

Facilities Master Plan Update



October 2, 2017

Status of Master Planning Process SmithGroupJJR Engagement Metrics

- Over 60 separate scheduled meetings with various stakeholder groups
- Over 450 individual attendance at these meetings
- Over 1,200 hits to the website, www.atransformedKSU.org



Why A 10-Year Facilities Master Plan Now

- Foundations of Excellence Plan completed
- Continuing priorities remain
- Launch of the Comprehensive Campaign
- A vibrant *Roadmap to a Distinctive Kent State*

What Is At Stake for Kent State

- Successful recruitment of talent
- Cutting-edge academic programs
- Research and innovation
- A distinctive Kent State
- Strategic allocation of resources
- Great place to learn, work and live

Regional Campuses Significant Projects

Salem Campus - Academic Services Advising Suite

Tuscarawas Campus - Entry Drive and Monument Sign

Stark Campus - Fine Arts Building Addition

Ashtabula Campus - Entry Drive and Monument Sign



Alignment with Strategic Vision Five Primary Goals

- Achievement of academic excellence
- Contribution to the resolution of global challenges
- Enhancement of student life
- Inclusion of Comprehensive Campaign major capital projects
- Reinforcement of the synergistic relationship with the City of Kent

Alignment with Strategic Vision

Classroom, laboratory and studio space must match the goal of advancing active learning environments

- Collaborative teaching and learning spaces
- Flexible classrooms
- High technology and engaging classrooms
- 21st century laboratory and studio spaces

Alignment with Strategic Vision

Classroom, laboratory and studio space must match the goal of advancing active learning environments (continued)

- Conflict-free scheduling for students
- Pavilion model of scheduling to cluster learning environments
- Flexible spaces for collaborative learning outside of instructional schedule
- Assembly space (500- and 1,500-seat capacities)

Alignment with Strategic Vision

Research space must be reflective of the goal to contribute more significantly to the resolution of global challenges best addressed by multi-disciplinary research teams

- Laboratory space for research-active faculty -- new and refurbished
- Collaborative research space for research institutes and initiatives
- Clarity on allocation of research space
- Core research facilities
- Advancing innovation and design thinking

Alignment with Strategic Vision

Facilities to advance student life must focus on high-impact experiences and engagement

- Enhanced dining options across the campus footprint
- Additional indoor recreation space
- Enhanced outdoor recreation and mobility options to reflect the healthy campus initiative

Alignment with Strategic Vision

Facilities to advance student life must focus on high-impact experiences and engagement (continued)

- Student meeting/gathering space
- Attention to student housing to meet future trends
- Flow and segmentation of auto and foot traffic
- Clarify vision for the University Health Center

Alignment with Strategic Vision

Facility enhancements for intercollegiate athletics should reflect the new strategic “Game Plan”

- Student-athlete health and well-being enhancements
- Competition/practice sites that reflect the vision of winning championships

Alignment with Strategic Vision

There must be clear and conclusive alignment of Comprehensive Campaign goals with a Ten-Year Facilities Master Plan

- New College of Business Administration
- Aeronautics/Aerospace Engineering expansion (campus and airport)
- A Re-imagined Student Center
- MAACC renovation and basketball/volleyball practice facilities
- Inter-professional Healthcare Featured Project
- Design Innovation Ecosystem Featured Project

Alignment with Strategic Vision

The Facilities Master Plan must reflect clear engagement and a common vision to further enhance the synergistic relationship with the City of Kent

- Enhance pedestrian and bike pathways
- Elevate the arts as a key connector
- Consider Main Street as a Gateway
 - to Campus
 - to the City

Alignment with Strategic Vision

The Facilities Master Plan must reflect clear engagement and a common vision to further enhance the synergistic relationship with the City of Kent (continued)

- Parking facilities to minimize auto traffic to interior of campus
- Public/private partnerships to enhance innovation and multi-use facilities
- Inter-generational housing model to include students, faculty, city resident options (former Allerton site)
- Recreational/health opportunities to serve community needs

