Operating & Capital Costs: \$	\$ 3,675, <b>012 \$ 4</b> ,8 <b>9</b> 6,	642 \$ 4,424,931	<b>\$ 4,421,683  \$ 4,</b> 3	48,371 \$ 4,830,357	\$ 4,761,138	\$ 5,388,069	4,471,929	\$ 4,370,288	\$ 4,686,718	<b>\$ 4,498,09</b> 3	\$ 4,905,267	\$ 4,637,448	\$ 4,966,722	\$ 4,766,007	\$ 5, <b>503,8</b> 55	\$ 5,026,791	\$ 5,807,508	\$ 5,343,101	\$ 5,901,668	\$ 101,631,600
Contingency Recommended Contingency 2% of Total over 20-yrs.	\$ 100,	000 \$ 100,000	\$ 100,000 \$ 1	00,000 \$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100.000	\$ 100,000	\$ 100,000	\$ 100.000	\$ 2,000,000
Total Recommended Budget - 20 Year Outlook: \$	3,675,012 \$ 4,996,	642 \$ 4,524,931	\$ 4,521,683 \$ 4,4	48,371 \$ 4,930,357	\$ 4,861,138	\$ 5,488,069	4,571,929	<b>\$ 4,470,28</b> 8	\$ 4,786,718	\$ 4,598,093	\$ 5,005,267	\$ 4,737,448	\$ 5,066,722	<b>\$ 4,</b> 86 <b>6,00</b> 7	\$ 5, <b>60</b> 3,855	\$ 5, <b>126</b> ,7 <b>9</b> 1	\$ 5,907,508	\$ 5,443,101		\$ 103,631,600
20-year Capital Improvement Plan Cacl.s future % ir	ncreases based of 2011 2012			015 2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	
Percent per year 2012 uses 2011 CAFR as base	0% 1% \$ 1,580,880 \$ 1,596, 10% 5% \$ 557,467 \$ 585,	5%	\$ 1,677,481 <b>\$ 1</b> ,7 3%	3% 3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	\$ 44,083,468 \$ 16,579,814
Percent per year 2012 uses 2011 CAFR as base  Contracts, Materials and Supplies: \$	1% 1% \$ 577,209 \$ 582,	1%		1% 1% 00,646 \$ 606,652	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	
Percent per year 2012 uses 2011 CAFR as base	1.5% 1.5% \$ 250,257 \$ 254,	1.5%	1.5% 1	.5% 1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	\$ 13,540,746 \$ 6,123,929
Percent per year 2012 uses 2011 CAFR as base  Debt Service: \$	0.0% 0.0% \$ 381,769 \$ 381,	0.0% 769 <b>\$</b> 381, <b>7</b> 69		.0% 0.0% 81,769 \$ 381,769	0.0% \$ 381,769	0.0% \$ 381,769	0.0% \$ 381,769	0.0% \$ 381,769	0.0% \$ 381,769	0.0% \$ 381,769	0.0% \$ 345,144	0.0% \$ 310,226	0.0% \$ 175,363	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Total Funds Returned:	\$ 65,	000 \$ 65,000	\$ 65,000 \$	<b>65</b> ,000 <b>\$ 65</b> ,000	\$ 65,000	\$ 32,500														
Total Operation Expenses; \$	\$ 3,347,582 \$ 3,465,	790 \$ 3,536,631	\$ 3,613,683 \$ 3,6	92,871 \$ 3,774,257	\$ 3,851,838	\$ 3,906,769	3,964,129	\$ 4,056,488	\$ 4,151,418	\$ 4,248,993	\$ 4,312,667	\$ 4,380,848	\$ 4,353,622	\$ 4,288,907	\$ 4,402,655	\$ 4,519,591	\$ 4,639,808	\$ 4,763,401	\$ 4,890,468	\$ 86,162,418
Total All Capital Needs: \$	\$ 327,430 \$ 1,430,	852 \$ 888,300	\$ 808,000 \$ 6	55,500 \$ 1,056,100	\$ 909,300	\$ 1,481,300	507,800	\$ 313,800	\$ 535,300	\$ 249,100	\$ 592,600	\$ 256,600	\$ 613,100	\$ 477,100	\$ 1,101,200	\$ 507,200	\$ 1,167,700	\$ 579,700	\$ 1,011,200	\$ 15,469,182
Contingency: \$				00,000 \$ 100,000																
Total Recommended Budget - 20 Year Outlook: \$ ercent per year 2012 uses 2011 CAFR as base Projected Beginning of Year Fund Balance: Projected Revenue: Projected End of Year Fund Balance:	9.0% 9.0% \$1,877,604 \$1,994, \$3,792,011 \$4,128,	9.0% 603 \$1,126,751 790 \$4,491,520	9.0% 3 \$1,093,340 \$1,4 \$4,886,896 \$5,0	.0% 3.0% 58,552 \$2,040,730 30,549 \$5,030,549	3.0% \$2,140,921 \$5,181,465	3.0% \$2,461,248 \$5,336,909	3.0% \$2,310,088 \$5,497,017	3.0% \$3,235,176 \$5,661,927	3.0% \$4,426,815 \$5,831,785	3.0% \$5,471,882 \$6,006,739	3.0% \$6,880,528 \$6,186,941	3.0% \$8,062,201 \$6,372,549	\$ 5,066,722 3.0% \$9,697,302 \$6,563,725 \$11,194,306	3.0% \$11,194,306 \$6,760,637	3.0% \$13,088,936 \$6,963,456	3.0% \$14,448,537 \$7,172,360	3.0% \$16,494,106 \$7,387,531	3.0% \$17,974,129 \$7,609,157	3.0% \$20,140,185 \$7,837,431	\$ 103,631,600 \$ 123,729,945
		Topic line				100				ng lat						SA	NITARY FU	ND - Futur	e 20-Year (	Capital Plans

Contain Planting Cont	Solid Waste Fund 20-year analysis  Solid Waste Funds Budget With Capital	Capital Contingency 5 2012	-	\$ 50,000 \$ Projections 2014 1 to 5-years	50,000	\$ 50,000 \$ of Data) 2016	84,872 50,000 2017 1 to 5-years	\$ 50,000			\$ 50,000   9   9   9   9   9   9   9   9   9	ojections) 2022	2023	2024	2025	Budget Proj	,	\$ 50,000 <b>5-years of</b> 2028 16 to 20-years		s) 2030	\$ 50,000 2031 16 to 20-years	\$ 50,000 2032 16 to 20-years	Total 21-years
Present & Burelle (No. pre)   Pres	City of Kent 2012 Capital Improvements Program Capital Projects Central Maintenance (Leaf Collection Equipment) Administration																						\$ - \$ -
Place of Exercise (figure year in part of months below)   5   58,458   5   62,467   5   63,767   5   63,768   5   75,772   5   75,782   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   5   75,772   75,772   5   75,772   75,	Total of the City of Kent 2011 CI	P: \$ - \$	-	\$ - \$		\$ - S	396	\$ -	\$ -	\$ -	\$ - !	- \$	;	<b>s</b> - :	-	\$ - \$		\$ -	<b>\$</b> -	\$ - 5		\$ -	\$ -
Reserve Recommended Configency 27 oil Toal over 20-yrs.  Total Recommended Englest-20 Year Outlook: \$ 436,405 \$ 445,131 \$ 451,931 \$ 453,	Personel & Benefits (% per year based on calc. below) Materials and Supplies (% per year based on calc. below) Contractual Services (% per year based on calc. below) Total Funds Returned (% per year based on calc. below) Total Operating Cost	\$ 3,554 5 \$ 373,443 5 \$ - 5 E: <b>\$ 436,435</b> 5	3,590 379,045 - 445,131	\$ 3,625 \$ \$ 384,730 \$ \$ - \$ \$ 451,931 \$	3,662 390,501 - 4 <b>59,473</b>	\$ 3,698 \$ \$ 396,359 \$ \$ - \$ \$ 467,327 \$	3,735 402,304 - <b>475,32</b> 7	\$ 3,782 \$ 408,339 \$ -	\$ 3,829 \$ 414,464 \$ -	\$ 3,877 \$ 420,681 \$ -	\$ 3,926 \$ 426,991 \$ -	3,975 \$ 433,396 \$	4,024 439,897 5 - 5	\$ 4,075 \$ 446,495 \$ -	4,126 453,193 -	\$ 4,187 \$ \$ 459,991 \$ \$ - \$	4,250 466,890	\$ 4,314 \$ 473,894 \$ -	\$ 4,379 \$ 481,002 \$ -	\$ 4,444 \$ \$ 488,217 \$ \$ - \$	4,511 495,540 -	\$ 4,579 \$ 502,974 \$ -	\$ 84,142 \$ 9,138,345
Total Recommended Budget - 20 Year Outlook: \$ 436,435 \$ 445,131 \$ 451,931 \$ 451,931 \$ 459,473 \$ 467,327 \$ 475,227 \$ 483,487 \$ 491,800 \$ 500,270 \$ 508,900 \$ 517,804 \$ 526,654 \$ 536,785 \$ 545,000 \$ 554,583 \$ 564,257 \$ 574,118 \$ 584,169 \$ 594,413 \$ 604,855 \$ 615,500 \$ 10,837,227 \$ 194,800	Subtotal Operating & Capital Costs	: \$ 436,435 \$	445,131	\$ 451,931 \$	459,473	\$ 467,327 \$	475,327	\$ 483,487	\$ 491,800	\$ 500,270	\$ 508,900	517,694	526,654	\$ 535,785	545,090	\$ 5 <b>54,5</b> 83 \$	564,257	\$ 574,118	\$ 584,169	\$ 594,413	604,855	\$ 615,500	\$ 10,937,200
Expenses based on 2011 CAFR Actual with % increase Expenses based on 2011 CAFR Actual with % increase Based on 2011 CAFR Actual with % increase Control and Bankers 1 5,704.8 \$ 3,704.8 \$ 3,80.9	Reserve Recommended Contingency 2% of Total over 20-yrs.																						