Planning with Financial Constraints

- Make strategic incremental moves within long-term vision
- Calibrate projects to immediate fiscal constraints
- Measure and prepare for future global changes
- Phase projects. Pause implementation when necessary
- Determine revenue streams for construction and operations

Planning Considerations

Suggestions/Ideas from Board of Trustees

- Rapidly changing innovations in technology
- A vision for distance learning
- Projections for enrollment size and mix over 10 years
- Student/faculty ratio considerations for future learning spaces
- Commitment to academic and research excellence while honoring our “students first” priority
- A bold vision for Kent State

Forecasting the Future of Higher Education

- Influence of technology on face-to-face and distance learning
- Expectations of future students for campus housing and student life
- Growth and expectations of graduate education
- Enhancement of cross-disciplinary teaching, learning and engagement
- Diversification of revenue streams including advances in corporate, executive and certificate programs
- *Being nimble and adaptable are paramount to a successful plan*

Scenarios to Enhance Creative, Bold Thinking

- What if? Brainstorming
- A spur for university discussion and debate
- Multiple ways to meet similar campus needs
- A collection of non-prioritized ideas – some interchangeable
- Big thinking – bold approaches – long-term view
- It is not the final answer, the easy answer or a recommendation

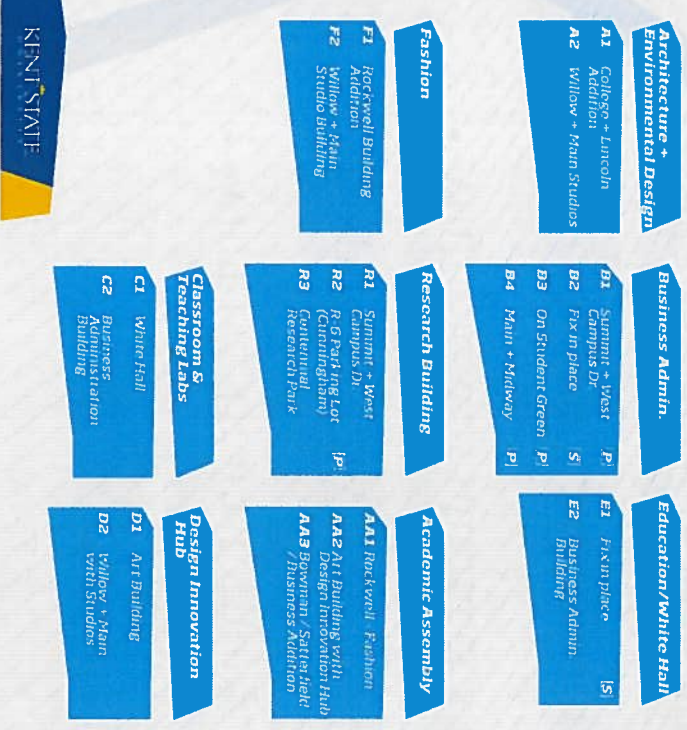
Scenarios

Scenario Program Components



Academics and Research

Multi-Site Options



Single-Site Options



Scenarios

Scenario Program Components



Student Life

Multi-Site Options

- Food / Student Life**
FS1 Art with Design Innovation 2nd Floor
FS2 Student Center
- Student Life Assembly**
SA1 MACC Student Center
SA2 No change
- Indoor Recreation**
IR1 Student Rec Addition Manchester Field
- Outdoor Recreation**
OR1 Dispersed University Commons, Conventional Fields
OR2 Consolidated Around Stewart

Single-Site Options

- Running Track**
Convert to recreation
- Graduate/International student housing**
Moderate need
- Greek Village**
Expand along East Campus Center Drive
- Student Center**
Renovate and partially re-program