Expenses based on 2011 CAFR Actual with % Increase based on 2011 CAFR Ac	Total Recommended Budget - 20 Year Outlook	:: \$ 436,435 \$	445,131	\$ 451,931 \$	459,473	\$ 467,327 \$	475,327	\$ 483,487	\$ 491,800	\$ 500,270	\$ 508,900	\$ 517,694 \$	526,654	\$ 535,785	<b>54</b> 5,090	<b>\$ 554</b> ,583 <b>\$</b>	564,257	\$ 574,118	\$ 584,169	\$ 594,413	<b>604,85</b> 5	\$ 615,500	\$ 10,937,200
	Expenses based on 2011 CAFR Actual with % Increase Benefits Expenses based on 2011 CAFR Actual with % Increase Materials and Supplies Expenses based on 2011 CAFR Actual with % Increase Other Expenses based on 2011 CAFR Actual with % Increase Contractural Services Total Funds Returned Total Expenses:  Revenue based on 2011 CAFR Actual with % Increase Charges for Services Intergovernmental Funds Transferred In Total Revenues:	0% s: \$ 44,941 \$ 0% s: \$ 14,497 \$ 0% s: \$ 3,554 \$ 0% s: \$ 373,443 \$ s: \$ 436,435 \$ 5% s: \$444,163 s: \$12,500 s: \$456,663	1% 45,390 18% 17,106 1% 3,590 1% - 1.5% 379,045 445,131 5% \$466,371 \$12,500 \$478,871	2% \$ 46,298 \$ 1% \$ 17,278 \$ 1% \$ 3,625 \$ 1% \$ - \$ 1.5% \$ 384,730 \$ \$ 451,931 \$ 5% \$ 4489,689 \$ 12,500 \$ 502,189	3% 47,687 2% 17,623 1% 3,662 1% - 1.5% 390,501 459,473 5% \$514,174 \$12,500 \$526,674	3% \$ 49,118 \$ 3% \$ 18,152 \$ 18,152 \$ 1% \$ 3,698 \$ 1% \$ - \$ 1.5% \$ 396,359 \$ \$ 467,327 \$ 3% \$ 529,599 \$ 12,500 \$ 542,099	3% 50,591 3% 18,696 1% 3,735 1% 1.5% 402,304 475,327 3% \$545,487 \$12,500 \$557,987	3% \$ 52,109 3% \$ 19,257 1.25% \$ 3,782 1.25% \$ - 1.5% \$ 408,339 \$ 483,487 3% \$561,852 \$12,500 \$574,352	3% \$ 53,672 3% \$ 19,835 1,25% \$ 3,829 1,25% \$ - 1,5% \$ 414,464 \$ 491,800 3% \$578,707 \$12,500 \$591,207	3% \$ 55,282 3% \$ 20,430 1,25% \$ 3,877 1,25% \$ - 1,5% \$ 420,681 \$ 500,270 3% \$596,068 \$12,500 \$608,568	3% \$ 56,941 3% \$ 21,043 1.25% \$ 3,926 1.25% \$ - 1.55% \$ 426,991 \$ 508,900 3% \$613,950 \$12,500 \$626,450	3% 5 58,649 \$ 3% 21,674 \$ 1.25% 5 3,975 \$ 1.25% 5 1.5% 5 433,396 \$ 517,694 \$ 3% \$632,369 \$12,500 \$644,869	3% 60,409 3 3% 50,409 51,25% 526,654 53,840 \$663,840	3% 62,221 3% 22,994 1.25% 1.25% 1.25% \$ 1.5% 446,495 \$ 535,785 \$ 3% \$670,880 \$12,500 \$683,380	3% 64,088 3% 23,684 1.25% 4,126 1.25% 5 453,193 545,090 3% \$691,006 \$12,500 \$703,506	3% \$ 66,010 \$ 3% \$ 24,394 \$ 1.50% \$ 1.5% \$ 459,991 \$ \$ 554,583 \$ 3% \$ 7711,737 \$ 12,500 \$ 724,237	3% 67,990 3% 25,126 1.50% 4,250 1.50% 1.5% 466,890 5564,257 3% \$733,089 \$12,500 \$745,589	3% \$ 70,030 3% \$ 25,880 1.50% \$ 4,314 1.50% \$ - 1.5% \$ 473,894 \$ 574,118 3% \$755,081 \$12,500 \$767,581	3% \$ 72,131 3% \$ 26,656 1.50% \$ 4,379 1.50% \$ 481,002 \$ 584,169 3% \$777,734 \$12,500 \$790,234	3% \$ 74,295 \$ 3% \$ 27,456 \$ 1.50% \$ 4,444 \$ 1.5% \$ 488,217 \$ \$ 594,413 \$ 3% \$801,066 \$12,500 \$813,566	3% 5 76,524 3% 5 28,280 1.50% 6 4,511 1.50% 5 - 1.5% 495,540 5 604,855 3% \$825,098 \$12,500 \$837,598	3% \$ 78,820 3% \$ 29,128 1.50% \$ 4,579 1.50% \$ 502,974 \$ 615,500 3% \$849,851 \$12,500 \$862,351	\$ 461,515 \$ 84,142 \$ - \$ 9,138,345 \$ 10,937,200 \$ 13,439,310
											\$ 827,2 <b>5</b> 5 \$ 944,805	\$ 944,805 \$ \$ 1,071,980 \$	1,071,980 1,209,165	\$ 1,209,165 \$ 1,356,761	\$ 1,356,761 \$ 1,515,177	\$ 1,515,177 \$ \$ 1,684,831 \$	5 1,684,831 5 1,866,163	\$ 1,866,163 \$ 2,059,626	\$ 2,059,626 \$ 2,265,692	\$ 2,265,692 \$ 2,484,845	\$ 2,484,845 \$ 2,717,587	\$ 2,717,587 \$ 2,964,438	

	/-02 sbnu	A 1916W m	note														HI HOLD		I STORY		15 pg 15	
							1'894'072 \$							\$ 120,052	\$ 170,062		evomen bna T10S	inguonti siilenes	3 bna seoivie2	lenozie9 ol eur	nitnoO	Projected Beginning of Year Fund Balance: Projected End of Year Fund Balance:
	(\$E7,EE6,2)	\$ (582,414,8)	) \$ (984,816,4	) \$ (457,654,4	\$ (785,586,5)	\$ (068,844,5)	\$ (699'620'E)	(S,631,141) \$	\$ (967,082,5)	\$ (250,888,1)	\$ (145,242,1	) <b>\$</b> (\$62'612'1	) \$ (162,009)	\$ (178,208)	\$ (407,035)	807,102	\$ 687,415	\$ 266,814	\$ 626'898'	\$ 997,824,1	. \$ ZGE'G9L'Z	Projected End of Year Fund Balance: \$
	(5,414,282)	\$ (984,816,4)	) \$ (427,864,4	\$ (786,689,6	\$ (068,844,5)	\$ (659,650,6)	\$ (141,158.5)	\$ (967,085,5)	\$ (250,888,1)	\$ (1,542,341)	\$ (\$52,512,1	\$ (162,009)	\$ (178,208)	\$ (407,082)	\$ 807,102	814,789						Projected Beginning of Year Fund Balance: \$
(8)					\$ (864,863)							\$ (\$00,616)		\$ (881,585)	\$ (214,224)	113,081)	) \$ (809,001)	\$ (168,869)	\$ (768,17)	\$ (985,667)	\$ (866,808)	tal Estimated Revenues MINUS Total Romd. With Prants \$
\$ 15												\$ 724,268	\$ 724,268	\$ 724,268	\$ 724,568	724,265	-		\$ 682,883	\$ 916,888	\$ 581,185	\$ :seuneveR betsmits3 lstoT
12 \$			\$ 074,288	\$ 692,8401	1'158'959 <b>\$</b>				-			8 627'458 \$	\$ 787,688	\$ 969'776	\$ 668,440,1				\$ 921'099	1,326,502 \$		otal Rcmd. Budget with Prnsl 20 Year Outlook*: \$
			\$ 027,288	- 9	\$ 108,284	\$ 295,365 \$ 627,302 \$	-					\$ 996,628	\$ 667,676	\$ 465,644		367,862 277,864		\$ 612,880,1 \$ 779,954	\$ 291,724	\$ 167,714		Total Personal Services & Benefits: \$
l l	2032	2031	2030	5029	2028	7202	2026	2025	2024	2023	2022	2021	2020	2019	2018	410		2015	2014	2013		Total Recommended Budget - 20 Year Outlook: \$
\$		\$ 784 \$	\$ 484,2	\$ 484 \$		\$ 484 \$	\$ 484 \$	\$ 484.\$	\$ '484 \$	\$ 784 \$	\$ 1484 \$	\$ 484,5	\$ 787 \$	\$ '484 \$	\$ 484 \$	2,484	\$ +8+'Z	\$ 484,2	\$ +8+'Z	\$ '484 \$	\$ 484.5	Debt Service Principal: \$
•	32,180	%0 \$ 902'1E	%0 31,236 <b>\$</b>	%0 \$ \$\dagger \text{\dagger} \text{\dagger}	%0 \$ 0ZE'0E	%0 \$67.4 \$	\$ 05,430	%0 \$ 966'8Z	%0 * +00'07	%0 h +07'07	%0	%0	%0	%0	%0 • 000'07	%0		%0	%0	%0	%0	Debt Service % Increase used per Year:
\$	92 180	\$ 90218	\$ 95618	\$ 722.08	\$ 025.05	\$ 128.00	\$ 05765	\$ -008C	\$ - \$	\$ 58,284 \$	\$ \$26 72	\$ 069'72	\$ 6 <del>7</del> 2'72	\$ 6,913	\$ 289'97	Se,252 \$	\$ 266,52	\$ 967,85	\$ 086,480	\$ 922'52	\$ 879,45	Total Contractural Services, Mati. & Supl. & Other: \$
\$	866,1	\$ 606'1	\$ 188,1	\$ 658,1	\$ 928'1	\$ 664'1	\$ 277,1	\$ 972"1	\$ 427,1	\$ 607,1	\$ 289,1	\$ 199'1	\$ 149'1	1,620 \$	\$ 009,1	188,1	\$ 595,1	\$ 099'1	\$ 753,1	\$ 615,1	\$ 705'1	\$ :seilago S bns slaitetal \$ :here
\$		\$ 964'62	\$ 996,65	\$ 126,85	\$ 494,82	\$ 670,85		-		\$ 186,581	\$ 292'92	\$ 826'92	\$ 809'92	\$2,292 \$	\$ 086,42	\$4,671				\$ 607,62	\$ 474,62	Contractural Services: \$
'll \$	812,727 %02.1	1.50%	1.50%	1,50%	%09 <sup>1</sup> 1	1.50%	1.50%	1.25%	1.25%	1"52%	1.25%	1.25%	1,25%	1.25%	1.25%	%1	% L	%1	%1	%1	%0	Cont., M&S and Other % Increase used per Year:
2 2			\$ 074,888	163,024 \$	\$ 121,821	\$ 599,531		\$ 662,168		\$ 066,861	\$ 532,551	128,692 \$	124,944 \$	\$ 961'367	\$ 277,711 \$ 277,084	\$ 246,411 \$ 277,842			\$ 659,401	\$ 162,714	\$ 107,114	Total Personal Services & Benefits: \$
	%E	%€	%ε	%E	%€	%E	%€	%€	%€	%E	%E	%E	%E	%E	%E	%8		3 822 201 %E	3%	3%	\$ 66980 %0	Benefits % Increase used per Year:
8 \$	849,075	\$ 233,083 \$	\$ 955,718	\$ 184,203		\$ 758,674		\$ 844'944	\$ 577,654	420,820 \$	\$ 695,804	\$ 699'966	\$ 011,885	\$ 668,676	\$ 600,686	\$25,430			322,524 \$	316,200 \$	\$ 690,515	Personal Services: \$
	%ε	%€	3%	3%	%ε	%€	%€	%E	%€	%€	%E	%€	%€	%€	%E	%8	%€	%8	5%	%1	%0	Personal Services % Increase used per Year:
	2032	2031	2030	2029	2028	7202	2026	2025	2024	2023	2022	2021	2020	2019	2018	410	2016 2	2012	2014	2013	2012	s based on 2011 CAFR Actual with % Increase
<b>∠</b> \$			8 620,000,6 8 787.80 <b>S.</b> 2												\$ 189'918'Z		7'464'697 \$ 2,					
s			\$ 404,802	\$ 691,605		\$ 270,015	20000					\$ 520 505 6		\$ 143,031 \$		\$ 169,636	32 <b>5</b> ,568 \$ 2,712,029		355,325 \$	\$ (CC1,13C)		
l \$			\$ 722,268	\$ 724,268		\$ 722,428		\$ 724,268	\$ 725,268		\$ 425,428	\$ 725,427	\$ 725,292	\$ 724,292	\$ 726,268	724,268		\$ 599'689	\$ 682'889	\$ (307 105)	\$ (286,483 \$ (728,48)	Total Estimated Revenues: \$ Revenue minus Expenses: \$
\$		40	\$ 475,7	\$ 478,7	\$ 475,7	\$ 475,7		\$ 475,7	70	\$ 475,7	\$ 475,7	\$ 246,7	\$ 476,7	\$ 500,003	\$ 746,7	\$ 475,7	\$ 476,7		\$ 475,7	\$ 476,7	\$ 586.485	\$ supposed beforeited Februaries
\$	21,766	\$ 994'12	\$ 994'12	\$ 994'12	\$ 994'12	\$ 997,15		\$ 994,12	\$ 994,15	\$ 994'12	\$ 994'17	\$ 994'12	\$ 997,15	\$ 997,12	\$ 994,12	397,12	\$ 994'17	2243	\$ 994,12	\$ 997,12	\$ 994'12	\$ sinemerals
\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<b>\$</b> -	\$ -	\$ -	\$ -	<b>s</b> -	\$ -	s -	\$ -	\$ -	\$ -	\$ -	\$ lsinenial
\$	097,8	\$ 094'8	\$ 094'8	\$ 094'8		\$ 092'8				\$ 097,8	\$ 097,8	\$ 094,8	\$ 097,8	\$ 097,8	\$ 097,8	\$ 097,8	\$ 094,8		\$ 097,8	\$ 097,8	\$ 097,8	\$
11 \$	722,422 554,527	0.00% 554,527 \$	200% \$ \ 200% \$	\$ \ZS'\ <del>2</del> 9' 00'00\%	\$ 722,428	\$ 728,458 \$ 564,527	0,00% 554,527 \$	0.00% 554,527 \$	0.00% 554,527 \$	\$ \ZS'\\$S\$	\$ 2ZS'\$SS \$	\$ \ZS'\theat	%00.0 %00.0	\$ \ZS'\pSG \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	\$ \ZS\ <del>\</del> 255	224,527		\$ 597,155	\$ 686,038 %82.0	\$ 910,648 %8.0	246,285 \$ 0%	pased on 2011 CAFR Actual with % Increase for Services for Services
										,,,,,,			1000 0	72000	70000		0 20200	7030 0	7030 0	785 0	/60	
	7007	1007	000*	0707	0707											100	_					Estimated Revenues
	5035	2031			2028	7202	2026	2025	5054	5053	5055	2021	5020	5016	2018	210		2015	2014		2012	seuneveR betsmits3
\$																	\$ 974,855 \$ 9102					Total Recommended Budget - 20 Year Outlook: \$
	384,664	\$ 681'188		\$ 852'585	\$ 408,284	\$85'322 \$	\$ \$16'188	\$ 674,185	\$ 121,185		\$ 814,085	\$ \$70,086		\$ 168,644	\$ 190'199	\$ 967,865	\$ 974,852	\$ 612,880,1	\$ \$96'782	\$ 217,806		Total Recommended Budget - 20 Year Outlook: \$
\$	50,000	\$ 681'788	\$ 021,586	\$ 852,585	\$ 000'09	\$ 995,285	\$ 000'09	\$ 674,185	\$ 000'09	\$ 89½'08£	\$ 000,03	\$ \$20'09£	\$ 000'09 \$ \$\$\$21'61\$	\$ 266,644 \$ 000,03	\$ 000'09	\$ 000,03 \$ 057,865	\$ 974,855	\$ 000,008	\$ 000'09	\$ 000,08	\$ ZÞ0'6 <u>2</u> 9	anded Contingency 5% of Total over 20-yrs. \$  Total Recommended Budget - 20 Year Outlook: \$
\$	<b>534,666</b>	\$ 681'788	\$ 027,685 \$ 000,03	\$ 852,585	\$ \$\po8'2\text{28}\$	\$ 995,255 \$ 000,02	\$ \$16'188 \$ 000'09	\$ 674,155 \$ 000,03	\$ 000'09	\$ 892'086 \$ 000'09 \$ 892'086	\$ 814,055 \$ 000,03	\$ \$\tau_0'08\in \\ \$ 000'09 \$ \$\tau_0'0\in \in \\ \$ \$\tau_0'0\in \\ \$ \$\ta	\$ 557,625 \$ 000,03 \$ 557,675	\$ \( \delta 66\) \( \	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 000,03 \$ 057,865	\$ 974,881 \$ 000,02 \$ 874,852	\$ 615,850,1 \$ 000,02 \$ 615,880,1	\$ 196,281 \$ 000,00	\$ 000,08	\$ ZF0'6Z9 \$ 000'09	Subtotal Operating & Capital Costs: \$  Contingency anded Contingency 5% of Total over 20-yrs.  Total Recommended Budget - 20 Year Outlook: \$
\$ 8 \$	<b>534,666</b>	\$ 681,485 \$ 000,02	\$ 027,685 \$ 000,03	\$ 892'585	\$ \$\po8'2\text{28}\$	\$ 995,255 \$ 000,02	\$ \$16,155 \$ 000,03	\$ 674,155 \$ 000,03	\$ 121,155 \$ 000,08 \$ 121,185	\$ 892'086 \$ 000'09 \$ 892'086	\$ 814,055 \$ 000,03	\$ \$\tau_0'08\in \\ \$ 000'09 \$ \$\tau_0'0\in \in \\ \$ \$\tau_0'0\in \\ \$ \$\ta	\$ 557,625 \$ 000,03 \$ 557,675	\$ \( \lambda 66\) \( \text{66} \) \( \text{66} \)	\$ \$90'999 \$ 000'09	\$ 967,881 \$ 000,03	\$ 375,881 \$ 000,02 \$ 375,885	\$ 615,850,1 \$ 000,02 \$ 615,880,1	\$ 185,964 \$	\$ \$217,751 \$ \$217,828 \$ 000,03	\$ 299,72 \$ 000,03 \$ 240,679	Contingency anded Contingency 5% of Total over 20-yrs.  Total Recommended Budget - 20 Year Outlook: \$