Community Enhancements

Multi-Site Options

- Multi-Generational Village**
V1 Allerton
V2 Not our mission

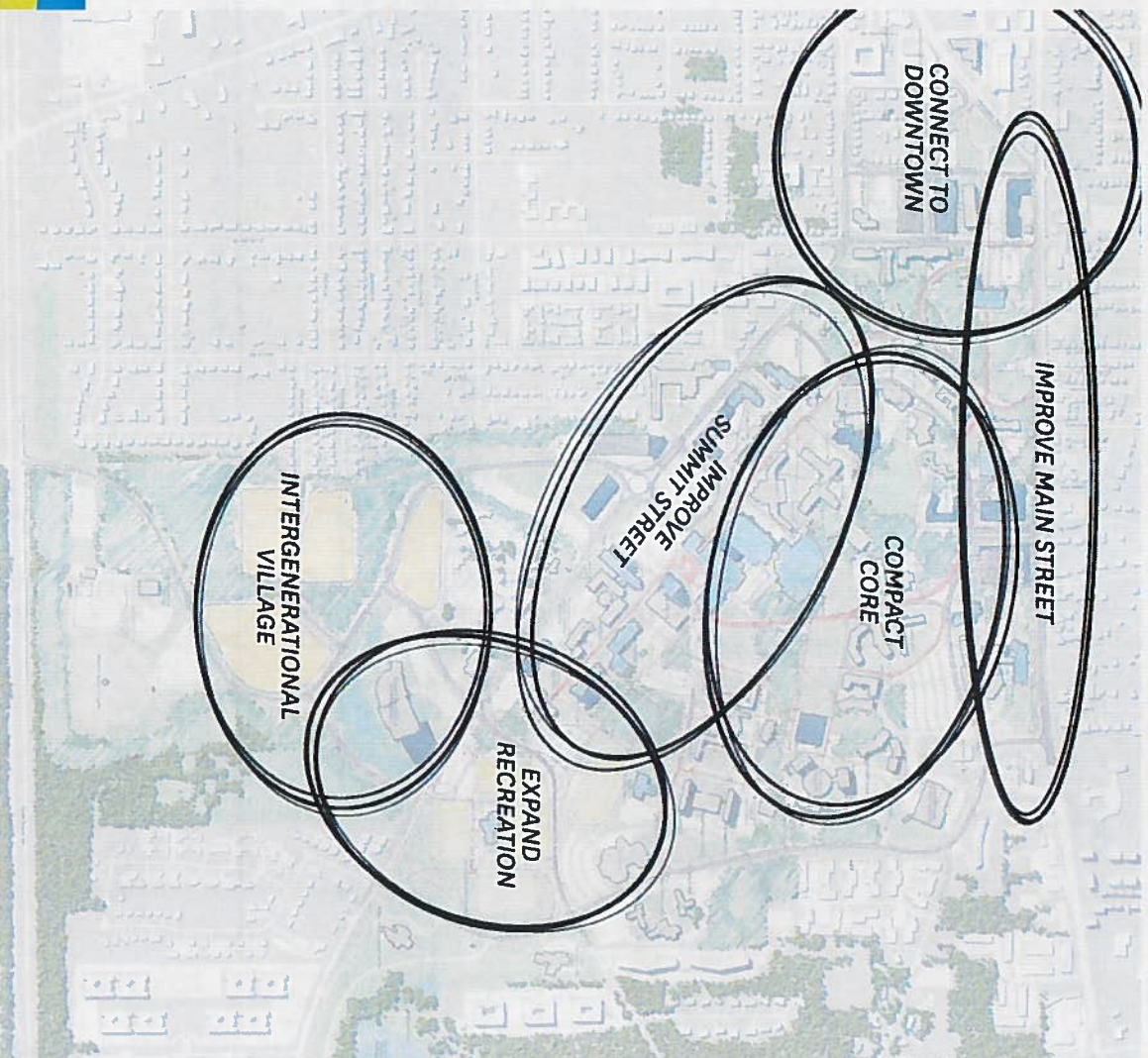
Single-Site Options

- Schwartz Center**
Move academic/research spaces into campus core
- Dix Stadium**
Student athlete support, new track/track and field events, new football offices, new parking north of Field House
- Schoonover Stadium**
New women's softball competition and practice facility
- City of Kent senior housing**
New KSU faculty housing