\$	199,4E 000,08 199,48E	\$ 681'76 \$ 681'76 \$ 681'76	\$ 027,685 \$ 000,03	\$ 852,555 \$ 862,655 \$ 882,655	\$ \$000,000 \$ \$000,000 \$	\$ 995,255 \$ 000,02	\$ \$16'16 \$ 000'09	\$ 674,155 \$ 000,03	\$ 121,156 \$ 000,08 \$ 151,186	\$ 897,0£ \$ 000,03 \$ 857,08£	\$ 814,055 \$ 000,03 \$ 814,085	\$ \$\tau_0'08\in \\ \$ 000'09 \$ \$\tau_0'0\in \in \\ \$ \$\tau_0'0\in \\ \$ \$\ta	\$ EET, QSE \$ 000,03 \$ EET, QTE	\$ \( \delta \) \(	\$ \$40,001 \$ \$40,016 \$ \$40,016 \$ \$40,016	\$ 967,862 \$ 000,03	\$ 000,011\$ \$ 372,851 \$ 372,881 \$ 000,02	\$ 615,851,000,011\$ \$ 615,850,1 \$ 000,03	\$ 196,751 \$ 196,281 \$ 196,252	\$ \$17,751 \$ \$17,888 \$ 000,08	\$ 299,72 \$ 000,03 \$ 240,679	sence to Income Tax  Total Operating Cost & Debt Service: \$  Subtotal Operating & Capital Costs: \$  Contingency  anded Contingency 5% of Total over 20-yrs. \$  Total Recommended Budget - 20 Year Outlook: \$
\$ • \$ • \$	32,180 2,484 34,664 50,000 50,000	\$ 681'766 \$ 000'09 \$ 681'766 \$ 681'76 \$ 502'16	\$ 982'18 \$ 982'58 \$ 982'58 \$ 982'58	\$ 484,5 \$ 484,5 \$ 882,666 \$ 882,666 \$ 882,686	\$ 030'350 \$ 7884 \$ \$ 7884 \$ \$ 2'884 \$	\$ 986,286 \$ 000,02 \$ 286,266 \$ 586,266 \$ 586,266 \$ 178,62	\$ 066,65 \$ 416,156 \$ 416,156 \$ 416,156	\$ 649'482 \$ 000'09 \$ 649'482 \$ 649'482 \$ 66'82	\$ 121,156 \$ 121,156 \$ 121,156 \$ 121,156	\$ 992'086 \$ 992'066 \$ 892'066 \$ 892'06 \$ 892'08	\$ 814,055 \$ 814,055 \$ 814,055	\$ 470,066 \$ 470,066 \$ 470,066 \$ 470,066	\$ 662,72 \$ 484,2 \$ 567,626 \$ 567,626 \$ 000,00	\$ 266'697 \$ 266'666 \$ 266'666 \$ 266'666 \$ 266'667 \$ 166'92	\$ 000'05 \$ 110'000 \$ 129'064 \$ 129'064 \$ 21'0'000	26,262 \$ 52,000 \$ 5,000 \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ 5,000 \$ \$ \$ \$ \$ 5,000 \$ \$ \$ \$ \$ \$ 5,000 \$ \$ \$ \$ \$ \$ \$ 5,000 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 266,85 \$ 000,011\$ \$ 000,012\$ \$ 000,02\$	\$ 612,850,1 \$ 612,860,1 \$ 612,860,1 \$ 612,860,1	\$ 198'9Z \$ 198'2S \$ 198'ZS \$ 198'ZS \$ 198'ZS \$ 198'ZS \$ 198'ZS	\$ 852,85 \$ 100,000 \$ 217,721 \$ 217,888 \$ 217,888	\$ 240,678 \$ 20,000 \$ 2,462 \$ 20,000 \$ 2,462 \$ 2,462 \$ 2,462 \$ 2,462	per year increase base 2010)  since Principal (% per year increase base 2010)  Total Operating Cost & Debt Service:  Subtotal Operating & Capital Costs:  Contingency  Contingency 5% of Total over 20-yrs.  Total Recommended Budget - 20 Year Outlook: 5
\$ \$ \$ \$	32,180 2,484 34,664 50,000 50,000	\$ 681'766 \$ 000'09 \$ 681'766 \$ 681'76 \$ 502'16	\$ 982'18 \$ 982'58 \$ 982'58 \$ 982'58	\$ 484,5 \$ 484,5 \$ 882,666 \$ 882,666 \$ 882,686	\$ 030'350 \$ 7884 \$ \$ 7884 \$ \$ 2'884 \$	\$ 986,286 \$ 000,02 \$ 286,266 \$ 586,266 \$ 586,266 \$ 178,62	\$ \$16'18\$ \$ \$16'18\$	\$ 649'482 \$ 000'09 \$ 649'482 \$ 649'482 \$ 66'82	\$ 121,156 \$ 121,156 \$ 121,156 \$ 121,156	\$ 992'086 \$ 992'066 \$ 892'066 \$ 1887'8 \$ 1887'8	\$ 819'086 \$ 900'09 \$ 819'06 \$ 819'05 \$ 919'05 \$ 919'05	\$ \$\pu_0'08\$\$ \$ \$\pu_0'09\$\$ \$	\$ 667,926 \$ 667,926 \$ 667,926 \$ 667,926	\$ 266'697 \$ 266'666 \$ 266'666 \$ 266'666 \$ 266'667 \$ 166'92	\$ 000'05 \$ 110'000 \$ 129'064 \$ 129'064 \$ 21'0'000	\$ 987,888 \$ 67,888 \$ 67,888 \$ 67,888 \$ 67,888	\$ 266,85 \$ 000,011\$ \$ 000,012\$ \$ 000,02\$	\$ 567,85 \$ 184,8 \$ 615,861 \$ 615,860,1 \$ 615,880,1	\$ 198'281 \$ 198'281 \$ 198'281 \$ 198'381 \$ 198'381 \$ 198'381	\$ 882,82 \$ 117,721 \$ 000,001 \$ 217,888 \$ 217,888	\$ 240,678 \$ 240,628 \$ 240,628 \$ 240,628 \$ 240,628 \$ 240,628 \$ 240,678	S. Benefits (% per yest increase base year 2010)  per year increase base 2010)  since to income Tax  Total Operating Cost & Debt Service:  Subtotal Operating & Capital Costs:  Subtotal Operation &
\$ \$ \$ \$ \$ \$	32,180 2,484 34,664 334,664 50,000	\$ 681'766 \$ 000'09 \$ 681'766 \$ 487'76 \$ 187'76 \$ 202'16 \$ -	\$ 982,720 \$ 030,000 \$ 037,866 \$ 33,720 \$ 387,867 \$ 387,867	\$ 852,585 \$ 484,5 \$ 48	\$ 000009 \$ 20'000 \$ 20'000 \$ 20'300 \$ 20'300 \$ 20'300	\$ 998'388 \$ 000'09 \$ 998'28 \$ 998'28 \$ 128'68 \$ 128'62 \$ -	\$ 064,05 \$ 416,166 \$ 416,166 \$ 416,166 \$ 416,166	\$ 620'000 \$ 620'000 \$ 620'000 \$ 58'75 \$ 58'82 \$ 58'82 \$ 58'82	\$ 768,85 \$ 151,166 \$ 151,166 \$ 151,166	28,784 \$ 330,786 \$ \$ 330,786 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 2	\$ 814,085 \$ 000,03 \$ 814,055 \$ 184,5 \$	200000 \$ 20000 \$ 20000 \$ \$ 20000 \$ \$ 20000 \$ \$ \$ 20000 \$ \$ \$ \$	\$ 662,72 \$ 484,2 \$ 567,626 \$ 567,626 \$ 567,626	\$ 216'69Z \$ 266'66C \$ 266'66C \$ 266'66C \$ 266'66C \$ 266'697 \$ 266'697	\$ 65.06 \$ 65.06 \$ 65.00 \$ 65.0	26.2 S 2.3 S 2.4 S	\$ 266,82 \$ 000,011 \$ 374,881 \$ 000,02 \$ 374,881	\$ 612,880,1 \$ 000,001 \$ 612,860,1 \$ 000,001	(astunite (astunite (astunite (b) 62 (c) 64 (c) 6	908,712 \$ 20,000 \$ 20,000 \$ 310,000 137,712 \$ 26,228 \$ 2,484 \$ 310,000 -3,784 \$ 5,484	2002 Ends 2012 per Cool Ends 2012 per Cool Ends 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$	Decreting Costs  Benefits (% per year increase base year 2010)  per year increase base 2010)  since to Income Tax  Total Operating Cost & Debt Service:  Subtotal Operating & Capital Costs:  Contingency  Managency  Contingency  Total Recommended Budget - 20 Year Outlook:  Total Recommended Budget - 20 Year Outlook:  Total Recommended Budget - 20 Year Outlook:
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	32,180 2,484 34,664 334,664 50,000	\$ 681'766 \$ 000'09 \$ 681'766 \$ 487'76 \$ 187'76 \$ 202'16 \$ -	\$ 982,720 \$ 030,000 \$ 037,866 \$ 33,720 \$ 387,867 \$ 387,867	\$ 852,585 \$ 484,5 \$ 48	\$ 000009 \$ 20'000 \$ 20'000 \$ 20'300 \$ 20'300 \$ 20'300	\$ 998'388 \$ 000'09 \$ 998'28 \$ 998'28 \$ 128'68 \$ 128'62 \$ -	\$ 064,05 \$ 416,166 \$ 416,166 \$ 416,166 \$ 416,166	\$ 620'000 \$ 620'000 \$ 620'000 \$ 58'75 \$ 58'82 \$ 58'82 \$ 58'82	\$ 768,85 \$ 151,166 \$ 151,166 \$ 151,166	28,784 \$ 330,786 \$ \$ 330,786 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ \$ 28,284 \$ 2	\$ 814,085 \$ 000,03 \$ 814,055 \$ 184,5 \$	200000 \$ 20000 \$ 20000 \$ \$ 20000 \$ \$ 20000 \$ \$ \$ 20000 \$ \$ \$ \$	\$ 662,72 \$ 484,2 \$ 567,626 \$ 567,626 \$ 567,626	\$ 216'69Z \$ 266'66C \$ 266'66C \$ 266'66C \$ 266'66C \$ 266'697 \$ 266'697	\$ 65.06 \$ 65.06 \$ 65.00 \$ 65.0	26.2 S 2.3 S 2.4 S	\$ 266,82 \$ 000,011 \$ 374,881 \$ 000,02 \$ 374,881	\$ 612,880,1 \$ 000,001 \$ 612,860,1 \$ 000,001	(astunite (astunite (astunite (b) 62 (c) 64 (c) 6	908,712 \$ 20,000 \$ 20,000 \$ 310,000 137,712 \$ 26,228 \$ 2,484 \$ 310,000 -3,784 \$ 5,484	2002 Ends 2012 per Cool Ends 2012 per Cool Ends 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$	& Benefits (% per year increase base year 2010)  per year increase base 2010)  since to Income Tax  Total Operating Cost & Debt Service:  Subtotal Operating & Capital Costs:  Subtotal Operating & Capital Costs:  Contingency  Maded Contingency 5% of Total over 20-yrs.  Total Recommended Budget - 20 Year Outlook:  Total Recommended Budget - 20 Year Outlook:
	000,000 34,664 5,200,000 5,484 56,000 5,484 56,000	\$ 681'782 \$ 000'005 \$ 681'762 \$ 902'162 \$ 000'006 \$ 000'006	\$ 000'000 \$ 022'580 \$ 922'50 \$ 922'50 \$ 922'50 \$ 922'50 \$ 922'50	\$ 000'000 \$ 982'686 \$ 982'666 \$ 982'666 \$ 982'666	\$ 000'000 \$ 000'000 \$ 000'000 \$	\$ 996'388 \$ 996'388 \$ 996'388 \$ 128'62 \$ 128'62 \$ 000'008	\$ 000'000 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 625'188 \$ 000'09 \$ 625'188 \$ 625'188 \$ 966'82 \$ - \$ 000'008 \$ 000'008	\$ 000,000 \$ 121,156 \$ 121,156 \$ 151,156 \$ 151,156 \$ 151,156	\$ 990'000 \$ 200'000 \$ 200'000 \$	\$ 000'000 \$ 000'09 \$ 84b'05 \$ 786'Z \$ 25'634 \$ 000'000	\$ 000'000 \$ 200'000 \$ 200'000 \$ 200'000 \$ 200'000 \$ 200'000 \$ 200'000 \$ 200'000 \$ 200'000 \$ 200'000 \$	\$ 000'00E \$ 000'00E \$ 000'00E \$ 000'00E	\$ 000'00E \$ 000'00E \$ 000'00E	\$ 000,005 \$ 000,0575 \$ 180,000 \$ 180,000	\$ 967,862 \$ 000,08 \$ 365,881 \$ 967,881 \$ 367,881 \$ 367,881 \$ 265,82 \$ 267,881	\$ 000,02 \$ 000,02 \$ 000,011 \$ 484,5 \$ 000,011 \$ 566,85 \$ 000,011	\$ 000'006	\$ 000'99 \$ 195'964 \$ 196'000 \$ 2'484 \$ 100'001 \$ 2'484 \$ 20'000 \$ 2'484 \$ 20'000	908,712 \$ 60,000 \$ 888,712 \$ 888,712 \$ 7,484 \$	571,580 \$	& Benefits (% per year increase base year 2010)  \$ flenefits (% per year increase base 2010)  \$ free Principal (% per year increase base 2010)  \$ free principal (% per year increase base 2010)  \$
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	260,000 30,000 30,000 34,664 34,664 5,484	\$ 681'986 \$ 000'09 \$ 681'96 \$ 902'16 \$ - \$ 000'000 \$ 000'005	\$ 000'00E \$ 022'EE \$ 022'EE \$ 985'IE \$ 985'IE \$ 000'00E	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000'000 \$ 700'000 \$ 700'000 \$ 700'000 \$ 20'050 \$ 700'000 \$ 700'000 \$ 700'000	\$ 996'286 \$ 996'26 \$ 996'2 \$ 128'62 \$ 128'62 \$ 000'000 \$ 000'0000 \$ 000'005	\$ 000'005 \$ 000'005 \$ 16'125 \$ 000'005 \$ 000'005	\$ 624'186 \$ 000'006 \$ 624'166 \$ 184'6 \$ 184'6	\$ 000'000 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160	\$ 990'000 \$ 990'000 \$ 891'00 \$ 891'00 \$ 787'8 \$ 287'8 \$ 287'8 \$ 200'000 \$ 200'000 \$ 200'000	\$ 000'000 \$ 000'092 \$ 000'090 \$	\$ 000'000 \$ 000'090 \$ 000'000 \$ 000'000 \$	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'005 \$ 000'092	\$ 000'00E \$ 000'00E \$ 000'01!\$ \$ 190'65! \$ 190'65! \$ 000'01!\$	\$ 967,865 \$ 000,000 \$ 484,5 \$ 56,265 \$ 56,265 \$ 56,265 \$ 7,000,00 \$ 6,000 \$ 6,000 \$ 7,000 \$ 7,	\$ 000,02 \$ 000,02 \$ 000,011 \$ 484,5 \$ 000,011 \$ 566,85 \$ 000,011	\$ 000'006	\$ 000'99 \$ 195'964 \$ 196'000 \$ 2'484 \$ 100'001 \$ 2'484 \$ 20'000 \$ 2'484 \$ 20'000	908,712 \$ 60,000 \$ 888,712 \$ 888,712 \$ 7,484 \$	571,580 \$	Contingency 5% of Total All Capital Needs: \$  A Benefits (% per year increase base year 2010) \$  S Benefits (% per year increase base 2010) \$  Total Operating Cost & Debt Service: \$  Subtotal Operating & Capital Costs: \$  Contingency  Contingency 5% of Total over 20-yrs. \$  Total Recommended Budget - 20 Year Outlook: \$  Total Assume the contingency 5% of Total over 20-yrs. \$  Total Recommended Budget - 20 Year Outlook: \$