SMITHGROUPJJR



Themes

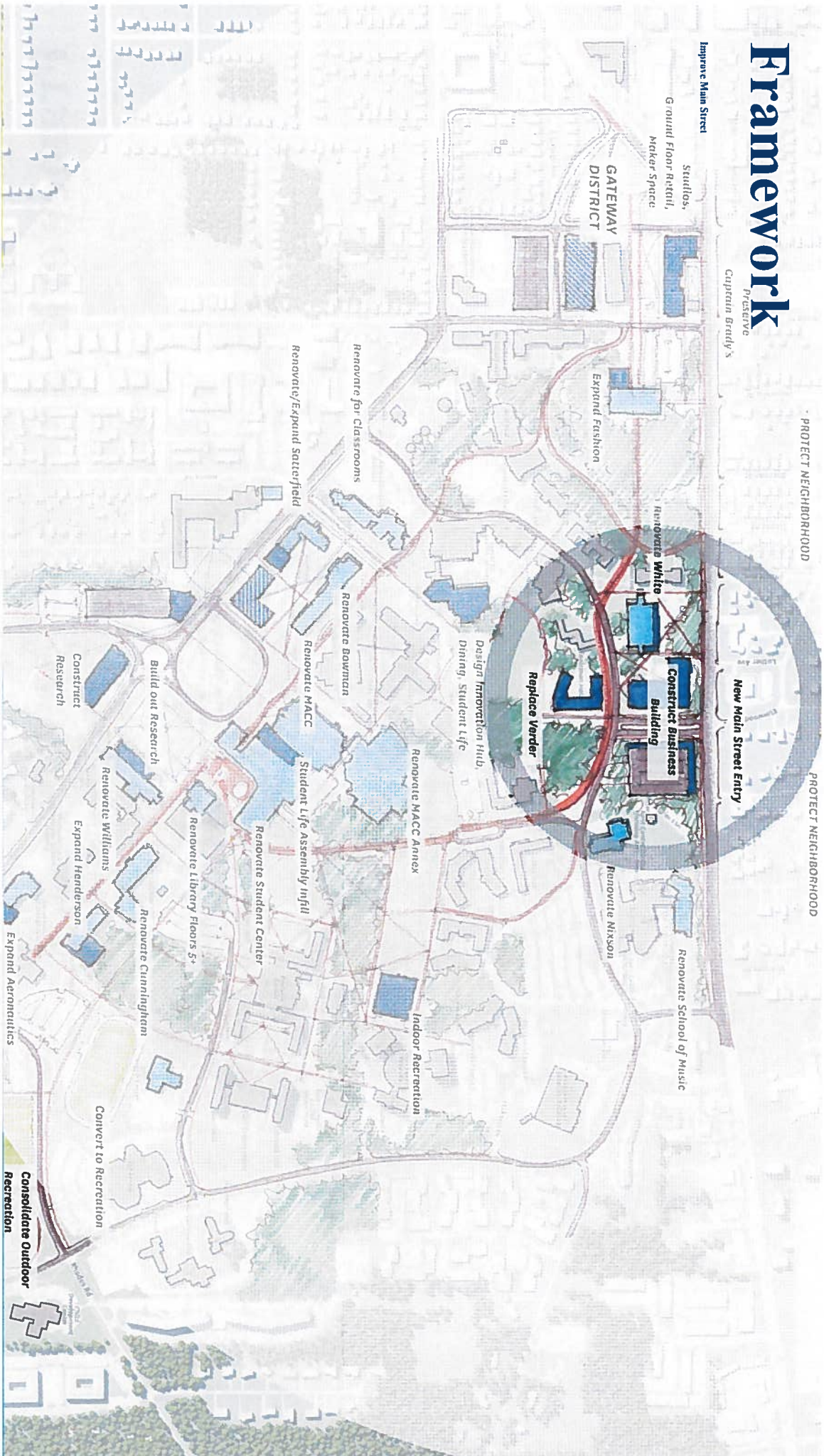


Framework

Preserve

PROTECT NEIGHBORHOOD

PROTECT NEIGHBORHOOD



Improve Main Street

Stairloos,
Ground Floor Rental,
Maker Space

GATEWAY
DISTRICT

Capitain Brady's

Expand Fashion

Renovate White

Construct Business
Building

Replace Vander

New Main Street Entry

Renovate School of Music

Renovate Mixson

Design Innovation Hub,
Dining, Student Life

Renovate MACC Annex

Renovate for classrooms

Renovate Bowman

Renovate/Expand Saterfield

Renovate MACC

Student Life Assembly Infill

Renovate Student Center

Renovate Library Floors 5+

Renovate Cunningham

Expand Henderson

Renovate Williams

Construct Research

Build out Research

Expand Aeronautics

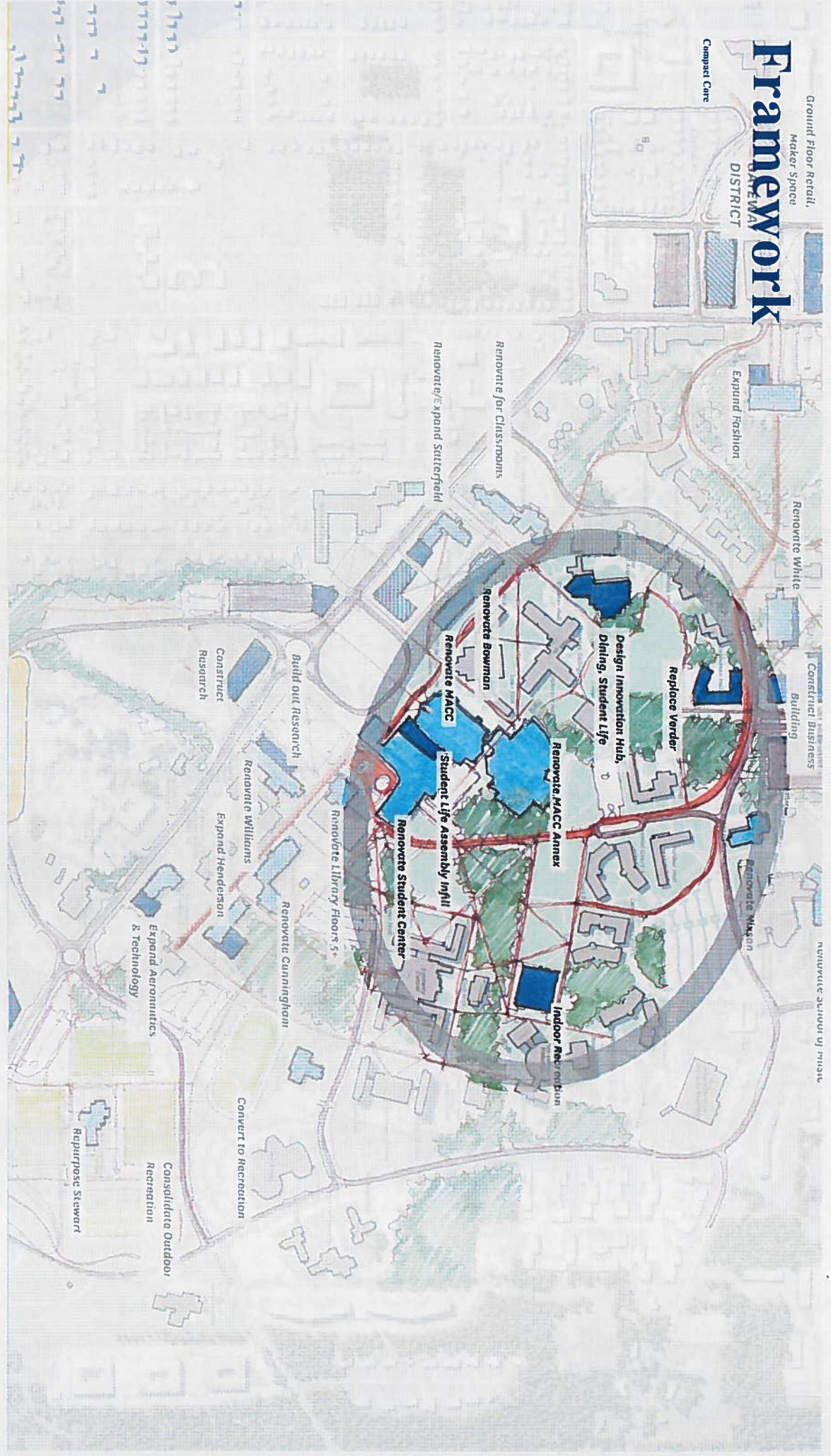