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	260,000 30,000 30,000 34,664 34,664 5,484	\$ 681'986 \$ 000'09 \$ 681'96 \$ 902'16 \$ - \$ 000'000 \$ 000'005	\$ 000'00E \$ 022'EE \$ 022'EE \$ 985'IE \$ 985'IE \$ 000'00E	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000'000 \$ 700'000 \$ 700'000 \$ 700'000 \$ 20'050 \$ 700'000 \$ 700'000 \$ 700'000	\$ 996'286 \$ 996'26 \$ 996'2 \$ 128'62 \$ 128'62 \$ 000'000 \$ 000'0000 \$ 000'005	\$ 000'005 \$ 000'005 \$ 16'125 \$ 000'005 \$ 000'005	\$ 624'186 \$ 000'006 \$ 624'166 \$ 184'6 \$ 184'6	\$ 000'000 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160	\$ 990'000 \$ 991'000 \$ 891'000 \$ 1894'00 \$ 1894'00	\$ 000'000 \$ 000'092 \$ 000'090 \$	\$ 000'000 \$ 000'090 \$ 000'000 \$ 000'000 \$	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'005 \$ 000'092	\$ 000,005 \$ 000,0575 \$ 180,000 \$ 180,000	\$ 967,865 \$ 000,000 \$ 484,5 \$ 56,265 \$ 56,265 \$ 56,265 \$ 7,000,00 \$ 6,000 \$ 6,000 \$ 7,000 \$ 7,	\$ 000,02 \$ 000,02 \$ 000,011 \$ 484,5 \$ 000,011 \$ 566,85 \$ 000,011	\$ 000'006	\$ 000'99 \$ 195'964 \$ 196'000 \$ 2'484 \$ 100'001 \$ 2'484 \$ 20'000 \$ 2'484 \$ 20'000	908,712 \$ 60,000 \$ 888,712 \$ 888,712 \$ 7,484 \$	571,580 \$	ippierement  Total City of Kent, Collection System Repairs: \$  Total City of Kent, Collection System Repairs: \$  Contingency S% of Total Operating & Capital Operating Cost & Debt Service: \$  Subtotal Operating & Capital Costs: \$  Subtotal Operating & Capital Costs: \$  Contingency S% of Total Operating & Capital Costs: \$  Total Operating Cost & Debt Service: \$  Subtotal Operating & Capital Costs: \$  Total Operating System Syst
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	260,000 30,000 30,000 34,664 34,664 5,484	\$ 681'986 \$ 000'09 \$ 681'96 \$ 902'16 \$ - \$ 000'000 \$ 000'005	\$ 000'00E \$ 022'EE \$ 022'EE \$ 985'IE \$ 985'IE \$ 000'00E	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000'000 \$ 700'000 \$ 700'000 \$ 700'000 \$ 20'050 \$ 700'000 \$ 700'000 \$ 700'000	\$ 996'286 \$ 996'26 \$ 996'2 \$ 128'62 \$ 128'62 \$ 000'000 \$ 000'0000 \$ 000'005	\$ 000'005 \$ 000'005 \$ 16'125 \$ 000'005 \$ 000'005	\$ 624'186 \$ 000'006 \$ 624'166 \$ 184'6 \$ 184'6	\$ 000'000 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160 \$ 121'160	\$ 990'000 \$ 991'000 \$ 891'000 \$ 1894'00 \$ 1894'00	\$ 000'000 \$ 000'092 \$ 000'090 \$	\$ 000'000 \$ 000'090 \$ 000'000 \$ 000'000 \$	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'005 \$ 000'092	\$ 000'00E \$ 000'00E \$ 000'01!\$ \$ 190'65! \$ 190'65! \$ 000'01!\$	\$ 967,865 \$ 000,000 \$ 484,5 \$ 56,265 \$ 56,265 \$ 56,265 \$ 7,000,00 \$ 6,000 \$ 6,000 \$ 7,000 \$ 7,	\$ 000,02 \$ 000,02 \$ 000,011 \$ 484,5 \$ 000,011 \$ 566,85 \$ 000,011	\$ 000'006	\$ 000'99 \$ 195'964 \$ 196'000 \$ 2'484 \$ 100'001 \$ 2'484 \$ 20'000 \$ 2'484 \$ 20'000	908,712 \$ 60,000 \$ 888,712 \$ 888,712 \$ 7,484 \$	571,580 \$	Total City of Kent, Collection System Repairs: \$  Total City of Kent, Collection System Repairs: \$  Coperating Costs  Benefits (% per year increase base year 2010)  For year increase base 2010)  Subrost loncome Tax  Subtotal Operating Cost & Debt Service: \$  Contingency  Contingency  Contingency  Total Operating & Capital Costs: \$  Subtotal Operating & Capital Costs: \$  Total Operating Social Service: \$  Subtotal Operating & Capital Costs: \$  Total Operating & Capital Costs: \$  Total Operating Social Service: \$  Social Recommended Budget - 20 Year Outlook: \$  Total Recommended Budget - 20 Year Outlook: \$
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	50,000 260,000 300,000 30,000 34,664 5,484 5,484 5,484 5,484 6,000 3,486 1,664	\$ 681'760 \$ 000'09 \$ 681'760 \$ 681'760 \$ 902'160 \$ 900'000 \$ 000'000 \$ 000'092 \$ 000'093	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 998'288 \$ 998'28 \$ 998'28 \$ 128'62 \$ 128'62 \$ 128'62 \$ 000'008 \$ 000'092 \$ 000'093	\$ 000'009 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 620'000 \$ 620'000 \$ 620'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'009 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166	\$ 992'086 \$ 000'095 \$ 892'066 \$ 892'06 \$ 188'8 \$ 188'8	\$ 000'092 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090	\$ 000'092 \$ 000'095 \$ 000'095	\$ 000'09S \$ 000'09S \$ 662'4S \$ 642'4S \$	\$	\$ 000'05 \$ 000'05 \$ 120'000 \$ 120'000 \$ 20'000 \$ 20'000 \$ 20'000	\$ 967,862 \$ 000,002 \$ 367,881 \$ 60,000 11 \$ 484,5 \$ 500,01 \$ 600,01 \$ 600,01 \$ 785,5 \$	\$ 000'0S \$ 926'881 \$ 926'82 \$ 926'92 \$ 926'92 \$ 766'92 \$ 766'92 \$ 766'92	\$ 000'006 \$ 000'006 \$ 612'881 \$ 987'3 \$ 982'93 \$ -	\$ 000'09 \$ 135'060 \$ 135'060 \$ 136'000 \$ 2'484 \$ 100'001 \$ 28'480 \$ 000'01 \$ 28'000 \$ -	908'145	E0,000 \$  E0,000	ippierement  Total City of Kent, Collection System Repairs: \$  Total City of Kent, Collection System Repairs: \$  Contingency S% of Total Operating & Capital Operating Cost & Debt Service: \$  Subtotal Operating & Capital Costs: \$  Subtotal Operating & Capital Costs: \$  Contingency S% of Total Operating & Capital Costs: \$  Total Operating Cost & Debt Service: \$  Subtotal Operating & Capital Costs: \$  Total Operating System Syst
Β \$  L \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$	50,000 260,000 300,000 30,000 34,664 5,484 5,484 5,484 5,484 6,000 3,486 1,664	\$ 681'760 \$ 000'09 \$ 681'760 \$ 681'760 \$ 902'160 \$ 900'000 \$ 000'000 \$ 000'092 \$ 000'093	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 998'288 \$ 998'28 \$ 998'28 \$ 128'62 \$ 128'62 \$ 128'62 \$ 000'008 \$ 000'092 \$ 000'093	\$ 000'009 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 620'000 \$ 620'000 \$ 620'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'009 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166	\$ 992'086 \$ 000'095 \$ 892'066 \$ 892'06 \$ 188'8 \$ 188'8	\$ 000'092 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090	\$ 000'092 \$ 000'095 \$ 000'095	\$ 000'09S \$ 000'09S \$ 662'4S \$ 642'4S \$	\$	\$ 000'05 \$ 000'05 \$ 120'000 \$ 120'000 \$ 20'000 \$ 20'000 \$ 20'000	\$ 967,862 \$ 000,002 \$ 367,881 \$ 60,000 11 \$ 484,5 \$ 500,01 \$ 600,01 \$ 600,01 \$ 785,5 \$	\$ 000'0S \$ 926'881 \$ 926'82 \$ 926'92 \$ 926'92 \$ 766'92 \$ 766'92 \$ 766'92	\$ 000'006 \$ 000'006 \$ 612'881 \$ 987'3 \$ 982'93 \$ -	\$ 000'09 \$ 135'060 \$ 135'060 \$ 136'000 \$ 2'484 \$ 100'001 \$ 28'480 \$ 000'01 \$ 28'000 \$ -	908'145	\$ 095,175 \$ 000,000 \$ 24,662 \$ 2,464 \$ 30,000 \$ 2,464 \$ 2,464 \$ 2,464 \$ 2,464 \$ 2,464 \$ 2,464 \$ 30,000 \$ 30,000	Total Operating Cost & Debt Service: 5  City of Kent, Collection System Repairs placement  Total City of Kent, Collection System Repairs: 5  Total City of Kent, Collection System Repairs: 5  Depending Costs  Benefits (% per year increase base 2010)  Spery year Operating & Capital Costs: 5  Spery year Operating & Capital Costs: 5  Spery year Operating & Capital Costs: 5  Spery year increase base 2010)  Spery year Operating & Capital Costs: 5  Spery year increase base 2010)  Spery year increase base 2010  Spery year increase 2010  Spery year increa
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	50,000 260,000 300,000 30,000 34,664 5,484 5,484 5,484 5,484 6,000 3,486 1,664	\$ 681'760 \$ 000'09 \$ 681'760 \$ 681'760 \$ 902'160 \$ 900'000 \$ 000'000 \$ 000'092 \$ 000'093	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$	\$ 996'286 \$ 996'726 \$ 996'72 \$ 128'67 \$ 000'006 \$ 000'006 \$ 000'097 \$ 000'097	\$ 000'009 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 620'000 \$ 620'000 \$ 620'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'009 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166	\$ 992'086 \$ 000'095 \$ 892'066 \$ 892'06 \$ 188'8 \$ 188'8	\$ 000'092 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090	\$ 000'092 \$ 000'095 \$ 000'095	\$ 000'09S \$ 000'09S \$ 662'4S \$ 642'4S \$	\$	\$ 000'92 \$ 000'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005	\$ 962'862 \$ 000'09 \$ 962'881 \$ 962'881 \$ 292'985 \$ 292'985 \$ - \$ 000'09	\$ 000'0S \$ 926'881 \$ 926'82 \$ 926'92 \$ 926'92 \$ 766'92 \$ 766'92 \$ 766'92	\$ 000'006 \$ 000'006 \$ 612'881 \$ 987'3 \$ 982'93 \$ -	\$ 000'09 \$ 135'060 \$ 135'060 \$ 136'000 \$ 2'484 \$ 100'001 \$ 28'480 \$ 000'01 \$ 28'000 \$ -	908'145	\$ 080'05 \$ 000'09 \$ 200'05 \$ 297'2 \$ 926'07 \$ 926'07 \$ - \$ 926'12 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	Total Recommended Budget - 20 Year Outlook: 5  Total Contingency 5% of Total Second Budget - 20 Year Outlook: 5  Total Recommended Budget - 20 Year Outlook: 5
β \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	50,000 260,000 300,000 30,000 34,664 5,484 5,484 5,484 5,484 6,000 3,486 1,664	\$ 681'760 \$ 000'09 \$ 681'760 \$ 681'760 \$ 902'160 \$ 900'000 \$ 000'000 \$ 000'092 \$ 000'093	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000,000 \$ 000,	\$ 996'286 \$ 996'726 \$ 996'72 \$ 128'67 \$ 000'006 \$ 000'006 \$ 000'097 \$ 000'097	\$ 000'009 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 620'000 \$ 620'000 \$ 620'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'009 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166	\$ 992'086 \$ 000'095 \$ 892'066 \$ 892'06 \$ 188'8 \$ 188'8	\$ 000'092 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090	\$ 000'092 \$ 000'095 \$ 000'095	\$ 000'09S \$ 000'09S \$ 662'4S \$ 642'4S \$	\$	\$ 000'05 \$ 000'05 \$ 10'000 \$ 10'000 \$ 10'000 \$ 20'000 \$ 20'000 \$ 20'000	\$ 967,865 \$ 000,00 \$ 367,867 \$ 367,867 \$ 367,867 \$ 56,765 \$ 56,765	\$ 000'05 \$ 925'881 \$ 925'881 \$ 000'01 \$ 766'92 \$ 766'92 \$ 769'92 \$ 769'92 \$ 769'92 \$ 769'92 \$ 769'92 \$ 769'92 \$ 769'92	\$ 000'006 \$ 612'880'L \$ 612'880'L \$ 980'O06 \$ -	\$ 1995/262 \$ 000'09 \$ 1996'281 \$ 1996'281 \$ 000'011\$ \$ 000'51 \$	908,712 \$ 60,000 \$ 137,712 \$ 26,28 \$ 110,000 137,712 \$ 27,28 \$ 27,28 \$ 37,400 \$ 4,000	65,980 \$  65,980 \$  671,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$	sinitenance (Equipment, Sewer VAC)  ation  Total of the City of Kent 2011 CIP: \$  City of Kent, Collection System Repairs  Total City of Kent, Collection System Repairs: \$  Detail City of Kent, Collection System Repairs: \$  Benefits (% per year increase base 2010)  contingency 5% of Total Operating & Capital Costs: \$  Contingency  Subtotal Operating & Capital Costs: \$  Contingency 5% of Total over 20-yrs.  \$  Total Recommended Budget - 20 Year Outlook: \$  Total Recommended Budget - 20 Year Outlook: \$
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	50,000 260,000 300,000 30,000 34,664 5,484 5,484 5,484 5,484 6,000 3,486 1,664	\$ 681'760 \$ 000'09 \$ 681'760 \$ 681'760 \$ 902'160 \$ 900'000 \$ 000'000 \$ 000'092 \$ 000'093	\$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$	\$ 000,000 \$ 000,	\$ 996'286 \$ 996'726 \$ 996'72 \$ 128'67 \$ 000'006 \$ 000'006 \$ 000'097 \$ 000'097	\$ 000'009 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 620'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000 \$ 000'000	\$ 000'009 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166	\$ 992'086 \$ 000'095 \$ 892'066 \$ 892'06 \$ 188'8 \$ 188'8	\$ 000'092 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090 \$ 000'090	\$ 000'092 \$ 000'095 \$ 000'095	\$ 000'09S \$ 000'09S \$ 662'4S \$ 642'4S \$	\$	\$ 000'92 \$ 000'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005 \$ 190'005	\$ 967,865 \$ 000,00 \$ 367,867 \$ 367,867 \$ 367,867 \$ 56,765 \$ 56,765	\$ 000'0S \$ 926'881 \$ 926'82 \$ 926'92 \$ 926'92 \$ 766'92 \$ 766'92 \$ 766'92	\$ 000'006 \$ 612'880'L \$ 612'880'L \$ 980'O06 \$ -	\$ 1995/262 \$ 000'09 \$ 1996'281 \$ 1996'281 \$ 000'011\$ \$ 000'51 \$	908,712 \$ 60,000 \$ 137,712 \$ 26,28 \$ 110,000 137,712 \$ 27,28 \$ 27,28 \$ 37,400 \$ 4,000	65,980 \$  65,980 \$  671,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$  7,4,580 \$	sinitenance (Equipment, Sewer VAC)  1 Total of the City of Kent 2011 CIP: \$  City of Kent, Collection System Repairs  Discement  Total City of Kent, Collection System Repairs: \$  City of Kent, Collection System Repairs: \$  Benefits (% per year increase base year 2010)  Benefits (% per year increase base 2010)  Subrotal (% per year increase base 2010)  Subrotal Operating Cost & Debt Service: \$  Contingency  Contingency  Subtotal Operating & Capital Costs: \$  Subtotal Operating Sout Substance: \$  Total Operating Substance: \$  Subtotal Operating Substance: \$  Substance to Income Tax  Contingency  Substance: \$  Sub