Convert to Recreation

Consolidate Outdoor
Recreation

Indoor Recreation

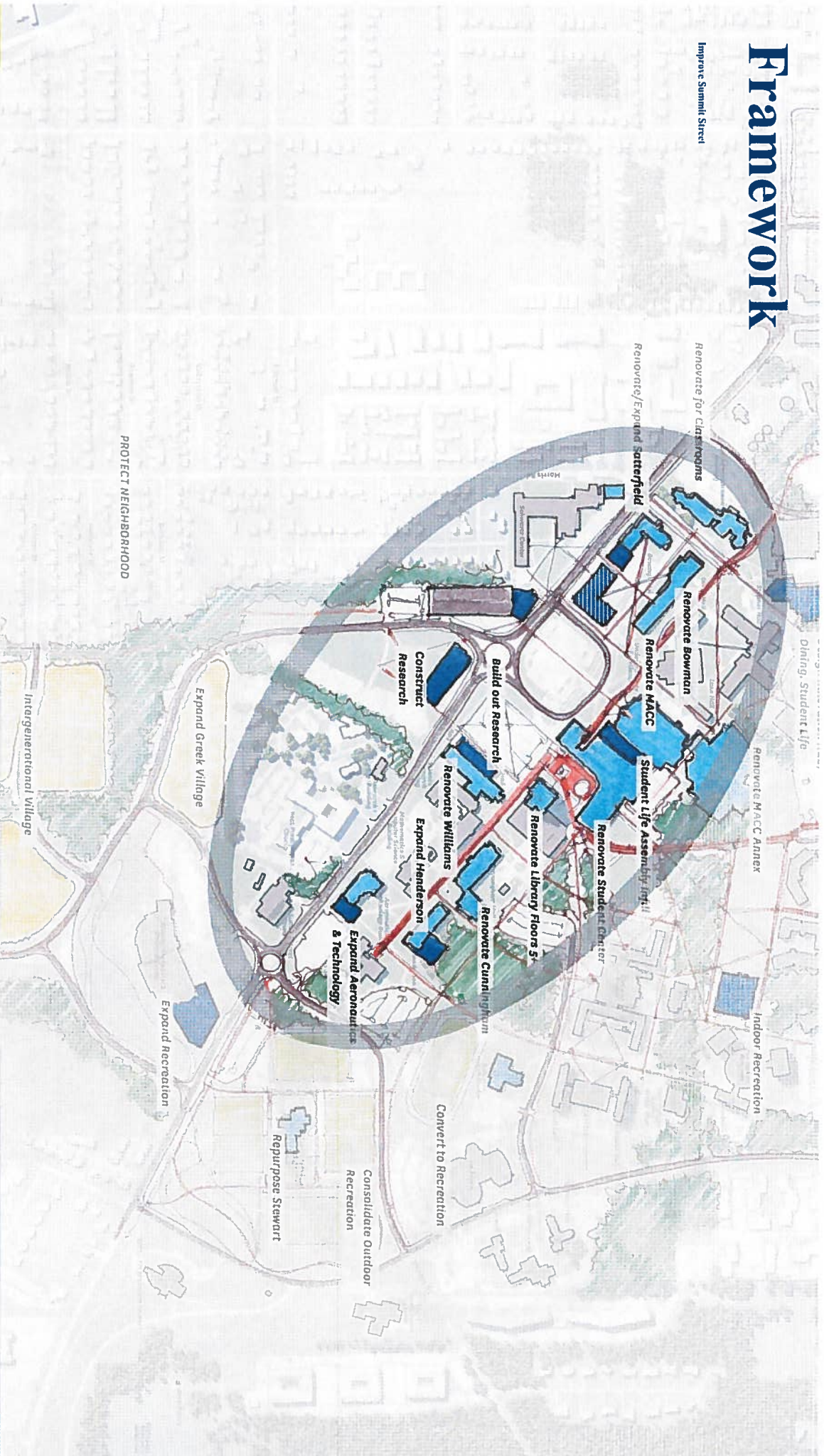
Framework

Ground Floor Retail,
Maker Space
DISTRICT



Framework

Improve Summit Street



PROTECT NEIGHBORHOOD

Framework



Framework

InterGenerational Village



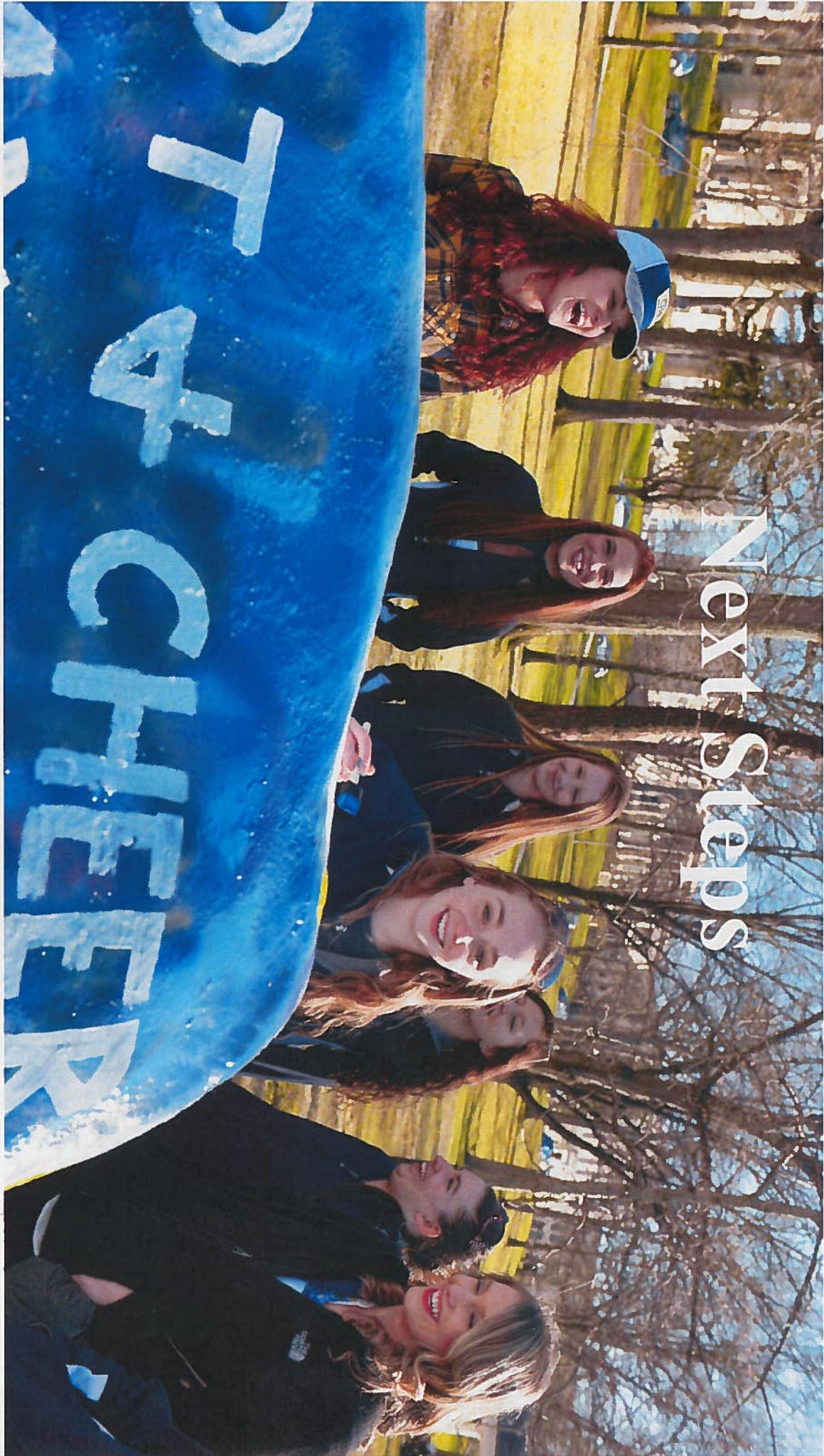
Table Discussions

- Discussion ~ 30 minutes
- Report Out ~ 15 minutes

- What elements of the Framework plan resonate the most?
- Is there anything significant missing from the Framework plan?
- Do you have major concerns about the Framework plan?
- What are the immediate needs of the Kent Campus?




Next Steps



More Information

- atransformedksu.org
- **Now posted**
 - Summary of existing campus analysis
 - Academics, research, student life, parking and site