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	000,008 000,008 000,008 000,008 000,008 000,008 000,008 000,008	\$ 681'78E \$ 000'09 \$ 681'7EE \$ 681'7E \$ 902'1E \$ - \$ 000'00E \$ 000'09E \$ 000'09Z \$ 000'09	\$ 000'00\$ \$ 022'58\$ \$ 020'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 000'00\$ \$ 700'00\$ \$ 000'00\$ \$ 000'00\$	\$ 852'888 \$ 000'09 \$ 852'88 \$ 852'88 \$ 72'08 \$ 000'008 \$ 000'092 \$ 000'092 \$ 000'093	000,001  \$ 000,001  \$ 000,002  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006  \$ 000,006	\$ 996'286 \$ 996'266 \$ 996'37 \$ 148'67 \$ 000'006 \$ 000'097 \$ 000'097 \$ \$ 000'097	\$ 000'09 \$ 16'188 \$ 16'188 \$ 16'188 \$ 16'188 \$ 16'188 \$ 000'008 \$ 000'098 \$ 000'098 \$ -	\$ 62b'188 \$ 000'09 \$ 62b'188 \$ 62b'188 \$ 78b'7 \$ 966'82 \$ \$ 000'008 \$ 000'092 \$ 000'095 \$ 000'095	\$ 000'095 \$ 121'166 \$ 121'166 \$ 121'167 \$ 121'168 \$ 121'168	\$ 992'086 \$ 000'095 \$ 892'066 \$ 893'066 \$ 28'88 \$ 28'8 \$ 28'80 \$ 000'006 \$ 000'092 \$ 000'095 \$ 000'095 \$ 000'095	\$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092	\$ 000'092 \$ 000'09 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 000'092 \$ 000'095 \$ 000'095 \$ 000'095 \$ 000'095	\$ 166'699 \$ 166'666 \$ 166'66 \$ 166'66 \$ 16'92 \$ 16'92 \$ 000'000 \$ 000'000 \$ 000'092 \$ 000'092	\$ 000'05 \$ 190'095 \$ 190'005 \$ 190'001 \$ 190'005 \$ 20'000 \$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05	\$ 967,865 \$ 000,08 \$ 367,881 \$ 367,881 \$ 367,881 \$ 5,000,01 \$ 5,000,01 \$ 5,000,01 \$ 5,000,01 \$ 5,000,02 \$ 5,000,03	\$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05 \$ - \$ 000'05 \$ - \$ 000'05	\$ 000'006 \$ 000'006 \$ 000'006 \$ 000'006	\$ P96'ZEZ  \$ 000'09  \$ P96'ZEL  \$	251,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 210,000 \$ 210,000 \$ 210,000 \$ 210,000 \$ 210,000 \$ 210,000 \$ 210,000 \$ 210,000 \$	65,980 \$ 22,500 \$ 52,	ojects  Total City of Kent, Collection System Repairs  Total City of Kent, Collection System Repairs  Discement  Total City of Kent, Collection System Repairs:  Dotal City of Kent, Collection System Repairs:  Jotal City of Kent, Collection System Repairs:  Dotal City of Kent, Collection System Repairs:  Jotal City of Kent, Collection System Repairs:  Dotal City of Kent, Collection System Repairs:  Subtotal Operating & Capital Costs:  Subtotal Operating & Capital Costs:  Contingency  Contingency  Contingency  Contingency  Total Recommended Budget - 20 Year Outlook:
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	50,000 260,000 300,000 30,000 34,664 5,484 5,484 5,484 5,484 6,000 3,486 1,664	\$ 681'78E \$ 000'09 \$ 681'7EE \$ 681'7E \$ 902'1E \$ - \$ 000'00E \$ 000'09E \$ 000'09 \$ -	\$ 027,000 \$ 000,	\$ 852'888 \$ 000'09 \$ 852'88 \$ 852'88 \$ 1852'88 \$ 1852'88	20,000 \$ 000,000	\$ 956'ZEE \$ 956'ZEE \$ 956'ZE \$ 956'ZE \$ 148'6Z \$ 148'6Z \$ 000'00E \$ 000'09Z \$ 000'09Z \$ 000'09	\$ 116'188 \$ 16'188 \$ 16'188 \$ 16'188 \$ 16'188 \$ 18'7 \$ 000'008 \$ 000'092 \$ 000'092 \$ \$ 000'092 \$ \$ 18'18'18'18'18'18'18'18'18'18'18'18'18'1	\$ 62b'188 \$ 000'09 \$ 62b'188 \$ 62b'188 \$ 78b'7 \$ 966'82 \$ \$ 000'008 \$ 000'092 \$ 000'095 \$ 000'095	\$ 000'009 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166 \$ 121'166	\$ 992'086 \$ 000'095 \$ 892'066 \$ 893'066 \$ 28'88 \$ 28'8 \$ 28'80 \$ 000'006 \$ 000'092 \$ 000'095 \$ 000'095 \$ 000'095	\$ 819'08C \$ 000'09 \$ 819'0C \$ 900'00C \$ 000'09C \$ 000'09	\$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092	\$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092 \$ 000'092	\$ 166'699 \$ 166'666 \$ 166'66 \$ 166'66 \$ 16'92 \$ 16'92 \$ 000'000 \$ 000'000 \$ 000'092 \$ 000'092	\$ 000'05 \$ 190'095 \$ 190'005 \$ 190'001 \$ 190'005 \$ 20'000 \$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05 \$ 000'05	\$ 967,865 \$ 000,08 \$ 367,881 \$ 367,881 \$ 367,881 \$ 5,000,01 \$ 5,000,01 \$ 5,000,01 \$ 5,000,01 \$ 5,000,02 \$ 5,000,03	\$ 000,02 \$ 000,02 \$ 000,02 \$ 000,02 \$ 000,02 \$ 000,02 \$ - \$ 000,02 \$ - \$ 000,02	\$ 000'006 \$ 000'006 \$ 000'006 \$ 000'006	\$ P96'ZEZ  \$ 000'09  \$ P96'ZEL  \$	908'115	60,000 \$  60,000 \$  60,000 \$  60,000 \$  60,000 \$  60,000 \$  60,000 \$  7,000	of Kent 2011 Capital Improvements Program ojects sintenance (Equipment, Sewer VAC) sintenance (Equipment, Sewer VAC)  Total of the City of Kent 2011 CIP: 5  City of Kent, Collection System Repairs Discement  Total City of Kent, Collection System Repairs: 5  Lotal City of Kent, Collection System Repairs: 5  Coerting Costs  Benefits (% per year increase base 2010)  Coerting Costs  Lotal City of Kent, Collection System Repairs: 5  Benefits (% per year increase base 2010)  Subtotal Operating Cost & Debt Service: 5  Contingency S% of Total Operating & Capital Costs: 5  Contingency S% of Total over 20-yrs.  Subtotal Recommended Budget - 20 Year Outlook: 5  Total Recommended Budget - 20 Year Outlook: 5