- **To be posted later this week**
 - Framework Plan
 - More opportunities for discussion

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PARTICIPATE

THE KENT CAMPUS ENROLLMENT IS INTENDED TO GROW IN THE FUTURE.

University leadership believes that student enrollment will continue to grow for the next decade, and the campus master plan must prepare the campus...

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PARTICIPATE

THE KENT CAMPUS IS USING ITS CLASSROOMS MODERATELY WELL.

Although the university is scheduling the Kent Campus classrooms moderately well, the master plan seeks to further increase the efficiency of how we...

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THE KENT CAMPUS HAS LESS SPACE PER STUDENT THAN ITS UNIVERSITY PEERS.

When benchmarked against a large pool of similar universities with enrollment between 22,000 and 30,000, the Kent Campus provides less than average...

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THE KENT CAMPUS IS USING ITS TEACHING LABS MODERATELY WELL.

Although the university is scheduling the Kent Campus teaching labs well, the master plan seeks to further increase the efficiency of how we use our...

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IN ORDER TO MEET ITS RESEARCH GROWTH GOAL, THE KENT CAMPUS WILL NEED MORE PRINCIPAL INVESTIGATIONS AND RESEARCH LABS.

KSU has established an ambitious goal - it needs to double its research awards from \$25 million in 2016 to \$50 million in 2026.

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IN THE FUTURE, THE DEMAND FOR CLASSROOMS, TEACHING LABS, OPEN

SIGN UP FOR UPDATES

Name

Email

FALL 2017 - ANALYSES AND FRAMEWORK PLAN

To figure out how the university facilities should evolve in the future, we need to understand how they currently are operating. How efficiently are we using our classrooms? Which classrooms?

[READ](#)

Next Steps

October: Campus and Community Meetings

January/February: Final Master Plan

November/December: Draft Master Plan

Board of Trustees: March 7, 2018

March/April: Master Plan Publication

- Steering Committee
- Board of Trustees – December 13
- Interactive Website – late December; planning graphics and discussion questions

- President's Administrative Council, Campus Community, City of Kent Community
- Interactive Website – Executive Summary

